

Wednesday May 13 1992

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

D8523A

US court upholds state's unitary taxation system

California's supreme court has rejected a challenge to the state's unitary taxation system, in a decision that could cost multinational companies with operations in the state about \$750m in disputed tax payments.

British, Japanese and other foreign companies have been fighting California's unitary tax for a decade. The case was brought by Barclays Bank of the UK in 1984 and challenged the constitutionality of the tax method. Page 7

Gonzalez stands firm on strike
Spain's prime minister Felipe Gonzalez promised to guarantee the right of people to work during a half-day general strike, planned for May 25. The unions, which called the strike and a further full-day stoppage in October to protest at a decree that cuts unemployment benefits, have widened their protest to include an attack on government plans to introduce strike legislation and public sector cuts. Page 18

Earth Summit President George Bush is to attend the UN-sponsored Earth Summit in Rio de Janeiro after US negotiators succeeded in removing strict limits on gaseous emissions from a treaty to be signed at the summit. Page 4

News Corporation Rupert Murdoch's media group, underlined its recovery with a 76 per cent increase in net profits to A\$334m (£250m) in the nine months to end-March. Page 19

Work ethic on wane Japanese executives are increasingly lamenting the disappearance of the model worker, delighted to do unpaid overtime and inspired by loyalty. Page 18

Japanwarned Japan must improve investment conditions for foreign companies or face increasingly strong political pressure to redress the present imbalance in investment flows, say European companies. Page 4

BAE the British airport operator, plans to build an 800m-2900m (£1.43bn-\$1.51bn) fifth terminal at Heathrow, which already handles more international passengers than any other airport in the world. Page 8; Lex, Page 18

Stadium builders attacked The French government said the temporary soccer stand, which collapsed killing 13 people, should never have been built. A Corsican court indicted two more people for manslaughter in the May 5 disaster.

Seafarers people across Britain and Vietnam agreed to resume forced repatriation of thousands of Vietnamese boat people from Hong Kong camps. A Hong Kong official said the camps could be empty in three years. Page 6

US rate cut hopes US producer prices rose a modest 0.3 per cent in April, the same as in March and February, raising hopes of an interest rate cut by the Federal Reserve. Page 7

Machine tool crisis Leaders of Europe's recession-torn machine tool industry are holding crisis talks with the European Commission in an attempt to win agreement on the first EC-wide industrial policy for the sector. Page 3

British Petroleum is selling its 57 per cent stake in Canadian subsidiary BP Canada for C\$375m (£33m) in the wake of disappointing results. Page 8; Lex, Page 18; Plan to cut emissions. Page 8

Mark's and Spencer, the international clothing and food group, reported a 1.3 per cent increase in pre-tax profits for 1991 as it successfully defended operating margins in difficult trading conditions. Page 20; Lex, Page 18

Protecova, the Swedish pharmaceutical and food group controlled by Volvo and the Swedish state, announced a 14 per cent rise in first-quarter profits to SKr1.1bn (£187m) but the strong growth is not expected to continue. Page 19

Officetel, the troubled Italian computer and office equipment group, announced a loss of L469.8bn (£37.2m) for 1991, against a L60.4bn profit in 1990, and passed its dividend. Page 19

Turner Broadcasting System, the US media group that controls the CNN cable network, saw first-quarter net earnings fall from \$3.8m to \$731,000, largely because of costs associated with coverage of the Winter Olympics. Page 22

Kennedy calls CIA and FBI chiefs urged the release of stacks of classified Kennedy assassination documents to help resolve conspiracy theories surrounding the 1963 murder of President Kennedy.

STOCK MARKET INDICES **IN STERLING**

FT-SE 100: -2,722.4 (-15.4)
Yield: 4.47

FT-SE Eurotrack 100: -1,288.46 (-3.23)
FT-4 All Share: 1,219.48 (-0.59)

FT-4 World Index: -142.79 (+0.48)
Nikkei: 14,988.33 (-9.95)

IN NEW YORK Dow Jones Ind Ave: -2,005.12 (-12.40)
S&P Corporate Bond: 116.29 (-2.20)
S&P 500: 1,162.29 (-2.20)

IN US CLOSING RATES **IN DOLLAR**

Federal Funds: 3.1% (3.1%)
3-mo Tres Bills: Yd 1.88%
Long Bond: 101.12 (-0.12)
Yield: 7.88% (7.88%)

IN LONDON MONEY

3-mo Interbank: 18.1% (18.1%)

Little off pit future: £10.111 (10.111)

IN NORTH SEA OIL (Argus)

Brent 15-day (June): \$18.85 (-1.87)

IN GOLD

New York Comex (May): \$338.5 (-3.57)

London: \$338.2 (-3.63)

IN STOCK MARKET INDICES **IN STERLING**

FT-SE 100: -2,722.4 (-15.4)

Yield: 4.47

FT-SE Eurotrack 100: -1,288.46 (-3.23)

FT-4 All Share: 1,219.48 (-0.59)

FT-4 World Index: -142.79 (+0.48)

Nikkei: 14,988.33 (-9.95)

IN NEW YORK Dow Jones Ind Ave: -2,005.12 (-12.40)

S&P Corporate Bond: 116.29 (-2.20)

S&P 500: 1,162.29 (-2.20)

IN LONDON MONEY

3-mo Tres Bills: Yd 1.88%
Long Bond: 101.12 (-0.12)

Yield: 7.88% (7.88%)

IN US CLOSING RATES **IN DOLLAR**

Federal Funds: 3.1% (3.1%)

3-mo Tres Bills: Yd 1.88%
Long Bond: 101.12 (-0.12)

Yield: 7.88% (7.88%)

IN LONDON MONEY

3-mo Interbank: 18.1% (18.1%)

Little off pit future: £10.111 (10.111)

IN NORTH SEA OIL (Argus)

Brent 15-day (June): \$18.85 (-1.87)

IN GOLD

New York Comex (May): \$338.5 (-3.57)

London: \$338.2 (-3.63)

IN STOCK MARKET INDICES **IN STERLING**

FT-SE 100: -2,722.4 (-15.4)

Yield: 4.47

FT-SE Eurotrack 100: -1,288.46 (-3.23)

FT-4 All Share: 1,219.48 (-0.59)

FT-4 World Index: -142.79 (+0.48)

Nikkei: 14,988.33 (-9.95)

IN NEW YORK Dow Jones Ind Ave: -2,005.12 (-12.40)

S&P Corporate Bond: 116.29 (-2.20)

S&P 500: 1,162.29 (-2.20)

IN LONDON MONEY

3-mo Tres Bills: Yd 1.88%
Long Bond: 101.12 (-0.12)

Yield: 7.88% (7.88%)

IN US CLOSING RATES **IN DOLLAR**

Federal Funds: 3.1% (3.1%)

3-mo Tres Bills: Yd 1.88%
Long Bond: 101.12 (-0.12)

Yield: 7.88% (7.88%)

IN LONDON MONEY

3-mo Interbank: 18.1% (18.1%)

Little off pit future: £10.111 (10.111)

IN NORTH SEA OIL (Argus)

Brent 15-day (June): \$18.85 (-1.87)

IN GOLD

New York Comex (May): \$338.5 (-3.57)

London: \$338.2 (-3.63)

IN STOCK MARKET INDICES **IN STERLING**

FT-SE 100: -2,722.4 (-15.4)

Yield: 4.47

FT-SE Eurotrack 100: -1,288.46 (-3.23)

FT-4 All Share: 1,219.48 (-0.59)

FT-4 World Index: -142.79 (+0.48)

Nikkei: 14,988.33 (-9.95)

IN NEW YORK Dow Jones Ind Ave: -2,005.12 (-12.40)

S&P Corporate Bond: 116.29 (-2.20)

S&P 500: 1,162.29 (-2.20)

IN LONDON MONEY

3-mo Tres Bills: Yd 1.88%
Long Bond: 101.12 (-0.12)

Yield: 7.88% (7.88%)

IN US CLOSING RATES **IN DOLLAR**

Federal Funds: 3.1% (3.1%)

3-mo Tres Bills: Yd 1.88%
Long Bond: 101.12 (-0.12)

Yield: 7.88% (7.88%)

IN LONDON MONEY

3-mo Interbank: 18.1% (18.1%)

Little off pit future: £10.111 (10.111)

IN NORTH SEA OIL (Argus)

Brent 15-day (June): \$18.85 (-1.87)

IN GOLD

New York Comex (May): \$338.5 (-3.57)

London: \$338.2 (-3.63)

IN STOCK MARKET INDICES **IN STERLING**

FT-SE 100: -2,722.4 (-15.4)

Yield: 4.47

FT-SE Eurotrack 100: -1,288.46 (-3.23)

FT-4 All Share: 1,219.48 (-0.59)

FT-4 World Index: -142.79 (+0.48)

Nikkei: 14,988.33 (-9.95)

IN NEW YORK Dow Jones Ind Ave: -2,005.12 (-12.40)

S&P Corporate Bond: 116.29 (-2.20)

S&P 500: 1,162.29 (-2.20)

IN LONDON MONEY

3-mo Tres Bills: Yd 1.88%
Long Bond: 101.12 (-0.12)

NEWS: EUROPE

German opposition fears Bonn policy towards east is fostering growth of far right

SPD warns of threat to democracy

By Quentin Peel in Bonn

GERMANY'S democratic system will be "threatened" if there is not an early and radical change in government policy towards eastern Germany and the costs of unification, the opposition Social Democrats (SPD) warned yesterday.

Accusing the coalition government of Chancellor Helmut Kohl of "disguising" the extent of economic collapse in the east of the country, of underestimating the costs of recovery, and of lacking any serious ideas to deal with it, Mr Björn Engholm, the SPD leader, announced his own readiness to form an alternative government.

The escalation in the conflict between the opposition and the government appears to be a direct consequence of a clear swing in the latest elections to extreme right-wing parties, and to growing talk of the need for a grand coalition between the SPD and Mr Kohl's Christian Democrats (CDU) to deal with the unification crisis.



Metalworkers demonstrate yesterday near Stuttgart in support of their pay claim

In spite of his blunt criticism, Mr Engholm has agreed to take part in cross-party talks on May 27, provided that

they discuss the government's budget crisis, and its entire strategy for reviving the east German economy. At the same

time he has ordered his party machine to prepare a complete alternative government programme, to be ready within

two months, in an open challenge to the Kohl coalition.

Yesterday the party agreed to call for a new tax surcharge on the higher-paid, and on German enterprises, to reduce the yawning public sector deficit, currently running at DM55bn for central government alone.

The direst warning came from Mr Harald Ringsdorff, chairman of the Social Democrats in the eastern state of Mecklenburg-Vorpommern, who warned that "parliamentary democracy will be in danger" if there was no improvement in the eastern economy.

He said evidence from schools in the former east Germany suggested that half the pupils, even in the elite "gymnasium" schools, were listening to parties from the extreme right.

He said that the real level of unemployment meant that one in every two potential workers was jobless in many areas, and he called for a change in the entire industrial strategy of the Treuhand privatisation agency to promote active restructuring of old enterprises.

table culminating in final establishment of the corps in October, 1992.

They said Mr Kohl and President François Mitterrand would sign a treaty on the creation of the corps at a summit at La Rochelle in France on May 21-22.

The chancellor said any other member states of the Western European Union were invited to join the unit, which will be built on the existing corps including an independent command structure, which could run into strong objections by other Nato member states.

A joint Franco-German military delegation yesterday met UK defence officials to try to allay British fears that the attachment of German units to the corps would conflict with Nato planning.

The German embassy in London described the talks as "constructive".

Chancellor Helmut Kohl said yesterday that the planning staff for the corps, intended to be the nucleus of a fully-fledged European defence army, would begin its work in July.

According to government officials in Bonn, the two sides have ironed out their principal differences, and will set a timetable for Nato forces.

Delors denial on Brussels powers

By David Gardner in Strasbourg

EUROPEAN Commission president Jacques Delors vigorously denied yesterday that he

had any intention of trying to increase the powers of the Community's executive at the expense of small member states as the precondition for admitting new EC members.

He made his denial in an interview with the Danish newspaper Politiken in an attempt to scotch rumours before next month's delicate referendum in Denmark on the Maastricht treaty.

Mr Delors was reported to have been canvassing changes to make it possible for a bigger Community to function. Decisions are already slow in coming with 12 members in EC institutions set up to accommodate the original six member states.

A smaller Commission, with greater supranational powers but more accountable to the Council of Ministers and the European Parliament, was the central idea. Mr Delors is said to have been considering.

The suspicion was that such a Commission would weaken the role of the six-month rotating presidency of the Community.

This would weaken the position of small member states, which hold it just as often as the large, core countries, while the latter would maintain their influence through more prominence in the new executive.

Mr Delors said yesterday that criticism of his alleged intentions was "based on untruthfulness and lies".

"I have never put forward these proposals, because I do not intend them. On the contrary the meaning of the Community is that small and big countries are heard with the same interest."

Earlier this week, Mr Uffe Ellemann-Jensen, Danish foreign minister, warned him that the widespread rumours were endangering the outcome of the referendum in Denmark and could cost Mr Delors his job.

European freedom of movement may end at Dover

BRITAIN'S long-simmering dispute with the European Commission over frontier controls is coming to the boil, just in time to embarrass the UK government as it takes over the EC presidency in the second half of this year.

As in so many aspects of Community policy, the issue boils down to a matter of trust. Will Britain trust its partners sufficiently to remove all controls on people and goods entering the UK from the rest of the EC? The short answer at the moment is: no.

The dispute stems from the 1986 Single European Act's commitment to a single market defined, in Article 8a, as "an area without internal frontiers" by the end of 1992.

Britain contends that this freedom of movement only applies to EC citizens, and that, as Mr Douglas Hurd, the UK foreign secretary, stressed this week, "we are justified, indeed have the obligation, to maintain our controls on non-Community citizens".

But, technically, it is possible to check the passports of non-EC "goats" without also checking the credentials of the EC "sheep".

Last week, the Commission delivered a long-awaited legal opinion

David Buchan
reports on
Britain's row with
its EC partners on
border controls

that Article 8a requires an end to all controls, and was confident that, if it had to take Britain to the European Court of Justice, it would win.

Such a legal battle could take a long time. In the meantime, there are pressing and expensive tasks such as changing the infrastructure at EC airports, if there really is to be a EC-wide free travel zone.

The Commission has been so absolutist in its interpretation of Article 8a, because it fears that if frontier controls remain for just one reason - controls on travellers - they can be used as an easy pretext for the return of checks on goods, for fiscal, security, health purposes. In fact, the UK Customs and Excise is busy preparing, like its counterparts elsewhere in

the EC, to move its fiscal checks inland.

Brussels has set aside Ecu400m (£260m) to retrain or re-employ the 250,000 customs agents who will be put out of work. From next year, truck drivers will no longer have to stop at intra-EC border posts (except perhaps on the Danish-German border) to file VAT and excise documents.

There is far less progress in finding alternatives to other border checking activities such as controlling the movement of drugs, explosives, armaments, and hi-tech goods of military potential.

Some problems appear intractable such as how to get rid of the quarantine which the UK and Ireland impose on the import of cats and dogs.

Finding alternative ways of checking drugs, explosives and rabid animals, are essential if Britain is to stop controlling the entry of people from other points in the EC.

However, of even greater concern is the need to improve controls on the EC's periphery. There is growing migratory pressure on the EC, traditionally mainly from north Africa, but now from eastern Europe.

All 12 EC states are, in principle, ready to sign a convention "on the crossing of external frontiers" of the Community. But the convention is held up by an Anglo-Spanish dispute about Gibraltar, with the UK wanting its colony treated as part of EC territory, but Madrid insisting that travellers from the Rock to Spain are crossing an "external" frontier. The Portuguese presidency of the EC is trying to broker a deal.

But this "external" convention seems not to be enough for Britain to drop its "internal" guard. It would set agreed rules for issuing visas to third-country citizens, for which a common policy is provided in the Maastricht treaty. It would lead to the Twelve exchanging information on undesirable aliens. It would also require each state to impose immigration controls on incoming aircraft, ships, cars and buses, which the other 11 could - but need not - rely on.

The convention contains a British-inspired declaration that other (ie internal) controls can be maintained.

The Dublin convention on the treatment of asylum-seekers has also been signed by the Twelve, though only ratified by Denmark and Greece.

Absent from this convention is the trust apparent in the 1980 Schengen treaty setting up a free travel zone between Germany, France, Italy, Spain, Portugal, and the Benelux countries. (Greece now wants to join Schengen.)

This far-reaching pact provides for elaborate co-operation between the eight countries' police and immigration forces. But it has not proved quite the trail-blazing treaty it was intended to be. Only France has ratified it, and it has run into difficulties in the Dutch parliament.

None the less, in Brussels' view, Britain remains the main obstacle to a frontier-free Europe. True, Denmark is dithering about dropping controls on undesirable aliens. But this will be eased once they join the EC. Ireland will probably follow the UK lead.

Given Britain's island geography, it is "plain common sense", Mrs Margaret Thatcher, the former UK leader, used to say, for it to keep controls. But if other countries show they can enforce proper controls on their parts of the EC's external rim, it will become plain common sense for British officialdom to abandon Dover.

Russians to take over N-forces

By Dmitry Vokok in Moscow

THE RUSSIAN government plans to take over at least part of the Commonwealth of Independent States' strategic nuclear forces. But it has not proved quite the trail-blazing treaty it was intended to be. Only France has ratified it, and it has run into difficulties in the Dutch parliament.

None the less, in Brussels' view, Britain remains the main obstacle to a frontier-free Europe. True, Denmark is dithering about dropping controls on undesirable aliens. But this will be eased once they join the EC. Ireland will probably follow the UK lead.

Given Britain's island geography, it is "plain common sense", Mrs Margaret Thatcher, the former UK leader, used to say, for it to keep controls. But if other countries show they can enforce proper controls on their parts of the EC's external rim, it will become plain common sense for British officialdom to abandon Dover.

CONTRACTS & TENDERS

THE EARTH SUMMIT

The Earth summit in Rio de Janeiro aims to bring together more than 160 World leaders to discuss the environmental agenda for the future. On

May 29 1992. the Financial Times will publish a survey entitled The Earth Summit which will examine the prospects for the summit, its scope and likely outcomes. This survey will attract widespread interest amongst the Financial Times business readership world-wide for whom environmental issues continue to be of major importance. 42% of Chief Executives in Europe's top companies ranked the protection of the environment among the top three future developments likely to have greatest impact on their business in the near future. If you want to reach this influential audience, call

Alicia Andrews:
on 071 873 3565
or fax 071 873 3062.

Data source: Chief Executives in Europe 1990

FT SURVEYS

INVITATION TO TENDER

The Members of the European Parliament have recently created a Voluntary Pension Scheme (The "Scheme"), to provide pensions for Members and their dependents.

They intend to appoint an investment advisor and manager, a custodian bank and an administrative agent and subsequently set up an investment fund under Luxembourg law to hold assets of the Scheme.

Applications are invited from

established financial institutions with substantial and wide ranging experience of managing the investments of pension schemes, custodian banks and experienced Luxembourg administrative agents to provide these services on behalf of the Scheme. Applications are invited from both institutions that can provide the required services on a separate basis or those that

can provide a combined package. Applicants should provide details of the structure of their institution and its staff and a brief statement of relevant experience in providing the required services.

Suitable candidates will subsequently be contacted and requested to submit a detailed tender.

Closing date for the submission of notice of intent to tender is 1st June 1992.

Applications should be sent to:
Coopers & Lybrand, B.P. 1446,
16, rue Eugene Ruppert, L-1014
Luxembourg. Attn: Didier Mouget,
Alistair Impay.

Coopers & Lybrand
Solutions for Business

RESIDENTIAL PROPERTY

PORLTAND PLACE W1
Attractive refurbished
three bedroom mews house
TO LET
Michael, Burg, Dale & Partners
(071) 723 9196

PERSONAL

PUBLIC SPEAKING
Training and
speechwriting by award
winning speaker. First
lesson free.
Tel: (0727) 861133.

Thrilling performance. Razor-sharp handling. Rather good contract hire and leasing scheme.



• Tighter road control.

Everything pales in comparison with the Peugeot 405. Its outstanding ride and road-holding make it the most exciting car in its class. And recent refinements across the range (which includes petrol, diesel and estate models) make it one of the best equipped.

• Tighter financial control.

Our contract hire and leasing scheme on the 405 is, however, very attractive in its own way.

It means your valuable capital is not tied up in depreciating assets. Furthermore, as you can see from the table, our rates are highly competitive.

• Back-up.

Of course, you can always rely on the nationwide network of Peugeot dealers to service and maintain your car.

• Ring up.

For more details, ring your local dealer. You'll find the number in your Yellow Pages.



Peugeot Contract Hire & Leasing

THE LION GOES FROM STRENGTH TO STRENGTH.

MONTHLY RENTALS QUOTED FOR A 3 YEAR CONTRACT, 45,000 MILES IN TOTAL, BASED UPON 3 RENTALS IN ADVANCE FOLLOWED BY 28 RENTALS A TERMINAL RENTAL.

IS REQUIRED AS SHOWN FOR FINANCE LEASE ONLY. ALL RENTALS ARE SUBJECT TO VAT FOR BUSINESS USERS ONLY. PRICES CORRECT AT DATE OF PUBLICATION.

NEWS: WORLD TRADE

Co-operation produces better results than coercion, says a World Bank report intended to fuel debate at the Earth Summit next month.

Environment better served by free-trade carrot than protectionist stick



PUNISHING poor countries through trade bans is unlikely to help protect the global environment, the World Bank concludes in a report published this month.

While free trade is no panacea, co-operation will produce better results than coercion, it says. Developing countries, in particular, should not be forced to take action they cannot afford, such as stricter environmental legislation. "In the case of worldwide global problems like global warming or in the case of regional problems like acid rain, there is no viable alternative to international co-operation," says Mr Lawrence Summers, vice-president and chief economist, in his foreword to the report on trade and the environment.

The study focuses on the pressure in the developed world for trade bans and other punitive action against countries whose environmental regulation falls below the standards of other countries. Blanket harmonisation of environmental regulation, sought to ensure fair competition between exporters, is inappropriate and runs counter to accepted principles of international trade, it argues.

The report, intended to fuel debate at the Earth Summit in Rio de Janeiro next month, acknowledges that the failure to take proper account of environmental costs has led in

some cases to environmental degradation. It examines six broad themes: how trade and environment policy are linked; whether "dirty" industries migrate in the face of higher environmental standards; whether higher standards hurt competitiveness; whether liberal trade, and the quest for economic growth underpinning it, necessarily results in degradation of the environment; how protectionists have captured environmental issues to aid their cause; and how international trade co-operation, including measures aimed at forcing harmonisation of environmental policies, can help to protect the environment.

Attention should be paid to sustainable development, the use of unexploited natural resources, energy consumption, the possibility of environmental accidents, and threats to the "global commons" including the oceans, the ozone layer and the world's forests, it says. Among its main conclusions, the report says:

- Companies have no environmental grounds on which to demand tariff protection against imports from countries with less rigorous environmental rules. Nor are there good economic grounds, since the cost of meeting environmental standards account for such a small proportion of total costs.
- There is no evidence that "dirty" industries migrate to countries because their environmental standards are lax, and there is scant economic sense in doing so.

A recurring theme in the report is the "strong preference" governments show for

"direct command and control measures, which come far down in the efficiency hierarchy" when it comes to tackling environmental problems. Governments "have omitted to give adequate consideration to the justification for measures they have adopted, or to the nature of the options available", the report concludes.

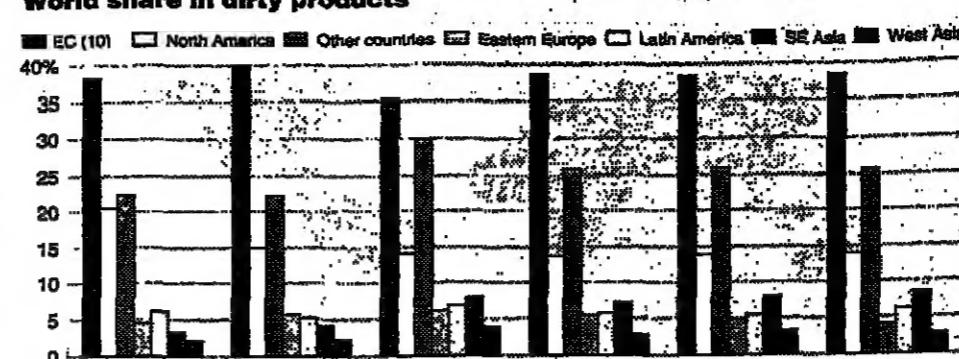
Confirming the findings of a report by the General Agreement on Tariffs and Trade (GATT) published in February, the World Bank accepts that trade measures may be justified as environmental policy "in very narrowly defined circumstances", but that "there is almost always a better way of meeting environmental objectives". It rejects the "deep ecology" view that environmental assets such as rain forests or endangered species have infinite value. From this, it follows that countries have a right to decide what value they give to environmental quality, traded against the need to provide jobs, relieve poverty, provide proper health care and education. "Environmental standards and pollution abatement and control activities will be different among countries, and there is no valid presumption in favour of uniformity or harmonisation," says Mr Patrick Low, the report's editor.

While the report challenges the claim that a failure to harmonise environmental standards will result in "dirty" industries migrating to countries with lax standards, it concedes that the amount of

Share of the world's...



World share in dirty products



"dirty" industry output in developing countries has grown steadily over the past two decades. It suggests, however, that this has more to do with the stage of industrialisation of many developing countries than any other factor.

Studies in Chile and more widely across Latin America also contradict the claims that free trade leads to environmental degradation and that industries migrating to developing countries seek comparative advantage in their lower environmental standards.

"The more open an economy, the more rapidly clean technology is adopted and diffused," it says. It also suggests that migrating companies have imported their technologies with them, rather than exploited lower local environmental standards. Several reasons are given for this: companies have become fearful of liabilities arising in the event of environmental accidents, and are sensitive to the demands of "green" consumers in export markets.

The report examines options to compensate developing countries undertaking environmental protection - including cash transfers, debt-for-nature swaps, technology transfers and sanctions for nature. It concludes that only the transfer of clean or pollution-reducing technology is without adverse side effects.

"International Trade and the Environment," edited by Patrick Low. Available from the World Bank.

The report examines options to compensate developing countries undertaking environmental protection - including cash transfers, debt-for-nature swaps, technology transfers and sanctions for nature. It concludes that only the transfer of clean or pollution-reducing technology is without adverse side effects.

It argues that any attempt in the US to introduce a tax to "level the playing field" would be "strongly suggestive of a protectionist reflex, with little or no environmental justification". It alerts environmentalists, who have often allied with protectionists in trade issues, that this provides a good example of how protectionist interests have no concern for better environmental standards - only for the elimination of competitive disadvantage.

"Trade restrictions are an economically costly means for one country to use in trying to induce another to take proper account of pollution costs, and they do not guarantee success in terms of the environmental outcome."

The report examines options to compensate developing countries undertaking environmental protection - including cash transfers, debt-for-nature swaps, technology transfers and sanctions for nature. It concludes that only the transfer of clean or pollution-reducing technology is without adverse side effects.

"International Trade and the Environment," edited by Patrick Low. Available from the World Bank.

The report examines options to compensate developing countries undertaking environmental protection - including cash transfers, debt-for-nature swaps, technology transfers and sanctions for nature. It concludes that only the transfer of clean or pollution-reducing technology is without adverse side effects.

"International Trade and the Environment," edited by Patrick Low. Available from the World Bank.

The report examines options to compensate developing countries undertaking environmental protection - including cash transfers, debt-for-nature swaps, technology transfers and sanctions for nature. It concludes that only the transfer of clean or pollution-reducing technology is without adverse side effects.

"International Trade and the Environment," edited by Patrick Low. Available from the World Bank.

The report examines options to compensate developing countries undertaking environmental protection - including cash transfers, debt-for-nature swaps, technology transfers and sanctions for nature. It concludes that only the transfer of clean or pollution-reducing technology is without adverse side effects.

"International Trade and the Environment," edited by Patrick Low. Available from the World Bank.

The report examines options to compensate developing countries undertaking environmental protection - including cash transfers, debt-for-nature swaps, technology transfers and sanctions for nature. It concludes that only the transfer of clean or pollution-reducing technology is without adverse side effects.

"International Trade and the Environment," edited by Patrick Low. Available from the World Bank.

The report examines options to compensate developing countries undertaking environmental protection - including cash transfers, debt-for-nature swaps, technology transfers and sanctions for nature. It concludes that only the transfer of clean or pollution-reducing technology is without adverse side effects.

"International Trade and the Environment," edited by Patrick Low. Available from the World Bank.

The report examines options to compensate developing countries undertaking environmental protection - including cash transfers, debt-for-nature swaps, technology transfers and sanctions for nature. It concludes that only the transfer of clean or pollution-reducing technology is without adverse side effects.

"International Trade and the Environment," edited by Patrick Low. Available from the World Bank.

The report examines options to compensate developing countries undertaking environmental protection - including cash transfers, debt-for-nature swaps, technology transfers and sanctions for nature. It concludes that only the transfer of clean or pollution-reducing technology is without adverse side effects.

"International Trade and the Environment," edited by Patrick Low. Available from the World Bank.

The report examines options to compensate developing countries undertaking environmental protection - including cash transfers, debt-for-nature swaps, technology transfers and sanctions for nature. It concludes that only the transfer of clean or pollution-reducing technology is without adverse side effects.

"International Trade and the Environment," edited by Patrick Low. Available from the World Bank.

The report examines options to compensate developing countries undertaking environmental protection - including cash transfers, debt-for-nature swaps, technology transfers and sanctions for nature. It concludes that only the transfer of clean or pollution-reducing technology is without adverse side effects.

"International Trade and the Environment," edited by Patrick Low. Available from the World Bank.

The report examines options to compensate developing countries undertaking environmental protection - including cash transfers, debt-for-nature swaps, technology transfers and sanctions for nature. It concludes that only the transfer of clean or pollution-reducing technology is without adverse side effects.

"International Trade and the Environment," edited by Patrick Low. Available from the World Bank.

The report examines options to compensate developing countries undertaking environmental protection - including cash transfers, debt-for-nature swaps, technology transfers and sanctions for nature. It concludes that only the transfer of clean or pollution-reducing technology is without adverse side effects.

"International Trade and the Environment," edited by Patrick Low. Available from the World Bank.

The report examines options to compensate developing countries undertaking environmental protection - including cash transfers, debt-for-nature swaps, technology transfers and sanctions for nature. It concludes that only the transfer of clean or pollution-reducing technology is without adverse side effects.

"International Trade and the Environment," edited by Patrick Low. Available from the World Bank.

The report examines options to compensate developing countries undertaking environmental protection - including cash transfers, debt-for-nature swaps, technology transfers and sanctions for nature. It concludes that only the transfer of clean or pollution-reducing technology is without adverse side effects.

"International Trade and the Environment," edited by Patrick Low. Available from the World Bank.

The report examines options to compensate developing countries undertaking environmental protection - including cash transfers, debt-for-nature swaps, technology transfers and sanctions for nature. It concludes that only the transfer of clean or pollution-reducing technology is without adverse side effects.

"International Trade and the Environment," edited by Patrick Low. Available from the World Bank.

The report examines options to compensate developing countries undertaking environmental protection - including cash transfers, debt-for-nature swaps, technology transfers and sanctions for nature. It concludes that only the transfer of clean or pollution-reducing technology is without adverse side effects.

"International Trade and the Environment," edited by Patrick Low. Available from the World Bank.

The report examines options to compensate developing countries undertaking environmental protection - including cash transfers, debt-for-nature swaps, technology transfers and sanctions for nature. It concludes that only the transfer of clean or pollution-reducing technology is without adverse side effects.

"International Trade and the Environment," edited by Patrick Low. Available from the World Bank.

The report examines options to compensate developing countries undertaking environmental protection - including cash transfers, debt-for-nature swaps, technology transfers and sanctions for nature. It concludes that only the transfer of clean or pollution-reducing technology is without adverse side effects.

"International Trade and the Environment," edited by Patrick Low. Available from the World Bank.

The report examines options to compensate developing countries undertaking environmental protection - including cash transfers, debt-for-nature swaps, technology transfers and sanctions for nature. It concludes that only the transfer of clean or pollution-reducing technology is without adverse side effects.

"International Trade and the Environment," edited by Patrick Low. Available from the World Bank.

The report examines options to compensate developing countries undertaking environmental protection - including cash transfers, debt-for-nature swaps, technology transfers and sanctions for nature. It concludes that only the transfer of clean or pollution-reducing technology is without adverse side effects.

"International Trade and the Environment," edited by Patrick Low. Available from the World Bank.

The report examines options to compensate developing countries undertaking environmental protection - including cash transfers, debt-for-nature swaps, technology transfers and sanctions for nature. It concludes that only the transfer of clean or pollution-reducing technology is without adverse side effects.

"International Trade and the Environment," edited by Patrick Low. Available from the World Bank.

The report examines options to compensate developing countries undertaking environmental protection - including cash transfers, debt-for-nature swaps, technology transfers and sanctions for nature. It concludes that only the transfer of clean or pollution-reducing technology is without adverse side effects.

"International Trade and the Environment," edited by Patrick Low. Available from the World Bank.

The report examines options to compensate developing countries undertaking environmental protection - including cash transfers, debt-for-nature swaps, technology transfers and sanctions for nature. It concludes that only the transfer of clean or pollution-reducing technology is without adverse side effects.

"International Trade and the Environment," edited by Patrick Low. Available from the World Bank.

The report examines options to compensate developing countries undertaking environmental protection - including cash transfers, debt-for-nature swaps, technology transfers and sanctions for nature. It concludes that only the transfer of clean or pollution-reducing technology is without adverse side effects.

"International Trade and the Environment," edited by Patrick Low. Available from the World Bank.

The report examines options to compensate developing countries undertaking environmental protection - including cash transfers, debt-for-nature swaps, technology transfers and sanctions for nature. It concludes that only the transfer of clean or pollution-reducing technology is without adverse side effects.

"International Trade and the Environment," edited by Patrick Low. Available from the World Bank.

The report examines options to compensate developing countries undertaking environmental protection - including cash transfers, debt-for-nature swaps, technology transfers and sanctions for nature. It concludes that only the transfer of clean or pollution-reducing technology is without adverse side effects.

"International Trade and the Environment," edited by Patrick Low. Available from the World Bank.

The report examines options to compensate developing countries undertaking environmental protection - including cash transfers, debt-for-nature swaps, technology transfers and sanctions for nature. It concludes that only the transfer of clean or pollution-reducing technology is without adverse side effects.

"International Trade and the Environment," edited by Patrick Low. Available from the World Bank.

The report examines options to compensate developing countries undertaking environmental protection - including cash transfers, debt-for-nature swaps, technology transfers and sanctions for nature. It concludes that only the transfer of clean or pollution-reducing technology is without adverse side effects.

"International Trade and the Environment," edited by Patrick Low. Available from the World Bank.

The report examines options to compensate developing countries undertaking environmental protection - including cash transfers, debt-for-nature swaps, technology transfers and sanctions for nature. It concludes that only the transfer of clean or pollution-reducing technology is without adverse side effects.

"International Trade and the Environment," edited by Patrick Low. Available from the World Bank.

The report examines options to compensate developing countries undertaking environmental protection - including cash transfers, debt-for-nature swaps, technology transfers and sanctions for nature. It concludes that only the transfer of clean or pollution-reducing technology is without adverse side effects.

"International Trade and the Environment," edited by Patrick Low. Available from the World Bank.

The report examines options to compensate developing countries undertaking environmental protection - including cash transfers, debt-for-nature swaps, technology transfers and sanctions for nature. It concludes that only the transfer of clean or pollution-reducing technology is without adverse side effects.

"International Trade and the Environment," edited by Patrick Low. Available from the World Bank.

The report examines options to compensate developing countries undertaking environmental protection - including cash transfers, debt-for-nature swaps, technology transfers and sanctions for nature. It concludes that only the transfer of clean or pollution-reducing technology is without adverse side effects.

"International Trade and the Environment," edited by Patrick Low. Available from the World Bank.

The report examines options to compensate developing countries undertaking environmental protection - including cash transfers, debt-for-nature swaps, technology transfers and sanctions for nature. It concludes that only the transfer of clean or pollution-reducing technology is without adverse side effects.

"International Trade and the Environment," edited by Patrick Low. Available from the World Bank.

The report examines options to compensate developing countries undertaking environmental protection - including cash transfers, debt-for-nature swaps, technology transfers and sanctions for nature. It concludes that only the transfer of clean or pollution-reducing technology is without adverse side effects.

"International Trade and the Environment," edited by Patrick Low. Available from the World Bank.

The report examines options to compensate developing countries undertaking environmental protection - including cash transfers, debt-for-nature swaps, technology transfers and sanctions for nature. It concludes that only the transfer of clean or pollution-reducing technology is without adverse side effects.

"International Trade and the Environment," edited by Patrick Low. Available from the World Bank.

The report examines options to compensate developing countries undertaking environmental protection - including cash transfers, debt-for-nature swaps, technology transfers and sanctions for nature. It concludes that only the transfer of clean or pollution-reducing technology is without adverse side effects.

"International Trade and the Environment," edited by Patrick Low. Available from the World Bank.

The report examines options to compensate developing countries undertaking environmental protection - including cash transfers, debt-for-nature swaps, technology transfers and sanctions for nature. It concludes that only the transfer of clean or pollution-reducing technology is without adverse side effects.

"International Trade and the Environment," edited by Patrick Low. Available from the World Bank.

The report examines options to compensate developing countries undertaking environmental protection - including cash transfers, debt-for-nature swaps, technology transfers and sanctions for nature. It concludes that only the transfer of clean or pollution-reducing technology is without adverse side effects.

"International Trade and the Environment," edited by Patrick Low. Available from the World Bank.

The report examines options to compensate developing countries undertaking environmental protection - including cash transfers, debt-for-nature swaps, technology transfers and sanctions for nature. It concludes that only the transfer of clean or pollution-reducing technology is without adverse side effects.

"International Trade and the Environment," edited by Patrick Low. Available from the World Bank.

The report examines options to compensate developing countries undertaking environmental protection - including cash transfers, debt-for-nature swaps, technology transfers and sanctions for nature. It concludes that only the transfer of clean or pollution-reducing technology is without adverse side effects.

"International Trade and the Environment," edited by Patrick Low. Available from the World Bank.

The report examines options to compensate developing countries undertaking environmental protection

next month

nist stick

overnment industry, which is more for pollution than any other. It is considered that the US is not giving a level to the playing field, which is extremely important for environmental protection.

It argues that any other protectionists in the US that this provides a model of how protectionists have no concern for the environment and for the elimination of any trade disadvantages.

Trade restrictions are economically costly to the country to use in another account of pollution.

They do not guarantee all terms of the environment.

The report examines how to compensate developing countries under environmental protection, and it transfers developed technologies to developing countries for use.

It concludes that only a

percentage of clean or pollution

technology is available

to developing countries.

The World Bank's

World Development Report

published last month

in a study of environmental issues, and it is

in the FT on Monday.

ete forests

Trade in timber is

strongly in Indonesia, with

wood products making

up 40 per cent of exports,

with over 30 per cent

of exports.

Indonesia's economic

growth is not just due to

fiscal policies, in fact

Indonesia has

more competitive

than its nearest

neighbours of economic

activities, the latest

figures from the UN

show Indonesia's

gross domestic product

is the second largest

in Southeast Asia

and the third largest

in Asia.

The economy is

based on agriculture

and mining, with

forests covering

over 60 per cent

of the land area.

The economy is

based on agriculture

and mining, with

forests covering

over 60 per cent

of the land area.

The economy is

based on agriculture

and mining, with

forests covering

over 60 per cent

of the land area.

The economy is

based on agriculture

and mining, with

forests covering

over 60 per cent

of the land area.

The economy is

based on agriculture

and mining, with

forests covering

over 60 per cent

of the land area.

The economy is

based on agriculture

and mining, with

forests covering

over 60 per cent

of the land area.

The economy is

based on agriculture

and mining, with

forests covering

over 60 per cent

of the land area.

The economy is

based on agriculture

and mining, with

forests covering

over 60 per cent

of the land area.

The economy is

based on agriculture

and mining, with

forests covering

over 60 per cent

of the land area.

The economy is

based on agriculture

and mining, with

forests covering

over 60 per cent

of the land area.

The economy is

based on agriculture

and mining, with

forests covering

over 60 per cent

of the land area.

The economy is

based on agriculture

and mining, with

forests covering

over 60 per cent

of the land area.

The economy is

based on agriculture

and mining, with

forests covering

over 60 per cent

of the land area.

The economy is

based on agriculture

and mining, with

forests covering

over 60 per cent

of the land area.

The economy is

based on agriculture

and mining, with

forests covering

over 60 per cent

of the land area.

The economy is

based on agriculture

and mining, with

forests covering

over 60 per cent

of the land area.

The economy is

based on agriculture

and mining, with

forests covering

over 60 per cent

of the land area.

The economy is

based on agriculture

and mining, with

forests covering

over 60 per cent

of the land area.

The economy is

based on agriculture

and mining, with

forests covering

over 60 per cent

of the land area.

The economy is

based on agriculture

and mining, with

forests covering

over 60 per cent

of the land area.

The economy is

based on agriculture

and mining, with

forests covering

over 60 per cent

of the land area.

The economy is

based on agriculture

and mining, with

forests covering

over 60 per cent

of the land area.

The economy is

based on agriculture

and mining, with

forests covering

over 60 per cent

of the land area.

The economy is

based on agriculture

and mining, with

forests covering

over 60 per cent

of the land area.

The economy is

based on agriculture

and mining, with

forests covering

over 60 per cent

of the land area.

The economy is

based on agriculture

and mining, with

forests covering

over 60 per cent

of the land area.

The economy is

based on agriculture

and mining, with

forests covering

over 60 per cent

of the land area.

The economy is

based on agriculture

and mining, with

forests covering

over 60 per cent

of the land area.

The economy is

based on agriculture

and mining, with

forests covering

over 60 per cent

of the land area.

The economy is

based on agriculture

and mining, with

forests covering

over 60 per cent

of the land area.

The economy is

based on agriculture

and mining, with

forests covering

over 60 per cent

of the land area.

The economy is

based on agriculture

and mining, with

forests covering

over 60 per cent

of the land area.

The economy is

based on agriculture

and mining, with

forests covering

over 60 per cent

of the land area.

The economy is

based on agriculture

and mining, with

forests covering

over 60 per cent

of the land area.

The economy is

NEWS: INTERNATIONAL

UK and Vietnam sign deal on refugees' return

By Simon Davies
in Hong Kong

THE GOVERNMENTS of Britain and Vietnam yesterday signed an end to Hong Kong's 13-year struggle to cope with an inflow of Vietnamese boat people, by agreeing to the forcible repatriation of all those found not to be political refugees.

Mr Alastair Asprey, Hong Kong's secretary for security, estimated the overcrowded camps which currently house about 66,000 illegal Vietnamese immigrants could be emptied in three years.

The agreement, signed in Hanoi yesterday morning, is the final stage in the October 29 statement of understanding between Britain and Vietnam. This permitted the forcible return of all new non-refugees and of so-called double-backers who had returned to Hong Kong after being voluntarily repatriated to Vietnam.

Lord Wilson, Hong Kong's outgoing governor, welcomed the agreement. "What we really want is that as many people as possible should volunteer to go back to their homes and I hope that this new stage in the process of reaching agreement with Vietnam will encourage that," he said.

The news was broken to the inmates of the 10 detention centres in Hong Kong last night, but there were no immediate outbreaks of violence.

A concern remains that the government will have to use force in the repatriation of some boat people who have waited in appalling conditions for almost four years rather than return to what they claim

will be inevitable persecution. Mr Asprey would only say that everyone would have the opportunity to return under conditions of "order, safety and dignity".

There has already been a significant fall in the number of boat people arriving in Hong Kong since the October accord. This year there have so far been only seven arrivals, compared with 3,920 in the corresponding period in 1991.

This is thought to result from the October agreement and to a reduction in the amount payable to those who volunteered to return. Mr Asprey said he did not consider it was a reaction to the riots that killed 31 Vietnamese in a refugee camp in February.

He said the agreement would be likely to encourage a rapid increase in the number of Vietnamese volunteering to return.

At present there are 22,468 boat people who have failed the screening process and will be forced to return to Vietnam. There are a further 29,562 which have yet to go through the screening process, while there are only 3,434 designated refugees remaining.

"One of the main objectives is to make it clear there is no future for them in wasting their lives in the camps, in the forlorn hope that they will get access to resettlement. That will not happen," he said.

Mr Asprey emphasised that neither Hong Kong nor Britain had agreed to any financial assistance connected with the agreement with Vietnam. However, the European Community has recently started a \$150m programme to aid re-integration of returnees.

Australia to reduce immigrant numbers

By Kevin Brown in Sydney

AUSTRALIA, one of the world's most popular destinations for European and Asian emigrants, yesterday announced plans to cut immigration by 27 per cent next year to about 60,000 people.

Mr Gerry Hand, the immigration minister, said Australia would also require more skills and a higher level of competence in English from applicants other than refugees and close relatives of earlier migrants.

The changes follow an anguished debate over the historically high level of immigration in the wake of an 18 month recession which has increased unemployment to 10.1 per cent.

Immigrant organisations argue that high immigration benefits Australia by increasing economic activity. However, the government has accepted trade union arguments that immigration has worsened unemployment during the recession.

Mr Hand said the level of immigration for future years would be decided in the light of "national economic and social objectives". He said the intake was likely to average 80,000 for several years.

The cut was welcomed by Senator Peter Walsh, a prominent campaigner against high immigration, who urged a further cut to a maximum of 60,000 people in 1993-94.

Immigrant organisations said the increased focus on English language skills was discriminatory, and would discourage applications from talented migrants from non-English-speaking countries.



Fidel Ramos, closely trailing Miriam Defensor-Santiago in the elections, arrives at his headquarters yesterday

Accusations fly after Philippines poll

By Victor Mallet in Manila and
José Galang in Tarlac

THE PAINFUL slowness of vote-counting following this week's Philippine elections prompted a flurry of accusations of cheating yesterday from politicians who appeared to be losing.

Police defused three bombs aimed at disrupting electricity supplies around the capital Manila and which may have been intended to disrupt the counting of ballots from the elections on Monday. Earlier, bombs had caused slight damage to electricity installations on Monday night.

Right-wing military rebels of

the Reformed the Armed Forces Movement (RAM) issued a statement to the media accusing the incumbent administration of President Corazon Aquino of organising the bombs to manipulate election results in favour of her preferred candidate, Mr Fidel Ramos, former defence chief.

"Let this serve as a warning that our forces beginning at 8pm today will be in a state of readiness to move against the Aquino government should it persist to manipulate election results by any means," said the RAM statement, which was dated May 13.

Mr Ramos stood by Mrs Aquino through six coup

attempts. Three were led by RAM, including one in December 1989 which frightened potential foreign investors and nearly toppled the government.

Unofficial counts last night of a fraction of the 27m votes cast gave the lead in the presidential race to Mrs Miriam Defensor-Santiago, a sharp-tongued lawyer who has campaigned against corruption.

Close behind were Mr Ramos and Mr Eduardo Cojuangco, Mrs Aquino's estranged cousin and a wealthy associate of the late dictator Ferdinand Marcos.

Mrs Imelda Marcos, widow of Ferdinand and herself a candidate, asked for a halt to unoffi-

cial vote-counting after it became clear she was trailing in the presidential race and said it was possible the media were being "used" by "dubious elements".

Some officials have expressed fears that a wave of protests from losing candidates could create a crisis akin to that in 1986, when Mrs Aquino ousted Mr Marcos in an uprising sparked by protests against massive election fraud.

Mrs Santiago said yesterday that she was jubilant at her early lead. If she won, she said, it would deal a blow to the Philippines' oligarchic political system based on influential families.

PAKISTANI BUDGET Reduced fiscal deficit sought

By Farhan Bokhari
in Islamabad

THE Pakistani government will unveil its annual budget tomorrow amid widespread expectations of measures to narrow a PRs727bn (£1.6bn) budgetary deficit. These are expected to include cost-cutting efforts as well as possible tax rises.

The deficit, estimated at 6.1 per cent of gross domestic product, has broken an earlier target ceiling of 4.8 per cent. It is regarded as a big pressure on the economy at a time when Pakistan is trying to encourage large-scale privatisation and deregulation.

But the market became

active in February anticipating a fall in bond prices, especially long-dated securities, on reports of a possible interest rate rise on new bonds the government was to issue in March. Banks entered futures swap deals promising deliveries after the coupon rise. This occurred on March 17 with long-dated bonds rising 0.5 per cent to 12.5 per cent. Some banks had already sold short.

Bond market players used the bankers receipt to register transactions which require immediate cash payment but leave delivery of the security to later.

With the Reserve Bank unable to police a fast expanding market because its own registering of transactions fell behind, the opportunities and temptation for fraud grew.

In the coming days the government will use the weight of the state-owned institutions to prevent an uncontrolled fall in the market - hoping that foreign portfolio investment will emerge to provide a safety net.

However small investors will already have been frightened by the market's sharp descent and could go on selling.

According to the economic

survey, the current account

deficit during 1991-92 is likely

to end up higher than the

Bilateral accords 'vital for Mideast progress'

By David Buchan in Brussels

A POLITICAL breakthrough in bilateral negotiations with Israel is vital for a wider discussion on the Middle East economy to make progress, a Palestinian delegation said yesterday after a two-day session of the 35-nation working party on regional co-operation.

Professor Youssef Saigh, the Beirut-based leader of the Palestinian delegation, criticised Israel for not attending the meeting because Palestinian representation was not confined to those from the West Bank and Gaza. The EC, which chaired the working party, made the same criticism to Mr David Levy, Israel's foreign minister.

The Brussels meeting was also boycotted by Syria and Lebanon, which are first demanding progress in their bilateral talks with Israel. Another Palestinian delegation, Mr Khalil Hindi said he understood the attitude of the Arab absente countries, but "the pros of attending outweigh the cons". All participants agreed that the multilateral discussions on regional co-operation would only blossom if and when there was a political breakthrough in bilateral Arab-Israeli talks.

Mr Samir Kuhail, a Jerusalem economist, admitted Palestinian disorganisation was partly to blame for not taking more advantage of the EC scheme to promote Palestinian fruit and vegetable exports to the Community. Israel was also frustrating such exports with systematic searches of Palestinian farm trucks.

Indian MPs angry over US ban on Russian rocket deal

By K K Sharma in New Delhi

MEMBERS of the Indian parliament strongly attacked the US yesterday over a ban on exports to the Indian Space Research Organisation (Isro) announced in Washington.

Mrs Margaret Alva, the minister for public grievances, assured parliament that the government would do everything "to protect national hon-

our, dignity and choice" in face of the US ban on trade and technological dealings with Isro. She said the government "would respond in an appropriate way".

The Bush administration's action, apparently in a public display of its resolve to control missile proliferation, was taken in order to compel Isro and Russia's Glavkosmos to terminate a \$250m (£141m) contract to

transfer rocket technology to India. The move follows a recent improvement in US-India relations, as shown by the Bush administration's support of an International Monetary Fund loan to India, an agreement to hold joint naval exercises, and India's recognition of Israel.

MPs were alarmed that the move against Isro is the second time Washington has acted against India

recently. Less than a fortnight ago it withdrew preferential duties on Indian pharmaceuticals because of India's failure to protect US patents.

The Indian government claims its space programme is meant to improve communications and weather forecasting and is entirely peaceful. India chose Russian rocket technology after all western countries had turned it down on the

grounds that it would improve India's missile launch capability.

India has refused to sign the non-proliferation treaty, arguing that it discriminates in favour of existing nuclear powers.

The Russians were proposing to supply a Missile Technology Congress Regime class system capable of carrying a 500kg payload to a minimum distance of 300km.

The bamboozle that burst the Bombay bubble

David Housego and R.C. Murthy on the scandal that threatens to turn a stock market slide into a crash

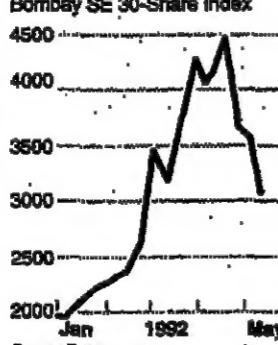
Like any bubble, the Bombay stock market boom had to burst one day.

But as the Central Bureau of Investigation launched an inquiry into what seems to be India's worst-ever financial scandal, the fears are that a can of worms could be opened which will turn the market's two-week slide into a crash.

After the Bombay Stock Exchange index tumbled yesterday a further 10 per cent to 3,088, the most sanguine expectation was that the market would bottom out at 2,500 - or 43 per cent down on its peak in April.

The second concern is that both the extent of the abuses and the market's fall could deal a savage blow to the government's efforts to develop the fledgling capital market as an instrument to tap public savings for both private sector and public sector investment.

One of the immediate results could be that fresh public issues will be more difficult to launch or could be postponed. The market had been expecting Rs40bn (£200m) of new issues - including a big issue from the Grasim (Aditya Birla) group to finance new refinery at Mangalore in southern India - in the coming month. Reliance, the petrochemicals group had also been hoping to raise \$100m in a Euro-issue at a tentative price of \$10 a share. But this will be much trickier with Reliance's own share



price dropping yesterday to Rs260 on the Bombay market.

Faced with disarray not only in the bond and money markets, the government's hope in calling in the CBI is of a surgical strike to remove the offenders and to clean up the market. It will welcome a fall in the index - which at its peak had been trading at unrealistically high average price-earnings ratios of more than 45 - but wants to prevent a disorderly tumble. A revival of private sector investment through capital market funding is crucial to the government's strategy for restructuring industry and boosting exports.

After a dizzy tripling of prices over the last year in response to the government's liberalisation plans, the market has dived 30 per cent over the

last fortnight. This followed the disclosure that large funds - as much as Rs30bn - had been illegally siphoned out of the interbank market in government securities to fuel the share price boom.

The difficulty in limiting the damage is that those who have so far been implicated in the scandal are no minor players. Mr Harshad Mehta, the first-generation Bombay broker who had to repay Rs6.2bn to the State Bank of India, the largest state-owned commercial bank, because of irregular securities trading, was more than anyone the architect of the bull run this year. He proclaimed not only the dramatic rise in the market but publicly announced which shares he was backing. Those he chose have since taken the hardest tumble with Associated Cement (ACC) dropping a further Rs1,100 on Monday to Rs4,400 after reaching a peak of Rs10,500 on April 2.

Mr M J Pherwani, who has resigned as head of the National Housing Bank, headed the Unit Trust of India, a state-owned - and the country's largest - mutual fund for 10 years. He was also the chairman of a government-appointed committee that recently recommended a revamped national stock exchange. As chairman of UTI, he was a lead player in the bull market of the late 1980s. He was forced to step down from

that position because of his allegedly links to the Ambani family who control Reliance and who were accused of market manipulation.

Both Mr Mehta and Mr Pherwani are well connected both in the Bombay financial market and among politicians and the top civil servants in Delhi. Other senior banking executives including Mr K Marganandu, chairman of the Calcutta-based United Commercial Bank, and Mr C L Khemani, deputy managing director of the State Bank of India were asked to take immediate leave.

The suspicion of fraud surfaced in mid-April but came to public notice a fortnight later as commercial banks started to reconcile accounts for the accounting year ending March. It was at this point that the State Bank of India realised it was owed Rs6.2bn by Mr Mehta and forced him to settle.

A fall-out from this Mr Mehta was unable to meet other obligations - including payments to the National Housing Bank. Mr Pherwani attributes National Housing Bank's inability to deliver on cash or security payments to Mr Mehta defaulting on his obligations to him.

These transactions occurred within the framework of the bankers receipt - a normally narrow interbank market trading in government and public sector bonds. Banks' invest-

China announces special economic zone for Lhasa

CHINA is planning to set up a special economic zone in Lhasa, the troubled capital of Tibet, Renter reports from Beijing.

The zone will imitate those operating in China's flourishing coastal regions, the official China Daily said yesterday.

It quoted Tibet's vice governor Gyamtso as saying lack of open-mindedness had impeded the region's development in the past.

Tibet has been rocked by sporadic riots since Buddhist monks demonstrated against Chinese rule in late 1987, prompting police to open fire

Cosmetic surgery cuts a dash with China's new face

Yvonne Preston on how a change in attitudes in the People's Republic lets women alter their looks

More Chinese want wider eyes and bigger noses and are subjecting themselves to cosmetic surgery. Surgeons performing the operations, excising part of the upper eyelid and inserting a silicon strip in the nose, say the aim is not to look more western.

But to many young Chinese western standards of beauty are part of a revolution in style which has come with a taste for hamburgers and Kentucky Fried Chicken, rock and roll, imported designer sunglasses and jeans.

At Shanghai's 9th People's Hospital, 2,000 cosmetic surgery operations were performed last year. The hospital has a waiting list of another 2,000

and there were an estimated further 1,000 operations in other Shanghai hospitals, a tiny number in a city of nearly 14m people, but growing.

In the 1950s cosmetic surgery was forbidden by the government. In the cultural revolution self-beautification was bourgeois, decadent and dangerous. "We just asked Deng Xiaoping if it was alright to go ahead," said Professor Wei with a chuckle. Since 1982 the department's surgeons have performed 500 face lifts.

Cosmetic surgery was approved after the fall of the gang of four, according to Professor Guan Wen Xiang, head of the hospital's research institute into plastic and reconstructive surgery.

Standards of beauty change in

China as everywhere else. In the Tang dynasty fat was fashionable. For centuries tiny feet were seen as beautiful, many women being crippled by the cruel custom of foot binding. The westerner has long been mocked as a "Big Nose but Chinese fashion now dictates that the small, flat Chinese nose is enlarged with silicon - but not like yours", Professor Guan added hastily.</p

California riots focus minds on welfare reform

ON the Friday morning when the burning and looting in Los Angeles stopped, thousands of poor residents of the city's South-Central district had a more pressing need than protesting.

They were standing in long lines waiting to collect their weekly welfare cheques at the few post offices still operating in the riot-stricken area.

The queues demonstrated the dependency on social benefits of large portions of the popula-

The governor of the state claims unrest in Los Angeles is proof of the need for change, writes Louise Kehoe

ulation in the economically depressed inner city. Yet Los Angeles' 1.3m welfare recipients, and 2.3m throughout California, now face the possibility of swinging cuts in payments.

Mr Pete Wilson, California's Republican governor, plans to place proposals for welfare reform on the state ballot in November when he will ask voters to approve an immediate 10 per cent cut in welfare benefits.

After six months, payments would be reduced by an additional 15 per cent to families that include an able-bodied adult.

The governor says his proposed Taxpayers Protection Act is designed to "encourage personal responsibility and independence while discouraging welfare dependency," which he believes has contributed to the breakdown of social values he recently linked to violence in Los Angeles.

"Generous" welfare payments have become a disincentive to work, he maintains. A person working full time on a minimum wage may be little better off than another on welfare under the current system, although both must struggle to make ends meet.

The governor's plan would allow welfare recipients to earn more before payments are withdrawn. It would also create a new \$34m (£18.2m) job-training scheme and a programme designed to encourage teenage parents to stay in school.

However, the primary thrust of the reform is directed towards the growing problem of single, unsupported mothers who represent 87 per cent of the state's welfare case load.

Only 6 per cent of single-parent families that go on public assistance do so because the parent becomes unemployed, according to state statistics.

"The overwhelming majority go on welfare because of divorce or separation from the income-earning spouse, or because a non-working single woman gives birth to a child."

Deals set up trade in pollution permits

By Barbara Durr in Chicago

THE first US deals to trade pollution rights were announced yesterday when the federally-owned Tennessee Valley Authority said it had agreed to buy allowances to emit 10,000 tons of sulphur dioxide, a key cause of acid rain, from privately-owned Wisconsin Power & Light.

The Wisconsin utility, based in Madison, also said it sold allowances to Duquense Light of Pittsburgh for emissions of between 15,000 and 25,000 tons.

The exact terms of the sales were not disclosed but the price of each allowance was between \$250 and \$400 (£140 and £223), an official said.

The deals are, in essence, forward contracts on allowances that will be issued next year by the Environmental Protection Agency as part of the implementation of the 1990 Clean Air Act.

The act requires utilities to cut their sulphur dioxide emissions in half by 2000, or from a national total of 15m tons to

9m tons. The first deadline for partial compliance is in 1995.

To help ease the high costs of converting to cleaner technologies, the US government has created a system under which "dirtier" utility companies can buy allowances for sulphur dioxide emissions from "cleaner" companies that have exceeded federal standards. The allowances have been allocated, but will not be in the hands of utilities until an auction in March 1993.

Mr Errol Davis, president of Wisconsin Power & Light, said the transactions "clearly demonstrate that a market-based approach can be an effective way to address environmental problems". There is, however, scepticism over how well such a market can work, as state and locally-controlled utilities have been slow to set clear policies for trading allowances.

The Chicago Board of Trade, the world's biggest futures market, plans to begin trading futures contracts on the allowances, dubbed pollution futures.

Producer prices up 0.2%

US producer prices rose a modest 0.2 per cent in April, the Labour Department said yesterday in a report showing that the weak economic recovery is restraining price advances. Reuters reports from Washington, April's rise in the producer price index matched 0.2 per cent advances in both March and February.

The report generally supported financial analysts'

views that price pressures are under control and that the Federal Reserve, the US central bank, has room to lower interest rates without fuelling inflation.

During the first four months of the year, producer prices had risen by a seasonally adjusted annual rate of 1 per cent, the department said. In 1991, the PPI fell by 0.1 per cent.

President will veto any bill with compensatory tax increases

Bush draws up plan for inner cities

By Jurek Martin
in Washington

PRESIDENT George Bush yesterday announced a six-point \$3bn-plus (£1.5bn) programme to relieve conditions in America's inner cities, but said he would veto any bill that included a compensatory tax increase.

Speaking before a meeting of congressional leaders, Mr Bush was unable to put a sum on the cost of his proposals, which appeared mostly an amalgam of long-standing administration policies. Some exist in pilot form, some may be implemented by bureaucratic fiat and some require new legislation, but none had been a priority before the Los Angeles riots two weeks ago.

The six points are:

- Expanding the Weed and Seed programme, designed to increase law enforcement and poverty. Children's rights advocates are incensed.

Yet by presenting welfare cuts as an alternative to reductions in state spending on education, Mr Wilson has effectively pitted the interests of middle-class Californians against those of the underprivileged and, to a large degree, whites against minorities.

The governor maintains "tough times require tough choices" between "runaway" welfare costs and the needs of California's growing school-age population.

Few would deny that California faces a welfare spending crisis. In the current fiscal year the state expects to pay \$2.5bn in Aid to Families with Dependent Children (AFDC), the primary welfare programme.

Without any changes, AFDC costs are projected to rise to \$3.1bn next year, a 54 per cent increase over expenditures in the 1992-93 fiscal year.

The governor's plan would allow welfare recipients to earn more before payments are withdrawn. It would also create a new \$34m (£18.2m) job-training scheme and a programme designed to encourage teenage parents to stay in school.

However, the primary thrust of the reform is directed towards the growing problem of single, unsupported mothers who represent 87 per cent of the state's welfare case load.

Only 6 per cent of single-parent families that go on public assistance do so because the parent becomes unemployed, according to state statistics.

"The overwhelming majority go on welfare because of divorce or separation from the income-earning spouse, or because a non-working single woman gives birth to a child."

President will veto any bill with compensatory tax increases



George Bush gestures while recounting yesterday a story about violent crime

US court rejects challenge over unitary taxation

By Louise Kehoe
in San Francisco

CALIFORNIA'S supreme court has rejected a challenge to the state's "unitary taxation" system, in a decision that could cost multinational companies with operations in the state about \$782m (£447m) in disputed tax payments.

British, Japanese and other foreign companies have been fighting California's unitary tax for a decade. The California court held that Congress, which holds power over foreign commerce, has not opposed the tax.

The law "does not give executive [branch] officials carte blanche to declare state tax methods null when they irritate our trading partners," Justice Armand Arabian wrote in a unanimous decision.

The state court referred back to the state appeals court the relatively minor issue of whether calculating unitary tax places an unfair burden on foreign multinationals.

David Barchard adds: "Barclays said in London last night it was disappointed but not surprised by the Californian judgment. The bank, which had hoped to secure a tax refund of about \$30m, plans to appeal to the US Supreme Court in a last-ditch effort to overturn the judgment.

administration as well as by foreign governments, including the UK - that the tax method interferes with the US federal government's ability to conduct foreign policy.

While acknowledging that four US presidents have opposed state unitary taxes, the California court held that Congress, which holds power over foreign commerce, has not opposed the tax.

The law "does not give executive [branch] officials carte blanche to declare state tax methods null when they irritate our trading partners," Justice Armand Arabian wrote in a unanimous decision.

The state court referred back to the state appeals court the relatively minor issue of whether calculating unitary tax places an unfair burden on foreign multinationals.

David Barchard adds: "Barclays said in London last night it was disappointed but not surprised by the Californian judgment. The bank, which had hoped to secure a tax refund of about \$30m, plans to appeal to the US Supreme Court in a last-ditch effort to overturn the judgment.

We're not just sponsoring the Olympic Games. We're taking part.



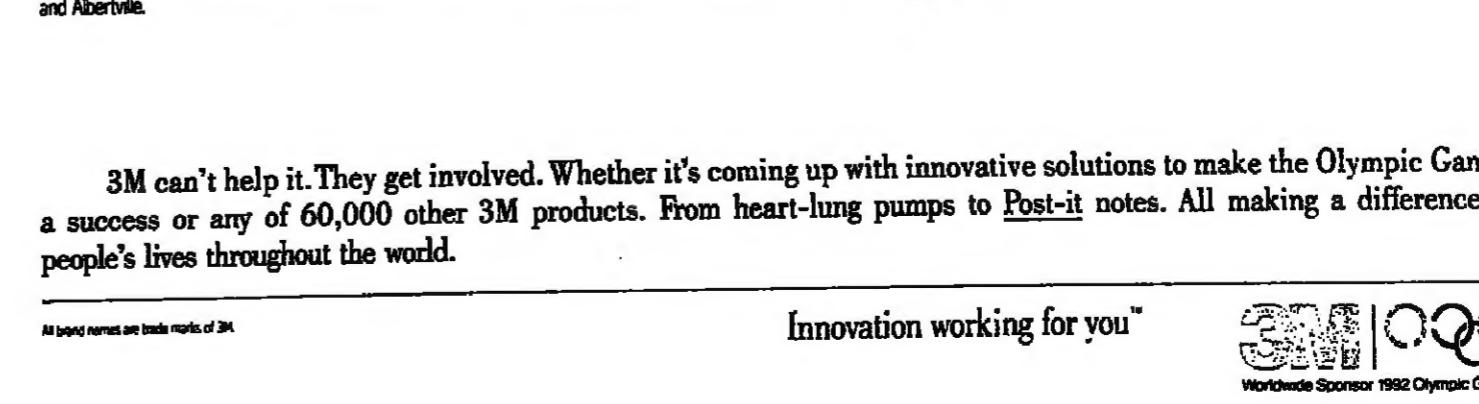
3M Adhesives Used in the manufacture of planes, buses and cars (and keeps tyres stuck to Olympic racing bikes).



3M Adhesives Used in the manufacture of planes, buses and cars (and keeps tyres stuck to Olympic racing bikes).



3M Adhesives Used in the manufacture of planes, buses and cars (and keeps tyres stuck to Olympic racing bikes).



3M Adhesives Used in the manufacture of planes, buses and cars (and keeps tyres stuck to Olympic racing bikes).

All 3M names are trade marks of 3M.

Innovation working for you™



Worldwide Sponsor 1992 Olympic Games

3M can't help it. They get involved. Whether it's coming up with innovative solutions to make the Olympic Games a success or any of 60,000 other 3M products. From heart-lung pumps to Post-it notes. All making a difference to people's lives throughout the world.

NEWS: UK

BP to cut harmful emissions by 50%

By Neil Buckley

BP CHEMICALS, one of the world's largest producers of chemicals and plastics, is to spend around \$100m a year on cutting its emissions of hydrocarbons by 50 per cent.

The company yesterday disclosed full details of its emissions into the environment for the first time, and promised to do so annually. It also pledged to cut emission of hydrocarbons - which contribute to global warming - by 50 per cent from their 1990 levels by 1997, and to reduce solid emissions to water by two-thirds.

The company is committed to spending \$100m (256m) this year on its environmental programme, compared with typical capital expenditure of \$600m, and expects to spend similar amounts annually for the next five years.

At its 10 largest sites in Europe and the US, including five in the UK, emissions and waste generation in 1990 were 170,000 tonnes, equivalent to 3.2 per cent of total production. These sites account for only 75 per cent of total production, but more than 95 per cent of all emissions.

BAA launches £900m scheme for Heathrow

By Paul Betts, Aerospace Correspondent

BAA, the former British Airports Authority, yesterday announced plans to build a 280m-300m fifth terminal at Heathrow airport, Europe's busiest international passenger airport.

The scheme, expected to lead to a lengthy planning inquiry, was attacked by local residents but welcomed by the airline industry.

Sir John Egan, BAA's chief executive, said the terminal would help Heathrow maintain its leading international position "well into the next century" and safeguard 10,000 jobs at the airport.

It would also provide extra capacity for 30m passengers a year at Heathrow, one of the world's most congested airports, and a new base for British Airways, the UK flag carrier which accounts for 40 per cent of Heathrow's traffic.

The International Air Transport Association (Iata) said that, without the new terminal and other air traffic control

and infrastructure investments, Britain could lose \$1bn annually of economic activity by the turn of the century.

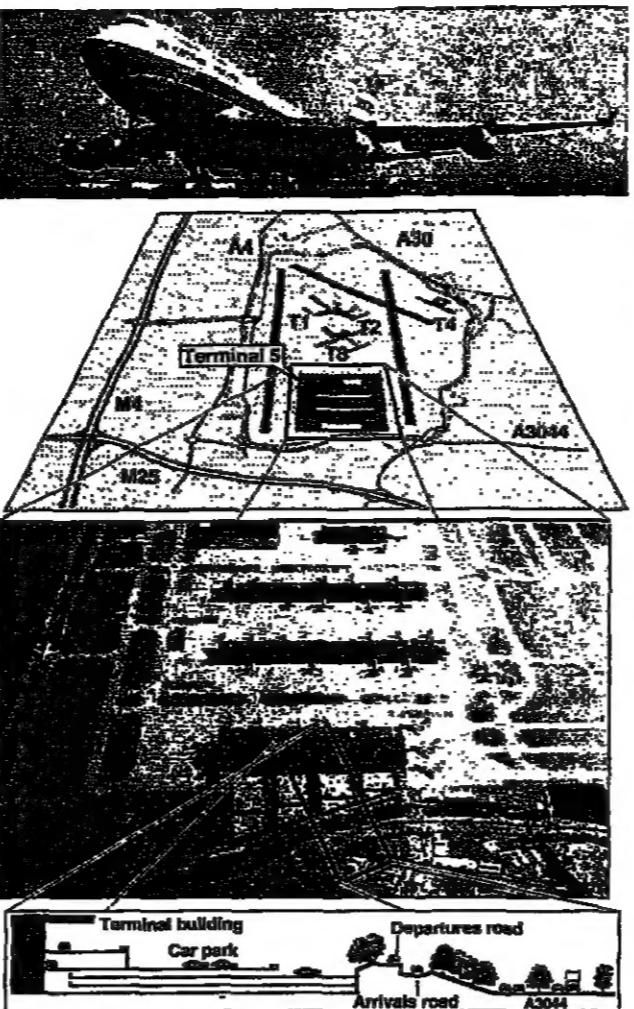
BAA had originally estimated the cost of building the terminal at £1.6bn, but Sir John said that had been reduced to £800m-£900m because of improved pre-planning and better project management. The project would be financed from cash flow and some debt, although the borrowings would not affect the company's current gearing levels, Sir John said.

Detailed architectural designs have yet to be completed by the Richard Rogers Partnership. Bovis, the construction arm of the P&O company, is also working on the project. BAA is hoping to win government approval for the project in 1997 after a public inquiry.

The proposals envisage building the terminal at the west end of the airport on the site now occupied by the Perry Oaks sludge works.

Lex, Page 18

BAA plans for Heathrow



Passenger demands lead to UK terminal fatigue

Paul Betts on London's future as an airline hub

CONSTRUCTION of a fifth terminal at Heathrow airport is an important but only partial step in providing London with sufficient capacity to meet growing passenger demand.

Although BAA, the former British Airports Authority, yesterday tried to focus attention on its plans to build a new terminal at Heathrow, it conceded that it would have to consider building a second terminal at the recently opened Stansted airport to cope with passenger growth in the next century.

The Civil Aviation Authority (CAA) also believes it will be necessary to build a new runway to serve south east England after the turn of the century.

But the fierce public debate and local opposition provoked by new airport developments has forced the BAA to adopt a softly-softly, stage-by-stage approach to its long term plans for its London airports.

Predictably, local authorities reacted strongly to BAA's announcement yesterday fearing that the new terminal would increase the number of flights at Heathrow, cause

even greater noise and disturbance and worsen traffic congestion on motorway links to the airport.

For BAA, the construction of an additional terminal at Heathrow has become an urgent priority given its position as a leading international aviation hub and accommodate the steady growth in passenger numbers and a new generation of very large widebody aircraft.

"Terminal 5 is the key to the continued development of air services to the UK. Without the terminal... Britain alone would still be a capacity short of 27m passengers by the year 2010, according to current traffic forecasts, unless additional facilities are built," said Mr Gunter Ester, the director general of the International Air Transport Association, said yesterday.

A second terminal is likely to be needed at Stansted. Although the new 240m Stansted complex opened last year is still struggling to attract traffic, BAA remains confident the airport will eventually fill up as passenger growth recovers from the air travel slump caused by the Gulf war and the recession. Demand at Gatwick is also expected to grow during the next few years.

Britain in brief



Union rules out split from Labour

The leader of the TGWU, Britain's largest union, has ruled out an end to union links with the Labour party and expressed dismay at plans to dilute union influence over opposition policy-making.

Mr Bill Morris, general secretary of the TGWU, Labour party's largest affiliate, said there would be "no separation and no divorce" between Labour and the unions. He was reacting to proposals by rival candidates in the party's leadership election who have called for reform of the unions' 40 per cent control over party policy decisions at the annual Labour conference.

Mr Morris said there had been suggestions that unions should become no more than collection agencies for membership dues. "I am fascinated by the Labour party debate. Not only are people making up policies on the hoof, they are also trying to instruct the unions as to what to do with their money and how to conduct their democratic procedures," he said.

Private rail service begins

Britain's first private rail service has started between Scotland and London, offering discount seats on overnight services to the capital.

Stagecoach, the entrepreneurial bus operator providing the service, became the first private operator on the state rail network by leasing two carriages from British Rail, which are hauled behind BR's existing sleepers.

The seat-only carriages have been taken over by Stagecoach on a three-year contract with BR and painted in the bus company's blue, red and orange livery.

TV company seeks review

Mr David Mellor, National Heritage secretary, has agreed to give further consideration to a proposal to extend the moratorium on takeovers of ITV companies until the end of 1995.

Central Television, the independent TV company, has been campaigning against moves which from 1994 will, in the city, enable Community companies to take over all of ITV. In most other EC countries there are barriers to overseas takeover of television networks. Mr Mellor, the minister responsible for the media, has promised to re-examine the possible effects of changes in broadcasting legislation.

Satellite venture launched

Mr Derek Lewis, former chief executive of the Granada group, is to set up an entertainment channel on satellite television in a joint venture between Thames Television and the BBC. The venture will

draw on the programme libraries of Thames and the BBC and is expected to be launched on the Astra satellite system towards the end of this year. Thames lost its ITV franchise in last year's competitive tenders.

Schools to get extra funds

The government has released an extra £4.4m to help local authorities upgrade facilities and remove surplus places in schools. The funding, supplementary to the annual £2.94m capital budget for schools, is to help reduce the 900,000 empty school places, as estimated by the Audit Commission, the government's local authority watchdog.

Tube staff offered 4.5%

London Underground has offered a 4.5 per cent pay rise to its rail and craft unions and appears to make some progress on its disputed company plan with the transport union RMT. The pay rise, the same as that offered and accepted at British Rail, is likely to be accepted by the unions.

Travel group criticised

The latest monthly report of the Advertising Standards Authority, indicates that dubious practices for holiday timetables are still giving cause for many complaints, but that some travel companies have also recently been found to use misleading advertising.

Three complaints against the travel company Airtours are upheld by the ASA. In one, Airtours used an advertisement headlined "Kids £199 to Florida", but the offer failed to point out that it was available only to one child per two full fare paying passengers.

Warning on pit closures

Continued pit closures in Nottinghamshire would have a "devastating" effect on the economic and social life of the county, the North Nottinghamshire Training and Enterprise Council has warned the government. It urged the formation of a national energy policy based on the use of coal as a strategic fuel. This is the first political intervention by a training and enterprise council, 82 of which have been set up across England to bring the training system closer to private sector needs.

Demand grows for physicists

The supply of physics graduates is falling well short of the UK demand for qualified physicists, and the position is likely to worsen, according to a report published by the Institute of Physics. The institute claimed that the number of physics-based enterprises in the UK expanded from 20,000 to more than 31,500 in the 1980s, while in 1988 the number of new physics graduates will be only 13 higher than in 1988.

By contrast, it says, between 1983 and 1989 the number of science-trained graduates rose by 16 per cent in Japan and 61 per cent in Germany.

The British Pavilion isn't terribly British. It's designed to show off.



We've made an exhibition of ourselves in Seville: the British Pavilion at Expo '92. It's our country's showcase to the world.

Everything about it demands your attention. Inside it boasts a collection of exhibits that show the very best of British ingenuity and invention. Outside you'll find the Pavilion is as impressive as the exhibition itself.

The thinking behind its construction is transparent: glass and British Steel, screened by a curtain of water four storeys high.

The design of the Pavilion reflects Britain's maritime history. It was through exploration and discovery by sea that we established our strong connections with the rest of the world.

Water, clearly, was an essential element. And the strength of steel made it the obvious

choice for a structure in which delicacy of design is a key feature.

We supplied the 1,000 tonnes of steel needed for the construction. Now almost 3 million people are expected to visit this tribute to British creativity.

We're sure that they'll appreciate British Steel's contribution to our Pavilion (and others at Expo '92).

After all, it wouldn't be standing without our support.



British Steel: British mettle

Equal pensions set back by EC court

By Robert Rice,
Legal Correspondent

EQUAL pension rights for men and women in the UK suffered a setback yesterday when the European Court of Justice in Luxembourg gave a preliminary opinion that EC law does not require equal treatment of men and women in national insurance contributions.

The advocate general's opinion, in a case brought by Britain's Equal Opportunities Commission (EOC), is not binding on the full court. But in most cases, the court upholds the advocate general's opinion.

The EOC argued that the UK's arrangements for contributions and eligibility for state pension were in breach of the social security directive.

The advocate general's opinion contrasts with recent European Court decisions on equality in the employment and pension fields.

To qualify for a state pension in the UK men must have paid national insurance (NI) – the tax levied on all wage earners

to pay for social security benefits – for 44 years. But for women the figure is 39 years. After the age of 50 women may not make any further NI contributions, but working men between 50 and 65 must pay NI contributions from their earnings even if they have already contributed for 44 years.

The EC directive permits member states to retain different pension ages for men and women, but sets out a number of aspects of state pension schemes where equal treatment must apply.

The EOC argued that the UK's arrangements for contributions and eligibility for state pension were in breach of the social security directive.

The advocate general's opinion contrasts with recent European Court decisions on equality in the employment and pension fields.

In the 1990 Barber case involving occupational pension

schemes, the court ruled that men and women should receive equal pensions as well as equal pay for equal work.

The problem in the present case appears to be that the social security directive permits member states to differentiate between state pension ages for men and women. The advocate general concluded that where a member state has a fixed pension age differing according to sex it "may still derogate from the principle of equal treatment laid down in the [social security] directive – unless such unequal treatment of men can be eliminated by the national court without unduly jeopardising the coherence or financial equilibrium of the national social security system concerned".

The UK government has already announced its intention to move towards a common state pension age for men and women.

Exporters warn of poor prospects

By Ralph Atkins

LEADING EXPORTERS have warned ministers that the UK will become "a screwdriver assembly economy" if the government's "lamentable" attitude to supporting exports is not reversed, said the opposition Labour party said yesterday.

A memorandum sent during the general election campaign and leaked to Labour in recent days warns that, without corrective action, the UK's "only real exports will be British jobs". Labour said the memo was backed by the British Exporters' Association.

The strong language highlights the anxieties of exporters, particularly since the sales last year of the short-term insurance division of the government's Export Credit Guarantees Department (ECGD).

It suggests there was an organised lobbying campaign

Vauxhall defends UK car prices

By Kevin Done,
Motor Industry Correspondent

During the election by exporters to persuade Mr John Major to shake up the Department of Trade and Industry and put pressure on the Treasury. The memorandum says the organisation planned "to convene a press conference in the near future to expose the fallacy of the Treasury position".

Yesterday the British Exporters' Association confirmed that it planned to meet Mr Richard Needham, the new trade minister, on May 26 but refused to comment on the leaked document.

The DTI said the volume of UK exports was at a record level but that Mr Needham was ready to listen to industry.

The exporters say the ECGD sale, plus the introduction of a Portfolio Management System which introduced disciplines on the cost of export cover, means "most small companies do not export because of lack of incentive or assistance".

It suggests there was an organised lobbying campaign

Lower core inflation fails to lift demand

By Peter Marsh
and John Thornhill

THE GOVERNMENT yesterday revealed a lower than expected figure for core inflation, although this potentially good news for the economy was accompanied by indications of continued weakness in consumer demand.

The Central Statistical Office said the index of prices of manufactured products for domestic consumption rose in the year to April by 3.8 per cent, the lowest figure for more than four years.

But leading retailer Marks and Spencer – whose sales are tracked on a monthly basis by the Treasury – said in its annual results statement that consumer spending had yet to show an upturn.

Indications that the removal of political uncertainty after the April 9 election has so far failed to stimulate the economy were reflected in a fall on the London stock market. It ended four successive days in which prices had closed at new records. The FT-SSE 100 index of leading shares finished at 2,722.4, down 15.4.

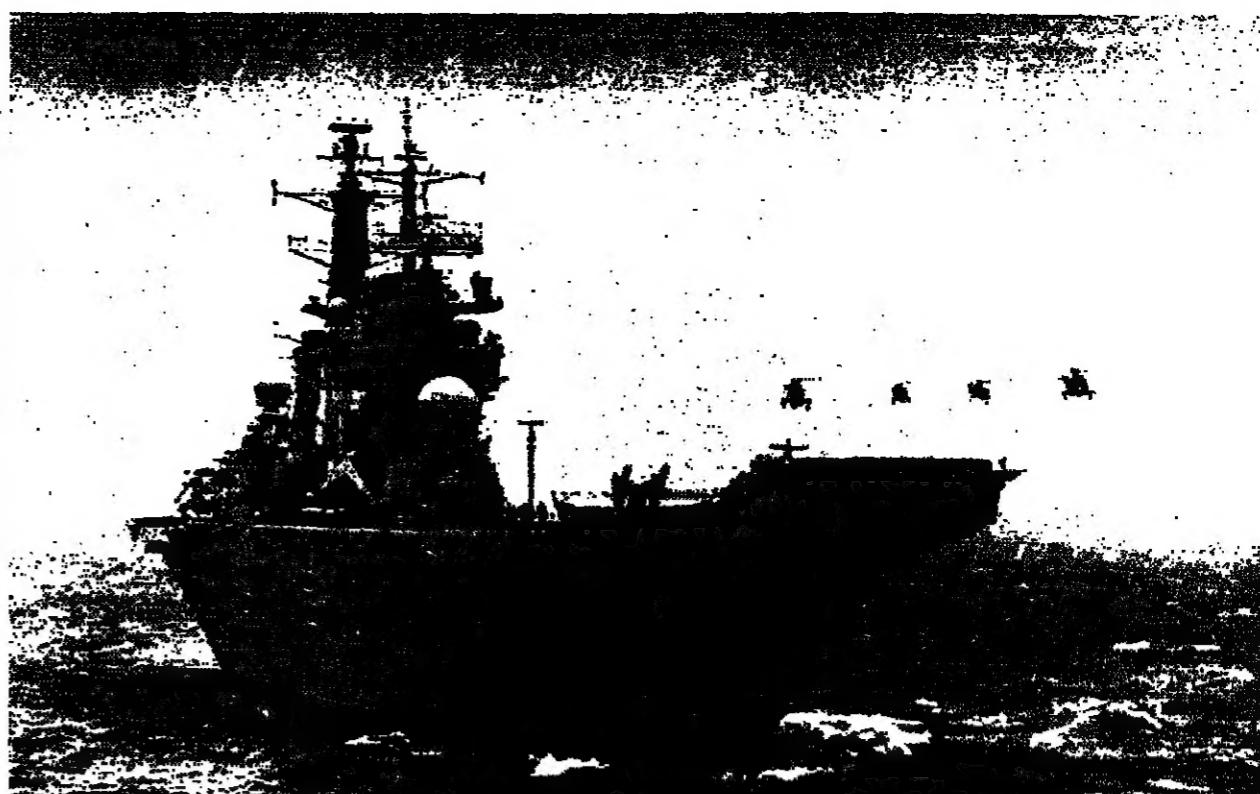
The inflation figure highlighted the lack of success of many manufacturers to restore profit margins, which have suffered since the recession started around mid-1990.

Meanwhile, Sir Richard Greenbury, M and S's chairman and chief executive, said it sees no reason to adjust prices in the wake of last week's critical report from the European Commission on car prices.

The EC study found very large price differentials between countries for some models at times between January 1988 and January 1991. According to the EC report, five car makers – Ford, Honda, Citroen, Mazda and Audi – had at least one model with price differences greater than 40 per cent in one of the five time periods studied.

Vauxhall, the UK subsidiary of General Motors of the US, said it had "serious reservations" about the validity of the some of the EC analysis.

Lex, Page 18
M and S profits, Page 20
Results, Page 26
London stocks, Page 29



HMS Invincible leads a Royal Navy flotilla which yesterday left Portsmouth, the south coast naval base, to visit East and South East Asia and the Arctic peninsula. The ships will take part in exercises and the Ministry of Defence said the trip would "demonstrate the continuing ability of the Navy to operate in strength outside the Nato theatre".

Major sails into royal squall

VICTORY does not carry with it the assurance of tranquillity. His success on April 9 left Mr John Major as strong a prime minister as any in recent history. But the mild hysteria which gripped some Conservative MPs this week over the Queen's comments to the European parliament was a timely reminder that he will not be immune from squalls.

There was nothing remarkable in the sovereign's speech, though the very fact of its delivery marked again the prime minister's break with his predecessor. The balance she struck between the role of the European Community in securing permanent peace in western Europe and the need for national diversity was entirely consistent with her government's stance.

However, Mr John Major, the prime minister, put a more positive gloss on the economic outlook, emphasising the "dynamic change" in confidence since the Tory victory.

Even the garbled précis of her remarks released by Downing Street on Monday went little further than to recognise the enhanced authority which the Community and the European

Parliament secured at the Maastricht summit. But in politics, language, perceptions and timing are often more important than substance.

The tensions building in a small but vocal section of the Conservative party over the Maastricht legislation always threatened dissent if there was any suggestion that the Queen was siding with the Euro-enthusiasts.

The suggestion in Downing Street's advance briefing that she would downplay the significance of national parliaments guaranteed a row.

It there is a single thread linking the views of the Eurosceptics within the Conservative party it is their jealousy of the prerogatives of Westminster and their disdain for Strasbourg.

Even the garbled précis of her remarks released by Downing Street on Monday went little further than to recognise the enhanced authority which the

Community next week so the Eurosceptics had anyway been marshalling their forces for a rebellion.

Mrs Margaret Thatcher had let it be known at the start of the week that a speech she

plans to deliver in the Hague on Friday will include as scathing an assault on the federalist cause as in her Bruges speech four years ago.

So the Queen's appearance on the Strasbourg stage – Mrs Thatcher refused to contemplate a visit by the sovereign to an institution she holds in contempt – was a catalyst for public tensions.

In spite of Mr Major's assurances that Maastricht would not allow the Community to usurp the authority of British MPs, there are more unvoiced come headlines to come. Mrs Thatcher's influence has been diminished by her departure from the Commons, but her speeches on Europe may still be a receptive media.

There will also be no insignificant rebellion when the

Maastricht legislation is voted on. The best estimate at present is that about a dozen Conservative MPs will oppose it and perhaps half that number will abstain. The figures could rise.

In theory that would comfortably rob Mr Major of his majority of 21. In practice the present disarray in the Labour party – it has not yet decided on its stance and may well abstain on the substantive vote – and likely support for the treaty from the Liberal Democrats appears set to guarantee the prime minister a comfortable majority.

But the debate will not be without its awkward moments, particularly if the rebels can muster opposition support for their call for a referendum. Even for a prime minister who has proved himself supremely adept at filling the philosophical divides in his own party, there is no such thing as a quiet life.

Philip Stephens

Like Christopher Columbus before us, we too are discovering entirely new worlds.

Typical of the discoveries we have made is our new Nesteus experimental house. Designed in collaboration with our customers, this is intended as a test-bed for exploring the potential of plastics in the construction industry. With a plastics content of 75% compared to 5% in a traditional building, Nesteus highlights the completely new and unique opportunities opened up by the world of plastics.

Neste Chemicals can call on expertise in every aspect of the plastics production chain, from base chemicals to specialty polymers. Something that has helped us become one of the world's leading producers of polyethylene, polypropylene, polyester gelcoats, and adhesive resins. Neste Corporation's core businesses are oil and chemicals.

Oil exploration and production, with a particular focus on low-sulphur crude oil, is carried out worldwide. Neste's refineries produce a comprehensive range of products, including Europe's lowest sulphur-content diesel oil, as well as MTBE, a key component in advanced, unleaded gasolines, such as Neste's own City Gasoline. This was

the first low-pollution fuel of its type to be launched in Europe. In the service station field, Neste is expanding into the Baltic region.

Neste is also a leading world trader in crude oil and petroleum products.

Neste's tanker fleet is among the best-equipped in the world.

To minimize the risk of spills at sea, all ships incorporate either a double hull or double bottom.

Neste also has natural gas and LPG interests, and develops and markets solar and wind energy systems.

Neste Corporation: Key Figures for 1991

USD Million	Net sales	Investments	Personnel
Neste Corporation	12,850	1,320	13,726
Oil	10,360	500	4,127
Chemicals	2,130	300	6,290
Gas	450	10	305
Shipping	300	30	689
Exploration & Production	120	400	138
Others	70	80	1,877

Divisional figures include internal sales.

Neste is exploring the future, today. Discover Neste for yourself. For further information, please contact us at the address below.

Neste Corporation, Communications
P.O. Box 20, SF-02151 Espoo, Finland
tel. +358 0 4501
telefax +358 0 450 4798

 **NESTE**

Neste Chemicals has production units in 16 countries. In Europe and North America, joint venture projects in a number of countries and a network of sales companies in 20 countries around the world.

This year, 1992, marks the 500th anniversary of the great voyages of discovery. The chart dates from the end of the 15th century. The National Maritime Museum, London.

Neste Chemicals has production units in 16 countries. In Europe and North America, joint venture projects in a number of countries and a network of sales companies in 20 countries around the world.

MANAGEMENT

William Dawkins charts the dealings of Japanese companies with Parisian protectionists and finds they are getting a warmer welcome these days

The French connection

Ever since General de Gaulle insultingly described one Japanese prime minister as a transistor salesman, France has had a schizophrenic attitude to Japanese investment.

Yet it hosts more Japanese factories than any European country except Britain.

A year ago, corporate planners in Tokyo were scratching their heads over the protectionist and anti-Japanese remarks of Edith Cresson, France's former prime minister, premier. More recently, the new premier, Pierre Bérégovoy, has been trying to convince the Japanese that they are, after all, welcome in France.

Which one really represents French policy: the hostile Cresson or the nice Bérégovoy?

The experience of three very different kinds of Japanese investors in France - Canon, the office equipment group; Nissan cars and Ajinomoto, the food processor - suggests that the truth is somewhere in between.

Japanese - indeed any foreign - investors are welcome, so long as they do not disrupt local competition. Several lessons for newcomers can be drawn from the 10 years or more that each company has spent in France.

First is the power of the industrial lobbies, which are strongest in telecommunications, cars and electronics. The civil service is sensitive to them, employs some of their top people, and exerts an all-pervasive influence.

Nissan and Canon found local partners to guide them through the system, while Ajinomoto got on by striking a joint venture with a pillar of the French industrial establishment.

Second, government policy switches are only a brake on foreign companies, rather than a deterrent to them. They are seen by Canon as a costly irritant and offered by Nissan as one reason why France has missed the wave of Japanese investment in European car plants.

"The political changes just make us hesitant," says Hiroshi Nakamura, who recently became president of Richard-Nissan, the Japanese group's French distributor.

Despite the difficulties, the trio are increasing their commitment to France. They say they are there for the long-term, rather than making a dash in under trade barriers.

Canon, for example, opened its European research centre in Brittany last month, which it claims makes it the first Japanese manufacturer to have all its functions represented in France.

Nissan has just bought control of its French distributor, while Ajinomoto and its French partner, the Lafarge Cappée subsidiary Orsan, plan to open a new Italian plant in Venice to make animal food protein.

They are not alone. Elsewhere, Sony has opened its fifth plant in France. Hitachi will in July open a disk-drive centre in Orléans, and Toyota is planning to take a minority stake in its distributor.

Canon had to export its French

Getting into France was the least of the three investors' problems. The French administration welcomed Canon to Liffé, Brittany, in 1983, because government attempts to create a French-owned photocopier industry had come to nothing, says Jacques Le Gall, an adviser to Canon France.

Since then, Canon has followed a classic Japanese step-by-step investment pattern. Starting with local assembly of imported components, it has built up a broad base of local suppliers and has set up a club to keep them up to date on its rigorous quality requirements.

Local content is around 60 per cent and Canon recognises it is politically advisable to keep it high, says Le Gall. The new research centre in Brittany completes the chain.

Canon's difficulties began in 1987, when its electric typewriter production in Brittany was subject to European Community anti-dumping duties on the grounds that it contained a high proportion of dumped components.

More seriously, Canon found it impossible to get government approval to sell its facsimile machines in France, a product that faces competition from politically-influential French companies like Alcatel, Matra and Sagem.

The reason given again was not enough local content. It was at that point that the Japanese group headhunted Le Gall, an adviser to the then regional development minister, Jean-Pierre Richard.

Nissan waited until 1986, before taking 9.55 per cent, below the threshold then needed for official clearance.

Richard then needed for official clearance.

made fax machines for two-and-a-half years until mid-1989, when the government was at last satisfied that the local content was high enough to sell fax in France.

Inside the plant itself, Canon has

found it surprisingly easy to persuade a mainly French workforce and management to adopt Japanese methods, such as total quality control and consensus decision-making.

Instead of reacting to fast decisions from the top, French executives have had to get used to making their own input to a very slow decision-making process, says Le Gall.

Out of the 750 staff at Liffé, 30 are Japanese, mostly in management. The French staff have adapted well: the plant is 97 per cent as efficient as its counterpart in Japan and more efficient than Canon's German operation.

Nissan's experience is similar to Canon's: years of frustrating resistance from officials, but a harmonious relationship with French staff and customers.

Its entry to France started in the early 1980s when the Japanese company appointed a French distributor, Jean-Pierre Richard.

At first, Nissan wanted a 34 per cent interest in the new company, Richard-Nissan, but the government refused. "They never gave us a reason," recalls Akimori Okabe, marketing director.

Nissan waited until 1986, before taking 9.55 per cent, below the threshold then needed for official clearance.

Since Richard's retirement, the group has brought in four Japanese managers to join the 250 staff, head-

ARE YOU SURE THIS IS WHAT HEAD OFFICE MEANT WHEN THEY TOLD US TO INCREASE OUR LOCAL CONTENT?





WEST NORFOLK

Wednesday May 13 1992

Fast trains will soon bring the area within 100 minutes of London: PAGE 3

FOR LONG a quiet town, somewhat off the present century's beaten tracks, King's Lynn was not always so. The capital of western Norfolk, between Norwich 40 miles away and the Fens, King's Lynn was in medieval times one of England's premier towns, gaining the first of many charters as far back as 1204.

It owes its early growth from the 11th century onwards, to its position on the eastern bank of the Great Ouse estuary, and to the strength of the East Anglian economy in those times.

The town grew prosperous as a centre for exporting the products of the local wool trade and for importing the fashionable goods and necessities of the day from other important centres across the North Sea, in particular the cities of the Hanseatic League.

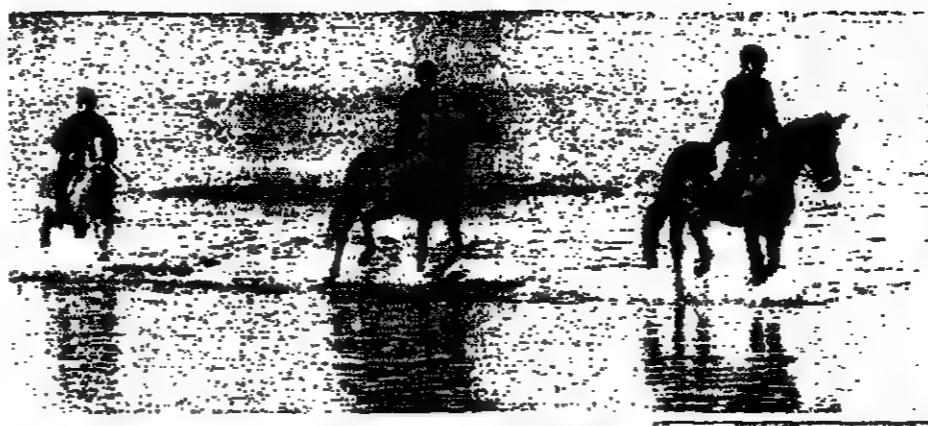
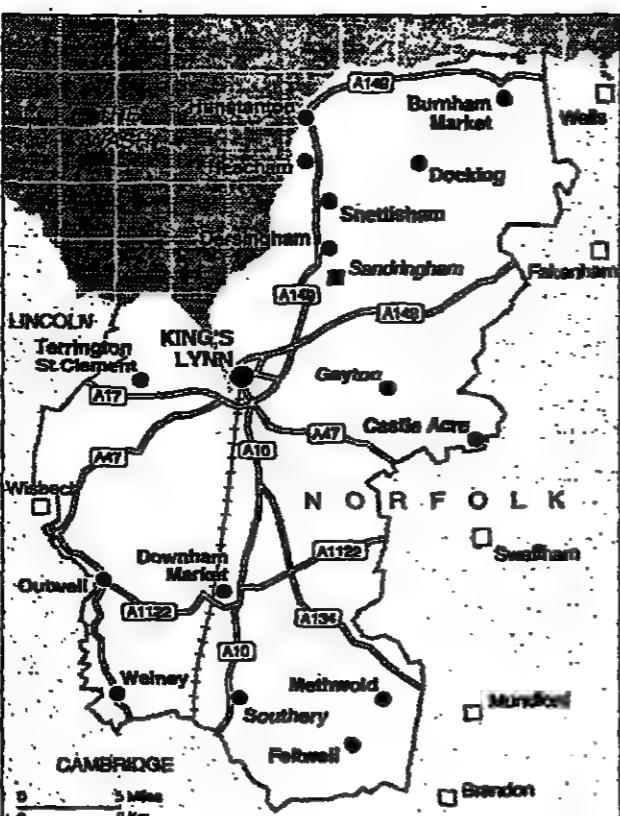
It was after visiting Lynn in 1215 to meet with the burgesses that King John, in one of the best-remembered episodes in English history, lost his jewels in the Wash, the light into which the Great Ouse pours its waters.

The legacy of King's Lynn's long period as a great port remains in one of the finest collections of medieval domestic buildings in England, in its two market squares, in King Street and Queen Street, and in the lanes which lead back from them to the town's old wharves.

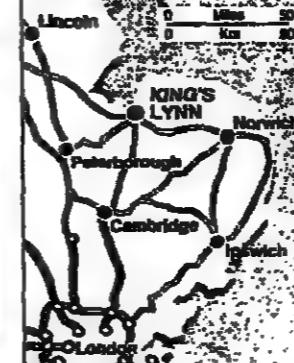
It boasts two guildhalls, including the oldest in England, the Guildhall of St George, dating back to the early 13th century, and the Guildhall of the Holy Trinity from 1491. St. Margaret's church is even older, with parts going back to the 12th century.

As late as the 18th century, King's Lynn remained a fashionable town, not quite in the same league as Bath or Cheltenham, but still a desirable resort in which to spend part of the year.

The most recent boost to the fortunes of the area came in the 1960s when an overspill agreement was signed with London. This has meant a virtual doubling of the population of King's Lynn to what it is



Alan Park, chief executive of King's Lynn and West Norfolk Borough Council; and Dick High, economic development officer



Pedestrianised shopping in historic King's Lynn, above; and top right, riders on the Sands near Burnham Overy.

today, just over 40,000. West Norfolk as a whole, which also includes the market town of Downham Market, as well as the royal estate at Sandringham, and the seaside resort of Hunstanton, is home to around 125,000 people.

A number of companies, particularly in food-processing and agriculture-related engineering, have been attracted to the area - partly through government grants - to supply jobs for the enlarged population. The region also remains one of the most prominent established growing areas in the country, although fewer and fewer people are employed in this sector because of mechanisation.

Though there have been some job losses in the present recession, including the closure of Anglia Cannars at a cost of 200 redundancies, most of the companies which arrived in 1960s and 1970s, such as Campbells Soups and Sun Elec-

tric, have remained and many of them have expanded. Unemployment for the area at just under nine per cent is high for East Anglia, but it is not out of line with the Midlands or the national average.

The port's potential is limited because of the heavy tidal drop and the distance from the open sea. But Associated British Ports, the owner, recently made a £2m investment in a new dock - as a result, the port can now accommodate vessels carrying 5,000 tonnes of cargo as opposed to 3,000 tonnes.

The local authority's aim now is to attract high technology or service employment to

capitalise on the area's advantages as a location - "the national economy has been changing. There are fewer blue collar or industrial jobs, and more and more jobs in new white collar service industries and high technology concerns."

"Frankly, we have not been getting our share of these new industries," comments Mr Richard High, the council's chief economic development officer.

The drive to attract new investment is timed to take advantage of British Rail's decision to electrify the railway line from London to King's Lynn. This will cut the journey time from well over

two hours to 100 minutes. The new service is due to start next month. To secure it, the King's Lynn and West Norfolk Borough Council have had to promise a revenue guarantee to British Rail of £250,000 over the next five years.

The council has also secured an agreement from the Ministry of Transport that the three routes which pass through West Norfolk, the A10 from King's Lynn to London, the A17 from King's Lynn to Newark, and the A47 from Peterborough to Great Yarmouth will all be dualled or upgraded in the next few years.

The rail link is seen as particularly important, as Mr Alan Park, the chief executive of the West Norfolk District Council points out.

"The faster rail service is the key to attracting new investment. From next month, King's Lynn will be up on the board at King's Cross in London as a destination. We will be locked into Europe, and the idea that we are remote and inaccessible will be gone."

The shorter journey time is not expected to result in large numbers wanting to commute to London (although Mr Park points out that by rail King's Lynn will be closer in journey time to London than Norwich and people do commute from Norwich).

It will, however, become viable to relocate back office or administrative functions in West Norfolk while maintaining a small headquarters in London. Executives will easily be able to travel between the two bases.

It is companies willing to do this that West Norfolk, with the help of agents in London, is targeting. "We are targeting companies in the services or high technology sectors that would employ up to 500 people. We could take a company wanting to employ 1,000, but not too many of them," says Mr High.

Apart from better communications, the area has other attractions. The 5 per cent unemployment rate represents 4,500 mostly skilled male workers. There is a very low female activity rate. There could be a further 4,000 women looking for jobs if a bank or insurance company decided to establish itself.

Property and land are also modestly priced. Residential housing can be half the cost of something similar in the south east. Industrial land costs £100,000 an acre - cheap, even compared to Peterborough.

Office rents or rents for B1 office/light industrial properties can be as low as £1 to £2 a sq ft which compares with £3 in Cambridge.

One problem is that there is hardly any modern B1 property on the market as low returns have meant there has been little speculative development. There is plenty of land scheduled but very little new B1 type premises - the kind that high technology companies like to move into - has been developed.

Local authority officials are, however, convinced that this problem will not be difficult to overcome.

Initially, too, companies which want to design and build their own properties will be targeted.

KING'S LYNN & WEST NORFOLK THE place for business

CONTACT: MICHAEL GEORGE, BOROUGH COUNCIL OF KING'S LYNN AND WEST NORFOLK,
KINGS COURT, CHAPEL STREET, KING'S LYNN PE30 1EX TEL: 0553 776239 FAX: 0553 691663

WEST NORFOLK 2

AGRICULTURE still accounts for seven per cent of total employment in West Norfolk, compared with a national average of two per cent. There are also between 3,000 and 4,000 jobs in the region.

But manufacturing is the main employment sector accounting for more than 40 per cent of jobs, although the largest single private sector employer – on a year-round basis – is Foster Refrigerator, which employs 650 people. Some of the food processing companies have seasonal workers – thus Frigoscandia, for example, employs between 730 and 438 at various times of the year. It has been established there for 26 years.

The manufacturing economy of West Norfolk today is shaped to a great extent by the influx of companies in the 1980s and 1990s. They were attracted either by government grants or the availability of quality raw materials – namely vegetables and other agricultural products.

Amongst the larger companies there is an emphasis on food processing, refrigeration and engineering. As in many

rural areas, there are numbers of small but specialised manufacturing concerns in sectors such as furniture making, crystal glass-blowing and in printing, stationery and artists' materials supplies.

In the main sector of manufacturing and food processing, some of the well-known names include Campbell's Soups, Master Foods, Flimrose, Del Monte, British Sugar and Frigoscandia.

Many of them established factories in the area in the 1980s. According to Mr Nigel Payne, the manufacturing and logistics director of Campbell's Soups, the location of King's Lynn was chosen in the early 1980s – not only because government assistance was offered but because of the plentiful supply of good quality produce such as tomatoes, mushrooms and other vegetables.



Modern housing in traditional style in the old town, King's Lynn

Mr Charles Abbs, Frigoscandia's general manager, says: "We are a frozen food processor, packer and storer. We pack around 75,000 tonnes a year – of that, around 25,000 tonnes are either peas or potatoes in some form."

The company, originally a

cold storer, sees itself as service-provider – "we don't actually make anything – we package for 'own-label' customers, such as Tesco and Safeway."

But Foster Refrigerator (UK), although sometimes identified with the food-processing sector, is a leading manufacturer

of refrigeration equipment for the commercial, retail and hotel sectors. It arrived in King's Lynn in 1986.

Some larger companies were located in the region before government assistance was available. For example, Dow Chemicals has been in King's

Lynn since the mid-1950s.

Mr Ed de Groot, the UK manufacturing manager of Dow, says that the company set up in the area because of its agricultural emphasis and the subsequent market for insecticides.

Cooper Roller Bearings, which employs 330 in King's Lynn, and describes itself as a manufacturer of split cylindrical bearings, has been in the area since the late nineteenth century. It grew out of a company formed by an inventor called Thomas Cooper who built, sold or rented steam tractors for agriculture.

While companies have found

that while the old problem

(now about to be eased) of poor communications has added to transport costs, this difficulty was more than offset by the relative cheapness of land and property and by the right labour availability. Mr Ed de Groot comments: "King's Lynn is a relatively low-cost area and we are successful here. We have no thought of moving."

There has, however, been

one conspicuous casualty of

the recession: Anglia Cannars

was taken over and closed

down with the loss of more

than 250 jobs.

But most companies have grown and expanded. Sun Electric, for example, has invested more than £1m in recent few years and expanded its factory space from 55,000 sq feet to 67,000 sq feet.

Campbell's Soups has increased output in volume terms by 40 per cent in the past 10 years, although with a reduced workforce.

Mr Abbs at Frigoscandia says: "We have increased our output each year for the past 10 years, even though there is a static market for frozen vegetables."

Although the manufacturing sector in the region is generally in good health, the area has not attracted larger companies for some time. Given that food processing is a "mature" industry, with companies vying for bigger shares of a stable market, and given that communications to the region are about to improve, the local authorities are keen to attract new investment to West Norfolk, particularly in the financial services and high technology fields.

Stewart Dalby

Old Hanseatic links are being revived in a bid to attract more visitors

AT THE north end of King's Lynn, the last fisherman's yard in the old fishing quarter, next to the port, has been rescued from oblivion. Here, at True's Yard, two tiny restored cottages stand testimony to the days of fishing under sail and form a home for decades of maritime data.

Just around the corner there is a different sort of local colour – the tattooist's shop window displaying an astonishing variety of designs.

Walk through a couple of twisty, narrow streets and you suddenly find yourself in the Tuesday Market Place, a huge car park most of the week but transformed on Tuesdays and Fridays into the market for which it was designed in the twelfth century.

Around the marketplace stand the handsome merchants' houses dating from the prosperous days when King's Lynn was one of just half a dozen English ports allowed to join the Hanseatic League, a protective trading partnership of north European merchants established in the fourteenth century.

Banks, hotels, pubs and other businesses may have come and gone in the marketplace, but its character and

A well-kept secret is about to be revealed

beauty are undiminished. Go south along the east side of town, avoiding the ugly, pedestrianised High Street, taking in the Guildhall of St George, the oldest guildhall in England and home to the annual King's Lynn Festival, the ornate Customs House built in 1683, and arrive at Saturday Market, a focal point of the town since the early 1100s. It, too, houses cars every day except, naturally, market day on Saturdays.

Here stands St Margaret's Church, begun in 1100 by the first Bishop of Norwich, completed in the thirteenth century and largely rebuilt in the eighteenth century.

"There is a unanimity among people of the town that we have by no means reached the full potential for visitors without spoiling the facilities," he says.

Tourism has become the second most important employer in the area after agriculture since Anglia Canning closed

down, but much of the employment is seasonal.

Mr Barrett's aim is to extend the length of the season as far as possible, and the promotion of the historic town as a tourism centre is central to that aim.

In October, the council plans to spend £20,000 on improvements to the already excellent tourist information centre (housed in the guildhall heritage centre) and develop the goals behind it as a visitor attraction.

Phase two will develop more of the town hall complex with a video to bring the history of the town to life. Hopes are high for 40-50,000 tourists a year.

Mr Barrett's brief is a huge one. West Norfolk is England's fifth largest district council by area, with a population of 180,000.

Its traditional catchment areas for tourists are Cambridgeshire, Bedfordshire, Northamptonshire and Leicestershire, particularly Peterborough.

There is also an increasing number of visitors from southern England, Dutch and German tourists, via Harwich, and a significant number of French.

Although the council also promotes the pretty town of Downham Market and the wavy fans as tourist attractions, the main pull for visitors is the stretch of coast along the Wash from King's Lynn, up past the royal parks of Sandringham, the lavender farm at Heacham and on to the next seaside resort of Hunstanton.

The town (residential population 5,000) receives a million day-visitors a year and 100,000 staying-visitors (compared with Southend, which takes in 2.5m day trippers and has a population of 180,000).

Hunstanton does not seem to

have been affected by the

recession, neither has it suffered the decline of other British resorts over the last 10 years.

The council began investing in 1981, when it bought the resort's Princess Theatre, continuing in 1984 with the construction of the seafront Oasis Leisure Centre, complete with indoor and outdoor swimming pools, toddler facilities, squash courts and

visitor areas and Hunstanton has the highest proportion of litter bins – it's what sets us apart.

His department is also evangelical about their way of doing things and anxious that everybody who comes into contact with tourists treats them with care.

To this end, the council has established the West Norfolk Welcome, an introduction to customer care for retailers which costs us but teaches the benefits of good service.

"We have one of the most efficient relationships with the private sector in any local authority," Mr Barrett claims with some pride.

"We're always invited to any meeting of any organisation involved with tourism, and likewise representatives of those bodies attend our tourism sub committees."

For the sake of King's Lynn's best-kept secret, one must hope he is not too successful.

VEHICLE POLLUTION CONTROL

SUN

LEADING MANUFACTURERS OF

EQUIPMENT FOR LEGISLATED INSPECTION

SYSTEMS FOR

CAR EXHAUST EMISSIONS

AND DIESEL SMOKE.

Sun Electric U.K. Ltd.
Oldmedow Road, King's Lynn,
Norfolk, PE30 4JW
Tel: 0553-692422 Fax: 0553-691844
Telex: 81205

Willows
BUSINESS PARK

KING'S LYNN

• 56 ACRE BUSINESS AND INDUSTRIAL PARK
(16 ACRES SOLD TO EASTERN ELECTRICITY)

• CLOSE TO KING'S LYNN BYPASS
GOOD ACCESS TO THE A47, A10 AND A17

• FREEHOLD SERVICED PLOTS - 1 - 20 ACRES

NOW AVAILABLE

• LAND AND BUILDINGS TO OCCUPIER'S
SPECIFICATION

FOR SALE - TO LET

Apply:

ROCHE

CHARTERED SURVEYORS

0603 619876

17 Cathedral St. Norwich NR1 4LU

Campbell's Kings Lynn.
Home of the world's best selling soups.

Campbell's

Through the years, Czechoslovakia has earned a well deserved reputation for quality and innovation in engineering. Today that reputation is stronger than ever before, thanks to the Skoda group of companies.

Our extensive range of automotive and agricultural products are used worldwide, and are well known for their quality and design.

The award winning Skoda Favorit range, designed in association with Bertone, has been critically acclaimed across Europe, whilst our Zetor tractors, combined with Barum tyres help farmers to plough their furrow. The Desta forklift range keeps the wheels of industry turning, and the Jawa and CZ

motorbikes, famed for their success in speedway, are as popular now as they ever have been.

If it is design and build quality you need, look no further than Skoda (Great Britain) Limited. Our importation centre, based in King's Lynn is the heart of our UK operation, with a dedicated and experienced workforce ensuring quality. We've got over 100 years of engineering expertise behind us so it's logical to use Czech technology.

For further details of our products and our worldwide spare parts service contact Ludvik Thal, Managing Director, Skoda (Great Britain) Limited, at Skoda House, 150 Goswell Road, London EC1V 7DS or telephone him on 071-253 7441.

BARUM • CZ • DESTA • JAWA • SKODA • ZETOR

TRAINS WILL leave King's Cross station in London this morning within three minutes of each other. One, the 0645, boasts air conditioning, comfort and a full restaurant service. The other, the 0648, has less style. It is cramped and spartan, and the heating is erratic.

At 11.05 both trains should be pulling into stations. The first will have raced more than 230 miles north to Darlington; the second will have rattled less than 100 miles across the fens to King's Lynn.

While distant parts of Britain are served by modern high-speed trains, west Norfolk is linked to London by an indirect and unreliable service. The rolling stock is vintage: Eden was prime minister when it was new; and railway enthusiasts regard the semaphore signals as moribund.

There are few railway enthusiasts among the passengers who travel regularly across the dull flat landscape to King's Lynn. They have endured a shabby service for years on this dead-end line, one of Britain's more neglected routes. But this is about to change.

BR is spending £20m on electrifying the line and £12m on new signalling. In spite

of several delays, the work should be completed by August and fast trains will bring West Norfolk within 100 minutes of London.

Norfolk councillors claim that the credit for the improved rail link lies not with BR or the government but with local government officials.

They say their chance for electrification in 1986 when the 40-mile spur from Cambridge to King's Lynn was included in Network SouthEast rather than the diesel-only Regional Railways.

Aware that Network SouthEast favoured electric services, council planners lobbied hard for King's Lynn to be plugged into the grid. Costs could be kept down, they argued, by using equipment left over from the electrification of the east coast mainline which was stored at Peterborough.

BR was not convinced. They were persuaded to proceed only after King's Lynn and West Norfolk borough council agreed to make good any losses on the newly-electrified line. This revenue guarantee scheme could cost the council £650,000 over the next five years, but Adrian Parker, the borough planning officer, thinks it is a worthwhile investment.

"Electrification would not have happened without local authority intervention. BR was relatively willing but the Department of Transport was hostile, so we had to put together the revenue guarantee scheme," he says.

As part of the rail improvements, several stations will be upgraded and councillors hope there will be increasing use of the freight marshalling yard at King's Lynn. The yard could be developed to

serve the town's docks, where freight traffic is carried on a twice-weekly service to Hamburg operated by the German Washby Line.

The port is dominated by coal shipments from Germany and Poland and exports of grain and scrap. But the docks are under-used compared with their heyday in the 1800s when they were run by "old sixpenny" dockers who worked from 6am to 6pm to load and unload cargo.

Now councillors hope to stimulate a new boom by promoting services to Hamburg as the best route to reach markets in eastern Europe.

Road hauliers, however, say the problem is not access to eastern Europe but access to East Anglia. Too many trunk roads are handicapped by single-lane traffic and routes where slow-moving farm machinery

can cause long delays.

The Freight Transport Association says: "It is a difficult region in terms of roads. The east coast ports offer the best routes to the [European] single market, so we are anxious to see the principal routes improved."

The Department of Transport (DoT) denies trunk roads are being neglected. It is funding improvements to three routes which pass through west Norfolk: the A47 from Peterborough to Great Yarmouth; the A10 from King's Lynn to London; and the A17 King's Lynn to Newark. More than £230m is being spent on the A47; £21m on the A10 north of Cambridge; and £45m on the A17.

Most of this expenditure involves widening single-lane roads or converting them to dual-carriageway. The borough council,

which wants all three trunk roads converted to dual-carriageway, thinks the DoT has under-estimated traffic flows.

"The growth in heavy traffic has been so rapid it is in danger of exceeding the figures planned for the year 2000," says Adrian Parker. "We need dual-carriageways but [improvements] have been under-funded. East Anglia as a whole has been grossly under-funded."

Better trunk routes should make King's Lynn the gateway from the east Midlands to the coastal ports, but Mr Parker thinks the region needs 15 years of road improvements before the town can fully assume that status. In the meantime, he hopes faster rail services and improvements to secondary roads will attract developers and new residents.

The town is looking southwards for its future. It sees itself as an overspill site for homeowners and businesses which cannot be accommodated in Cambridge. More than 150 hectares of the town's Hardwick industrial park have been earmarked for expansion and electric rail services should make it an attractive option for commuters to the university city.

new quay will open up business opportunities for us."

Anglia Shipping also brings in timber from Scandinavia and Russia, a seasonal trade which usually starts in March but which this year has been delayed until May because of Russia's foreign currency shortage. Mr Latus is confident that trade with the former Soviet Union will survive despite its present problems.

A 70-strong Fisher Fleet operates out of the port, all shrimpers, mussel and cockle dredgers, employing about 200 men in what has become a rapidly changing industry as directives from the EC have forced through new working practices.

Mr Chris Beach, deputy clerk of the Eastern Sea Fisheries Joint Committee, with which all the boats are registered, has witnessed the change - "the strength of the place is that we can handle anything - we're blessed with lots of equipment and we are not dependent on heavy manufacturing, we are a one voyage charter port."

ABP owns 38 acres of land and would like a lot more, but it is constrained by the geography of the port. There is only three acres spare at the end of the dock, but any further letting would have to be to a port-related activity.

Mr George sees ample room for improvement in the road transport links to King's Lynn, particularly along the east-west corridor - "the case is proved, but investment in roads comes from the south and is not scheduled to reach us until the year 2000."

Diversity is the keyword for Mr John Latus who runs Anglia Shipping, which he sold to

Anglian Agricultural Merchants in 1987 and bought back in November 1991. A shipping agent who handles chartering, haulage and warehousing, he takes pride in the company's ability to do anything and everything.

"Business has been good in

the last three years because our diversity has enabled us to

swap from one thing to another without difficulty. The

12-mile channel to the Wash and the pilotage for ships coming into the dock are controlled by the King's Lynn Conservancy Board, under the steady hand of Mr Maurice Kiddie, general manager and clerk. The board also owns South Quay, leased by King's Lynn Silos, which last year exported 100,000 tonnes of grain.

Report by Annie Wilson. Pictures in this survey are by Glyn Genin

Threat to vegetable crops

FARMING in West Norfolk is facing a potential crisis. Producers are warning of deteriorating output and fear their livelihoods are at risk because they can no longer rely on a basic natural resource - water.

A succession of hot summers and dry winters has led to one of the longest droughts this century, and some farms in East Anglia, the so-called 'breadbasket of England', may not survive without heavy and sustained rainfall.

Farmers in the region have now endured 45 months of drought, forcing them to revise production plans and install costly irrigation equipment. They are now contemplating another difficult year following a winter in which average rainfall has fallen by almost 30 per cent.

The main victims of this shortfall are not the farmers practising prairie-style cereal production, although that too has been affected, but the vegetable growers who depend on careful irrigation of their crops.

More than 16,000 hectares of West Norfolk are used for growing crops such as potatoes, carrots and salad vegetables.

The farmers working this land warn that yields could be halved if water supplies run dry, and they fear the quality of their produce may fail to meet the rigorous standards set by their leading customers - the supermarkets.

For many of these farmers the "villain of the piece" is the National Rivers Authority (NRA). It controls water supplies through irrigation licences and can impose restrictions and a total ban in times of shortage.

Last summer the NRA banned crop irrigation in some areas and producers fear a similar move this year could threaten their businesses.

Concern over water restrictions increased last month when the NRA announced more than 40 areas of eastern England where farmers using spray irrigation could face restrictions.

Mr Roger Hyde, the NRA's regional general manager, warns: "We face a very difficult year and we have already told more than 3,000 abstractors [farmers who use surface and ground water reserves] of the need to conserve water."

"Despite recent rainfall, underground reserves remain at low levels and it is here that the risk factor has increased since last year."

Anxious to avoid restrictions on irrigation, the large vegetable producers have invested heavily to install reservoirs enabling them to store water for summer use.

John Shropshire & Sons, one of East Anglia's largest vegetable producers, has spent about £100,000 on reservoirs. A spokesman for the company, which covers several farms including one at Southwold near King's Lynn, describes the reservoirs as an "insurance pol-

icy" for the group's £23m turnover.

Many smaller farms, however, cannot afford such an outlay and they could be hit hard by NRA limits on water use - "those who can't invest in reservoirs may have to give up growing vegetables," according to the John Shropshire spokesman, who adds:

"There might be a switch of vegetable production out of East Anglia to other areas where there have more water."

The prospect of lasting water shortages has already encouraged some farmers to diversify into non-production activities such as field sports - clay pigeon shooting and fishing - and conversion of farm buildings for light industrial and residential use.

Ironically, vegetable production could cease to be lucrative for all but the richest producers just at the time when farm-

ers have been forced to install costly reservoirs to protect their livelihoods

in other sectors - cereals and livestock - are considering it as an alternative source of income. Crops such as potatoes and peas look an attractive option to some farmers because they are not subject to quotas or levies imposed in Brussels. In the EC there is already a free market in vegetables, so producers will not face the upheaval expected in other sectors following the proposed withdrawal of subsidies when the Common Agricultural Policy is reformed.

Existing vegetable producers, however, warn that new-comers could exhaust limited water supplies and lead to cut-throat competition.

Other farmers, meanwhile, have diversified into livestock which can be farmed extensively and at low cost. East Anglia is not an area well-known for sheep but there are more than 28,000 in west Norfolk alone, and sales at the livestock market in King's Lynn have grown five-fold in recent years.

"We are now selling about 1,000 sheep a week," says Mr Barry Hawkins of Lynn Market. Pig sales, he adds, have doubled in the past year.

Livestock farms, however, are relatively unimportant to the west Norfolk economy compared with crop production. There are 46 farms relying on sheep, cattle, pigs and poultry, compared with more than 450 holdings involved in general cropping and vegetables, according to figures from the Ministry of Agriculture.

It is these farmers who are facing serious problems caused by water shortages. The National Farmers' Union, which represents about 2,000 members in Norfolk, is anxious to reach an agreement with the NRA over irrigation which will safeguard production.

The union is proposing a

deal in which the region will be divided into designated areas where farmers agree to use only half the water allowed to them under their irrigation licences. In return, the NRA has been asked to guarantee no restrictions on that reduced supply.

Although one group of west Norfolk farmers has agreed such a deal in the River Lark catchment area, NRA officials remain dubious about whether there will be many other agreements.

If the drought continues, the NRA says it will have no alternative but to impose restrictions on supplies, and officials warn: "If farmers ignore restrictions, they will be prosecuted."

In the worst scenario, producers who cannot afford to install reservoirs and then face NRA limits in order to save their crops could face heavy fines and may have to abandon the business altogether. That threat has already encouraged some farms to amalgamate in a bid to cut overheads by sharing equipment and resources.

The drought has left farmers facing increased costs and the likelihood of produce which cannot command top prices. The future for those who are not able to farm on an industrial scale may be bleak.

Mr John Biles, regional director for the NRA in East Anglia, says: "We know that we're going to be worse off. Farmers will have to accept further losses or combine or sell."

Tim Burt

THE PORT of King's Lynn has weathered the recession better than many. It has just received the biggest single investment for 100 years and its diversity and versatility have been the key to the port's ability to weather the economic storm.

In April a new £1m quay was opened by Associated British Ports, owner of the port, and by August a £1m Liebherr crane from Austria should be in place. For Mr David George, manager, these are tangible signs of his company's confidence in the port's future.

Port traffic totalled just over 1m tonnes in 1991 compared with 1.35m tonnes in 1987.

"Even though there's a recession we've held our own. It was very nice to get above the 1m mark in a very difficult year, and this year we've got off to a good start," Mr George says.

"The strength of the port is that we can handle anything and are blessed with lots of equipment and we are not dependent on heavy manufacturing, we are a one voyage charter port."

The new Riverside Quay, built entirely with ABP money, was constructed on schedule by May Gurney and Co of Norwich. ABP has firm belief in investing for general infrastructure development - "trade has grown steadily over the last 40 years, the east coast is building traffic levels and we want to keep our share."

ABP also spent £500,000 on a new transit shed last year.

"Because the new berth is on the river, we can bring up ships which cannot come through the lock which has a maximum beam of 13.5m. That's all right for most short sea ships, but the dock can only accommodate a 3,000-tonne cargo. On the river, beam will be no problem, ships can go to a better length and we can go up to a 5,000 tonnes cargo, depending on the tides. It's a big leap forward. Our strength is being well-placed in the Wash, central for business-

this is one of the reasons we have the confidence to invest; we want our share of the next 10 to 20 years' growth."

Unusually, ABP retained control of stevedoring at the port after the abolition of the dock labour scheme in 1986, when it cut the number of employees from 120 to 88; all are on personal contract.

Industrial relations are good and productivity has improved.

The port exports almost

exclusively grain and sugar beet pellets. Imports are fertiliser and animal feed, which go largely to the agricultural areas of West Norfolk and Cambridgeshire, timber and steel for the Midlands and, crucially, 18,000 Skoda cars a year.

The cars, and Zetor tractors, are brought in by Washbay Line, a customer of the port for 40 years, and conveyed to a Skoda factory one mile up the road where they are finished

and everything.

"Business has been good in

the last three years because our diversity has enabled us to

swap from one thing to another without difficulty. The

before distribution to dealers. Washbay Line runs a twice-weekly service to Hamburg and its two adaptable vessels were purpose-built for King's Lynn's docks.

The general trading areas for the port are the former Soviet Union and various Baltic states, through Denmark, Belgium, the Netherlands, northern France and Spain. Steel comes from Africa, timber from Archangel in Russia, and the new quay is expected to expand this business.

The versatility of Mr George says, has proved vital to its growth - "the strength of the place is that we can handle anything - we're blessed with lots of equipment and we are not dependent on heavy manufacturing, we are a one voyage charter port."

ABP owns 38 acres of land and would like a lot more, but it is constrained by the geography of the port. There is only three acres spare at the end of the dock, but any further letting would have to be to a port-related activity.

Mr George sees ample room for improvement in the road transport links to King's Lynn, particularly along the east-west corridor - "the case is proved, but investment in roads comes from the south and is not scheduled to reach us until the year 2000."

Diversity is the keyword for Mr John Latus who runs Anglia Shipping, which he sold to

Anglian Agricultural Merchants in 1987 and bought back in November 1991. A shipping agent who handles chartering, haulage and warehousing, he takes pride in the company's ability to do anything and everything.

"Business has been good in

the last three years because our diversity has enabled us to

swap from one thing to another without difficulty. The

12-mile channel to the Wash and the pilotage for ships coming into the dock are controlled by the King's Lynn Conservancy Board, under the steady hand of Mr Maurice Kiddie, general manager and clerk.

The board also owns South Quay, leased by King's Lynn Silos, which last year exported 100,000 tonnes of grain.

Report by Annie Wilson. Pictures in this survey are by Glyn Genin

Anxiety over drought

deal in which the region will be divided into designated areas where farmers agree to use only half the water allowed to them under their irrigation licences. In return, the NRA has been asked to guarantee no restrictions on that reduced supply.

Although one group of west Norfolk farmers has agreed such a deal in the River Lark catchment area, NRA officials remain dubious about whether there will be many other agreements.

If the drought continues, the NRA says it will have no alternative but to impose restrictions on supplies, and officials warn: "If farmers ignore restrictions, they will be prosecuted."

In the worst scenario, producers who cannot afford to install reservoirs and then face NRA limits in order to save their crops could face heavy fines and may have to abandon the business altogether. That threat has already encouraged some farms to amalgamate in a bid to cut overheads by sharing equipment and resources.

FT LAW REPORTS

Land to be sold at market price

FREEDMAN & OTHERS v
BRITISH RAILWAYS BOARD
AND ANOTHER
CHURCH COMMISSIONERS
FOR ENGLAND v BRITISH
RAILWAYS BOARD AND
ANOTHER
Court of Appeal:
(Lord Justice Nourse, Lord Justice
Taylor, Lord Justice
Stuart-Smith):
April 9 1992

BRITISH RAIL may sell superfluous lands at market value back to the successors of the vendors from whom it was compulsorily purchased, in that the statutory provisions giving the vendors a right of pre-emption at the original purchase price have been repealed.

The Court of Appeal so held when allowing an appeal by the defendants, British Railways Board and National Carriers Ltd, from Mr Justice Hoffmann's decision (FT, March 30 1990) in two actions, that they must sell derelict land back to the Special Trustees for Saint Bartholemew's Hospital and the Church Commissioners for England, as the successors of those from whom they acquired it, for the original price.

LORD JUSTICE NOURSE said that 125 acres of derelict land north of King's Cross Station were to form the terminus of the Channel Tunnel rail link and a large commercial development. They were compulsorily acquired pursuant to the Great Northern Railway Act 1846, which empowered the company of that name to build the railway between London and York.

The land had since passed into ownership of the British Railways Board and National Carriers Ltd.

Mr Justice Hoffmann on preliminary issues in two actions held that sections 57 and 102 of the 1846 Act (which he had not been repealed) enabled the Special Trustees and the Church Commissioners, as successors of those from whom parts of the land were compulsorily acquired, to buy back three areas amounting to 52 acres ("the yellow land", "the red land" and "the green land") for the prices at which they were originally acquired.

There was a fourth area of eight acres ("the blue land"),

which was acquired by agreement. The judge held there was no right to buy back the blue land.

The yellow, the red and the blue land was acquired from predecessors of the Special Trustees, and the green land from predecessors of the Church Commissioners.

The whole of the yellow, most of the red parts of the green and the whole of the blue land was owned by British Rail. The remainder of the red and the green land was owned by National Carriers.

British Rail and National Carriers appealed against Mr Justice Hoffmann's decision on the yellow, red and green land. They contended that sections 57 and 102 did not have the effect he had attributed to them, or alternatively that they had been repealed. The Special Trustees cross-appealed against his decision on the blue land.

A "code" of provisions dealing with superfluous land in sections 127 and 128 of the Land Clauses Consolidation Act 1846 was incorporated into the 1846 Act.

Section 127 provided that the company should sell all superfluous lands within 10 years after expiration of the statutory period for completion of the works. By section 128, it first had to offer them to the person entitled to the lands "from which the same were originally severed".

Section 57 of the 1846 Act, which applied to the yellow and the red land acquired from the hospital, provided that if "at any time or times" after completion of the railway any of the land was not used and required for the purposes for which the company was incorporated, "the company shall offer such land to the governors at a sum not exceeding the original price".

British Rail and National Carriers argued that "at any time or times" in section 57 must, by virtue of sections 127 and 128 of the code, be read as meaning "at any time or times within 10 years after the expiration of the time limited for completion of the works". They said section 57 was merely a gloss on the code which varied it in certain respects.

Section 57 could be free from the time limit and still be a gloss on the code.

It was impossible to say that

the time limit was incorporated. In the context of the section as a whole it would be repugnant to common sense to say that "at any time or times" meant "at any time or times within 10 years after the expiration of the time limited by this Act for the completion of the works".

Mr Justice Hoffmann concluded that none of those three enactments had repealed section 57 or section 102.

He was right on section 43 of the 1832 Act and section 9(1) of the 1935 Act, under which there could only have been an implied repeal. Neither of them carried any implication sufficient to deprive the hospital and the Commissioners of the valuable rights given by sections 57 and 102.

In section 59(1) of the 1949 Act there was no implied repeal.

The question whether section 59(1) had expressly repealed sections 57 and 102 depended on whether sections 57 and 102 were provisions to the "similar effect" as the provisions of the code.

When one described one thing as similar to another, one meant something which so resembled the other as to make it either pointless or impracticable to differentiate between them for the purposes for which the description was needed.

The purpose of section 59(1) was to cancel the effect of the code and other provisions to the same effect. The effect of the code was to enable others, by rights of pre-emption, to acquire from British Rail or its predecessors superfluous land no longer required for railway purposes.

In the terms of the definition suggested, the effect of both section 57 and section 102 so resembled the effect of the code as to make it pointless to differentiate between them.

Sections 57 and 102 were effectively repealed by section 59(1) of the 1949 Act.

On that ground only the appeals should be allowed. Their Lordships agreed.

Rachel Davies
Barrister

For the hospital: Edward Nugee QC and Terence Etherington (Wilde Sapte)
For the Church: David Lowe QC and Charles Turnbull (Waltons & Morse)
For British Rail: Gavin Lightman QC, John Whitaker and Bridget Lucas (Nabarro Nathanson)
For National Carriers: Robert QC and Simon Berry QC (McKenna & Co)

Rachel Davies
Barrister

Section 9 of the London and North Eastern Railway Act 1935 provided that the company should have power to sell any land which was not being used for the purposes of its undertaking.

Section 59 of the British Transport Commission Act 1949 provided that the company should not be required to sell and dispose of any lands which were not required for the purposes of the undertaking.

Section 57 could be free from the time limit and still be a gloss on the code.

It was impossible to say that

the code as to make it pointless to differentiate between them.

Sections 57 and 102 were effectively repealed by section 59(1) of the 1949 Act.

On that ground only the appeals should be allowed. Their Lordships agreed.

Rachel Davies
Barrister

For the hospital: Edward Nugee QC and Terence Etherington (Wilde Sapte)
For the Church: David Lowe QC and Charles Turnbull (Waltons & Morse)
For British Rail: Gavin Lightman QC, John Whitaker and Bridget Lucas (Nabarro Nathanson)
For National Carriers: Robert QC and Simon Berry QC (McKenna & Co)

Rachel Davies
Barrister

Section 9 of the London and North Eastern Railway Act 1935 provided that the company should have power to sell any land which was not being used for the purposes of its undertaking.

Section 59 of the British Transport Commission Act 1949 provided that the company should not be required to sell and dispose of any lands which were not required for the purposes of the undertaking.

Section 57 could be free from the time limit and still be a gloss on the code.

It was impossible to say that

the code as to make it pointless to differentiate between them.

Sections 57 and 102 were effectively repealed by section 59(1) of the 1949 Act.

On that ground only the appeals should be allowed. Their Lordships agreed.

Rachel Davies
Barrister

For the hospital: Edward Nugee QC and Terence Etherington (Wilde Sapte)
For the Church: David Lowe QC and Charles Turnbull (Waltons & Morse)
For British Rail: Gavin Lightman QC, John Whitaker and Bridget Lucas (Nabarro Nathanson)
For National Carriers: Robert QC and Simon Berry QC (McKenna & Co)

Rachel Davies
Barrister

Section 9 of the London and North Eastern Railway Act 1935 provided that the company should have power to sell any land which was not being used for the purposes of its undertaking.

Section 59 of the British Transport Commission Act 1949 provided that the company should not be required to sell and dispose of any lands which were not required for the purposes of the undertaking.

Section 57 could be free from the time limit and still be a gloss on the code.

It was impossible to say that

the code as to make it pointless to differentiate between them.

Sections 57 and 102 were effectively repealed by section 59(1) of the 1949 Act.

On that ground only the appeals should be allowed. Their Lordships agreed.

Rachel Davies
Barrister

For the hospital: Edward Nugee QC and Terence Etherington (Wilde Sapte)
For the Church: David Lowe QC and Charles Turnbull (Waltons & Morse)
For British Rail: Gavin Lightman QC, John Whitaker and Bridget Lucas (Nabarro Nathanson)
For National Carriers: Robert QC and Simon Berry QC (McKenna & Co)

Rachel Davies
Barrister

Section 9 of the London and North Eastern Railway Act 1935 provided that the company should have power to sell any land which was not being used for the purposes of its undertaking.

Section 59 of the British Transport Commission Act 1949 provided that the company should not be required to sell and dispose of any lands which were not required for the purposes of the undertaking.

Section 57 could be free from the time limit and still be a gloss on the code.

It was impossible to say that

the code as to make it pointless to differentiate between them.

Sections 57 and 102 were effectively repealed by section 59(1) of the 1949 Act.

On that ground only the appeals should be allowed. Their Lordships agreed.

Rachel Davies
Barrister

For the hospital: Edward Nugee QC and Terence Etherington (Wilde Sapte)
For the Church: David Lowe QC and Charles Turnbull (Waltons & Morse)
For British Rail: Gavin Lightman QC, John Whitaker and Bridget Lucas (Nabarro Nathanson)
For National Carriers: Robert QC and Simon Berry QC (McKenna & Co)

Rachel Davies
Barrister

Section 9 of the London and North Eastern Railway Act 1935 provided that the company should have power to sell any land which was not being used for the purposes of its undertaking.

Section 59 of the British Transport Commission Act 1949 provided that the company should not be required to sell and dispose of any lands which were not required for the purposes of the undertaking.

Section 57 could be free from the time limit and still be a gloss on the code.

It was impossible to say that

the code as to make it pointless to differentiate between them.

Sections 57 and 102 were effectively repealed by section 59(1) of the 1949 Act.

On that ground only the appeals should be allowed. Their Lordships agreed.

Rachel Davies
Barrister

For the hospital: Edward Nugee QC and Terence Etherington (Wilde Sapte)
For the Church: David Lowe QC and Charles Turnbull (Waltons & Morse)
For British Rail: Gavin Lightman QC, John Whitaker and Bridget Lucas (Nabarro Nathanson)
For National Carriers: Robert QC and Simon Berry QC (McKenna & Co)

Rachel Davies
Barrister

Section 9 of the London and North Eastern Railway Act 1935 provided that the company should have power to sell any land which was not being used for the purposes of its undertaking.

Section 59 of the British Transport Commission Act 1949 provided that the company should not be required to sell and dispose of any lands which were not required for the purposes of the undertaking.

Section 57 could be free from the time limit and still be a gloss on the code.

It was impossible to say that

the code as to make it pointless to differentiate between them.

Sections 57 and 102 were effectively repealed by section 59(1) of the 1949 Act.

On that ground only the appeals should be allowed. Their Lordships agreed.

Rachel Davies
Barrister

For the hospital: Edward Nugee QC and Terence Etherington (Wilde Sapte)
For the Church: David Lowe QC and Charles Turnbull (Waltons & Morse)
For British Rail: Gavin Lightman QC, John Whitaker and Bridget Lucas (Nabarro Nathanson)
For National Carriers: Robert QC and Simon Berry QC (McKenna & Co)

Rachel Davies
Barrister

Section 9 of the London and North Eastern Railway Act 1935 provided that the company should have power to sell any land which was not being used for the purposes of its undertaking.

Section 59 of the British Transport Commission Act 1949 provided that the company should not be required to sell and dispose of any lands which were not required for the purposes of the undertaking.

Section 57 could be free from the time limit and still be a gloss on the code.

It was impossible to say that

the code as to make it pointless to differentiate between them.

Sections 57 and 102 were effectively repealed by section 59(1) of the 1949 Act.

On that ground only the appeals should be allowed. Their Lordships agreed.

Rachel Davies
Barrister

For the hospital: Edward Nugee QC and Terence Etherington (Wilde Sapte)
For the Church: David Lowe QC and Charles Turnbull (Waltons & Morse)
For British Rail: Gavin Lightman QC, John Whitaker and Bridget Lucas (Nabarro Nathanson)
For National Carriers: Robert QC and Simon Berry QC (McKenna & Co)

Rachel Davies
Barrister

Section 9 of the London and North Eastern Railway Act 1935 provided that the company should have power to sell any land which was not being used for the purposes of its undertaking.

Section 59 of the British Transport Commission Act 1949 provided that the company should not be required to sell and dispose of any lands which were not required for the purposes of the undertaking.

Section 57 could be free from the time limit and still be a gloss on the code.

It was impossible to say that

the code as to make it pointless to differentiate between them.

Sections 57 and 102 were effectively repealed by section 59(1) of the 1949 Act.

On that ground only the appeals should be allowed. Their Lordships agreed.

Rachel Davies
Barrister

For the hospital: Edward Nugee QC and Terence Etherington (Wilde Sapte)
For the Church: David Lowe QC and Charles Turnbull (Waltons & Morse)
For British Rail: Gavin Lightman QC, John Whitaker and Bridget Lucas (Nabarro Nathanson)
For National Carriers: Robert QC and Simon Berry QC (McKenna & Co)

Rachel Davies
Barrister

Section 9 of the London and North Eastern Railway Act 1935 provided that the company should have power to sell any land which was not being used for the purposes of its undertaking.

Section 59 of the British Transport Commission Act 1949 provided that the company should not be required to sell and dispose of any lands which were not required for the purposes of the undertaking.

Section 57 could be free from the time limit and still be a gloss on the code.

It was impossible to say that

the code as to make it pointless to differentiate between them.

Sections 57 and 102 were effectively repealed by section 59(1) of the 1949 Act.

On that ground only the appeals should be allowed. Their Lordships agreed.

Rachel Davies
Barrister

For the hospital: Edward

FINANCIAL TIMES

Number One Southwark Bridge, London SE1 9HL
Tel: 071-873 3000 Telex: 922186 Fax: 071-407 5700

Wednesday May 13 1992

France's road to Euro-union

MR MICHEL VAUZELLE, the French justice minister, was right to tell the National Assembly recently that, in ratifying the Maastricht treaty, France will not irrevocably be giving up sovereignty. It will simply be transferring "competence" to supranational EC institutions such as a European central bank. Mr Pierre Bérégovoy, the prime minister, meanwhile has reminded his compatriots that the Maastricht path represents a way in which France, far from losing independence, can regain a degree of control over monetary affairs at present largely ceded to the Bundesbank.

Despite these weighty statements of reassurance, the French *classe politique* is churning an extremely ragged furrow as it ploughs through the task of approving the European union treaty. A "yes" vote in the National Assembly to the constitutional change has never seriously been in doubt. But the Gaullists in the right-wing opposition have shown far more hostility than expected to plans for a common visa policy and national voting rights for non-French citizens, as well as to the single EC currency. Even in France's loamy soil there exists a vein of Euro-scepticism which many had presumed existed only in the clay of Britain. Though the French debate on Europe is arguably overdue, it is healthy that these doubts should be fully aired before the treaty passes to the statute books. The intensity of the debate has underlined that the French parliament must be consulted far more closely in later stages of the Maastricht process.

Soul-searching

Even after yesterday's final exchanges in the National Assembly, the French ratification carousel will continue to turn. The constitutional amendment has to pass before the Senate, and then to a congress of both houses of parliament at Versailles. A national referendum on the treaty may still be necessary later this summer.

Maastricht soul-searching is not confined to France. The different points along the route towards European integration, particularly the "convergence" road towards economic and monetary union, will bring considerable stress for national democracies and institutions. Although the journey is

More housing choice needed

IT IS not always easy to reconcile choice and ownership, the two central themes of the Conservative manifesto. Last week's Queen's Speech included details of rents-to-mortgages schemes designed to give a further boost to home ownership. Yet with the housing market mired in a depression and mortgage repossessions at historically high levels, increasing choice in housing should now be the priority.

The growth in home ownership over the 1980s has been impressive. The number of owner-occupied homes has risen from 11.5m in 1979 to 15.5m last year, 1.5m acquired by council tenants under right-to-buy legislation. The incentives to become a home owner are attractive, with tax breaks for owner-occupiers and discounts for council tenants who buy their homes. The result is that 67 per cent of UK homes are owner-occupied, one of the highest levels of home ownership in the EC.

The government now proposes a measure to encourage a further growth in home ownership among council tenants whose income is too low to benefit from the right to buy law. Rents-to-mortgages schemes offer tenants part-ownership of their homes for payments no larger than their current rents. They can either buy the rest in the future, or cash in their share on selling the home.

However, pilot schemes have not been a raging success - despite the considerable cost of selling the idea to tenants. In Basildon, for example, of 6,000 tenants eligible, just 264 have applied for the scheme, and only 38 sales have been completed, with about 50 more in the pipeline. The tenants the schemes are aimed at are entitled to better discounts if they wait until they can afford to exercise their right to buy.

Housing insecurity

In any case, it is arguable that home ownership is reaching its limits in the UK. The surge in repossessions last year suggests that many people who cannot afford it have been tempted into owner-occupation. With almost one in 10 mortgage-holders more than two months in arrears with payments, the growth in home ownership appears to have brought an alarming degree of

worth undertaking, the strains must not be underestimated.

Each country presents its doubts in a slightly different way. A majority of Danish voters is presently telling opinion pollsters that they will vote against the treaty in the country's referendum on Maastricht on June 2. Germans fret over whether the mooted new currency should be called the Ecu or the Euro-Mark.

Queen's speech

Britain's particular angst centres on whether the Queen, in a speech in Strasbourg, was allowed excessive latitude to make light of differences in national parliamentary traditions. The semantic formulae eventually agreed for the monarch's address yesterday, in which she hailed the "diverse personalities" of the "European family" however represented a successful compromise: phrases suggestive of *Europe des partis* these days are likely to win approval in Bonn, not just Westminster.

Much national wrangling over Maastricht may prove to be heavily exaggerated. While the Germans are worried that they will lose national monetary control, right-wing commentators in Paris are complaining that Maastricht will bring France under the heel of the D-Mark. This is an amusing but absurd contradiction. Ironically, the French ratification discussions are coming to a head when Germany's difficulties give its partners more leeway to cut interest rates than they earlier had. The more perceptive members of the French Gaullist party realise that, even if the treaty is ratified by all, the move to Ecu cannot yet be considered irreversible. National parliaments will inevitably have the final say before exchange rates are irrevocably fixed.

Through its success in strengthening the franc by bringing inflation below the German rate, France has invested more political and economic capital in the project of European union than any other EC member. The pain suffered while securing that achievement explains why the French debate on Maastricht has been so grudging; it also explains, however, why France, of all EC members, can least afford to allow the Maastricht process to fail.

Just a month after its humiliating fourth successive election defeat and only days after a drubbing in the local authority polls, the Labour party is still proving fiercely resistant to deep-rooted change.

A few fragile green shoots of new thinking have sprouted as to how the party should address its future. But for each there are numerous party traditionalists cautioning against further revision of long-held orthodoxies.

It remains unclear whether Labour is ready, able or willing to take the steps necessary to reverse what some think might be a trajectory of permanent decline - or for that matter to decide what those steps should be.

Evidence of disarray came last Sunday when a tentative olive branch from Mr Paddy Ashdown, the Liberal Democrat leader, met a chorus of public criticism from senior Labour figures. Despite this some are known privately to support the significant strand in the party now favouring a measure of inter-party collaboration.

Increasingly, there are signs of a profound schism between the "one last heavers", who advocate only a fine-tuning of policy and party institutions, and the radical reformers, some of whom want not only a Lib-Lab electoral pact but even a review of Labour's historic commitment to wealth redistribution.

The traditionalists cling to Harold (now Lord) Wilson's definition of Labour's objectives as "an irreversible shift of wealth and power in favour of working people". But the reformers counter that such goals merely confirm an outdated Marxist world view that threatens Labour's survival.

A prime example is Clause Four of Labour's constitution - the controversial commitment to state control of the means of "production, distribution and exchange". The traditionalists argue that to reopen the debate on what is largely now a symbolic clause would court unnecessary internal strife.

Others, like Mr Frank Field MP, say that tackling such anachronisms is essential. "Some say leave it alone as it is only symbolic. But the whole point is that the public understands symbols. That is exactly why we should discuss it."

With the election for leader and deputy leader in full swing, Mr John Smith and Mr Bryan Gould, the two contenders, are eschewing such controversies and concentrating on how best to woo the two main strands of party opinion without offending either.

In consequence, the perennial struggle for party unity is postponing a root-and-branch post-mortem that addresses the reservations of the electorate. One senior front-bencher, close to the Smith camp, recently remarked that the serious rethinking of the party's future would only come in about 18 months, possibly within two years of the next general election.

Two parallel though interlinked debates are now in train. The first attempts to address reforms to the party itself, in particular the role of the unions: the second centres on Labour's goals and policy agenda. Both are highly influenced by how the party interprets its recent defeat.

For some, like Mr John Edmonds, the GMB general union leader, the election result was a profound disappointment but not a disaster. Labour gained more than 40 seats, he has pointed out, cut deeply into the Liberal Democrat vote and was within 1,000 votes of victory in 17 -

enough to have missed a hung parliament by an ace.

For that reason, he cautions calm. Union representation at the party's annual conference could be retained at a lower level, he says. It could be "democratised" by rule changes requiring delegates to be directly elected by co-workers, free from the control of the union leadership. The union role in Labour's electoral college could go altogether.

In the past four years, he argues, Labour has discarded unpopular policies, but concentrated too heavily on damage limitation. Now it needs to improve presentation, get off the defensive and explain its agenda more clearly.

"We need a radical reappraisal of policies?" Mr Edmonds asked. "For God's sake, what do we campaign on if we abandon an element of redistribution, support for the public services, individual workplace rights and equal opportunities?"

But to the radical reformers, such prescriptions are seen as Micawberian gone mad - a recipe for further decline that fails to acknowledge the profound changes wrought by the Thatcher years. The new social landscape, they say, has sharply eroded collective loyalties and promoted individualism in a way that forces Labour to address its appeal not to the community as a whole, but direct to the citizen.

They point out that in a deep recession Mr Major managed to hold the Conservative vote steady at 43 per cent, leaving Labour more than seven points adrift. To the party's horror, polls showed that the increase in its so-called core votes - council tenants, unskilled manual workers and the unemployed - was less than among affluent professional voters.

Advocates of profound change say that without a reassessment of the party's paternalist view of the citizen's relationship with the state - indeed of the very nature of what a modern political party should be - Labour will end up as no more than an anachronistic pressure group for the industrial north, the Celtic fringe and the underclass.

"They are setting out their stalls to where they think people are, not where they think they ought to be."

Supporters of Mr Gould, the long-shot challenger, are keen to present him as both left-wing and reformist. But his differences with Mr Smith are often more of tone and style than of substance.

Charged that his advocacy of devolution represents a reversion to the outmoded politics of the 1970s, Mr Gould insists that while he is pro-Europe he is also determined that the progress to a single currency should embrace a continent-wide debate as to how to achieve it, while also securing full employment, a minimum wage and employees' rights.

All that is aimed at the old left. To the new radicals, his claim is that he has a breadth of imagination and an appeal to the south of England that Mr Smith lacks.

In Mr Smith's camp, initial irritation at the audacity of Mr Gould to

challenge has turned to relief. It has allowed the shadow chancellor to rebut charges that the leadership was being decided by union bosses in smoke-filled rooms. He has pledged to reduce their future role in the party more swiftly than might otherwise have been the case.

To meet criticism of his tax plans from the party's reformist wing, he has offered a full-blown review of tax and benefit policy through a new Commission on Social Justice open - as would Labour's current review of electoral systems - to other interested parties including the Liberal Democrats.

Arguably more important as an indicator of his alertness to Labour's predicament are Mr Smith's observations that the challenge is to reconcile the interests of the two-thirds of society that are relatively well-off with those of the one third that is not. His analysis attempts to address the thorniest question for Labour: the resistance of modern income taxpayers to make sacrifices for the poor.

Both leadership contenders veer to the radical reforming wing of the party, claiming that everything except Labour's commitment to redistribution is open to challenge. But the left-wing candidates contesting the deputy leadership, Mr John Prescott, the transport spokesman, and Mrs Margaret Beckett, the shadow chief secretary, both reject defeat any accommodation with the Liberals or adoption of electoral reform. One front-bench critic, however, comments: "It is all very well for Prescott to boast about how they love him in Hull; what he needs to explain is why they hate him in Harlow."

Ultimately, this question of Labour's sharply differing appeal north and south of the Wash to Severn line is far more crucial than bickering over the merits of proportional representation or the value of a deal with the Liberal Democrats even if these issues must, eventually, be addressed.

Of the more prominent shadow cabinet members, only Mr Tony Blair, the shadow employment secretary, has dared raise the crucial issue of whether Labour has adequately addressed "a tide of history" that is altering the relationship between citizen and state. The Conservatives have already laid a claim to the title of champion of consumer interests. To be credible, many believe, with Mr Blair, that Labour must drop the them.

The best of the Kinnock legacy - the decline of dogmatic leftism and factional politics alongside the party's new-found determination to win - have all helped build Labour's credibility. Mr Smith, as the all but certain next leader, will be well-placed to add to that achievement not least by virtue of his authoritative yet pragmatic personality. What is more, a phalanx of Labour MPs - many of them front-benchers, Scots, or new arrivals from the April election - believe above all in preserving the unity achieved over the past five years.

But in the bitterness of defeat, Labour's discipline and cohesion is again at risk. To reverse its electoral decline, the shadow chancellor must skillfully forge an alliance not merely between the "one last heavers" and the advocates of more deep-seated change. To achieve that end and to win over millions of disenchanted Conservatives, many now believe he must abandon Mrs Beckett, his preferred candidate for deputy, and harness Mr Gould to the cause.

PERSONAL VIEW

A dose of market reform

By Julian Le Grand

The Conservative government's market-oriented reforms are transforming the provision of public services in Britain. Advocates of market kinks support them on the grounds that they promote efficiency, improve accountability and expand the range of opportunities and choices open to users. Critics argue that they may have such effects under certain favourable circumstances, but that those circumstances rarely arise in the provision of welfare services. Markets, critics add, have other, undesirable consequences, notably increased inequalities and administration costs that may offset gains in efficiency.

There are four conditions which must be satisfied if these reforms are to achieve their ends without adverse consequences.

• First, the market structure must be *competitive* on both sides, with many providers and purchasers.

• Competition is the engine of efficiency; if dissatisfied purchasers cannot take their business elsewhere, or if providers are at the mercy of monopolistic purchasers, incentives for efficiency or responsiveness are reduced, and providers are driven into other activities.

• Second, purchasers and providers need access to cheap, accurate information, particularly concerning costs and quality. Providers must be able to cost their activities so as to be able to price them appropriately. Purchasers must be able to monitor the quality of the service they are purchasing so as to limit the opportunity for providers to exploit their monopolistic position may be offset by a reduction in efficiency due to the absence of incentives for minimising costs.

• Third, providers must be motivated at least in part by financial considerations. If, instead, they are

motivated by a sense of public duty, they will not respond appropriately to market signals.

• Finally, there must be restricted opportunities for "cream-skimming" - discriminating in favour of the less expensive user. Providers must not be able to avoid the costs or the troublesome users, the chronically ill patient, confused elderly person, the disruptive child from a deprived background. If providers can select for their clients the relatively healthy, the competent and the easily educable, then welfare services will not reach those who need them most.

It is too early to say whether these conditions are being met in practice. However, preliminary studies at the University of Bristol, the London School of Economics and elsewhere indicate some disturbing signs.

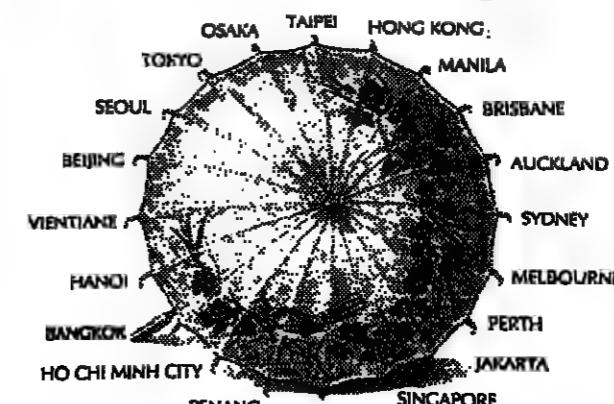
In the case of health authorities, the typical market structure, far from being competitive, is often closer to a bilateral monopoly, with a single purchaser and, at best, a few providers.

In community care, the quasi-market is more competitive on the provider side but, as with health care, there are substantial information gaps. In response to this, purchasers often prefer to contract with voluntary organisations, whose non-profit motivation makes them less likely to exploit their informational advantage and to engage in cream-skimming.

However, precisely because such organisations are not largely motivated by profit, they lack the incentive to minimise costs. Hence any gains due to their reluctance to exploit their monopolistic position may be offset by a reduction in efficiency due to the absence of incentives for minimising costs.

The situation concerning GP fund-holding and education is differ-

SMOOTH AS SILK TO BANGKOK AND THE FAR EAST



Every day, we can fly you to Bangkok, the gateway of the Far East, and on to 33 destinations around the region... without changing airlines. And who would want to change, when you can have wide bodied comfort, generous legroom and friendly service that owes much to centuries-old Thai traditions? There's no-one closer to the heart of the Orient and Australasia.

Thai

For further information contact your Travel Agent or call Thai direct on (London) 071-499 9113 or (Manchester) 061-631 7861.

Edward Mortimer

America's blurred borders



Flying from the US to Brazil last week, I expected a complete contrast: from north to south, First World to Third World, wealth in poverty, Anglo-Saxon protestantism to Latin catholicism. But one should always beware such simple categories. In Brazil, what did I find? First, I arrived in a city, São Paulo, which has 2m more inhabitants than Los Angeles and is at least comparable in the area it covers and the size of its buildings. Whenever you think you are getting near the edge of it, another clutch of skyscrapers appears on the horizon.

Much of São Paulo seems pure First World to the casual visitor. The streets and flyovers are thronged, or often choked, with Fiat, Volkswagen and other "European" cars (all made in Brazil, one soon learns). There are bank headquarters in clusters of blue glass towers. There are areas for pedestrians spaghetti junctions, leafy residential quarters. The metro (underground) is clean, modern and fast - suffering only from a lack of maps inside the carriages.

For two and a half days, I listened to bankers, management consultants, bond brokers, academics and the state governor, all discussing on inflation accounting, the difficulties of the recession, the chances of the government's economic strategy succeeding, and the origins and nature of the foreign capital now flowing into the country. They discussed the signs of a change in Brazilian mentality as privatisation even of sacred cows like

Petrobras (the state oil company) is widely debated.

Imports of goods and capital are welcomed, and the successes of other Latin American countries - Mexico, Chile, Argentina - are increasingly publicised and envied.

Of course, I knew that this was not the whole story.

At the tale of champion of the poor, Mr Bresser, only Mr Tasso da Silva, employment, or whether Labour has ad-

dressed a "tide of its

own" - offering the re-

cession to the poor, or

the difference between

the rich and the poor, or

the difference between

the rich and the poor, or

the difference between

the rich and the poor, or

the difference between

the rich and the poor, or

the difference between

the rich and the poor, or

the difference between

the rich and the poor, or

the difference between

the rich and the poor, or

the difference between

the rich and the poor, or

the difference between

the rich and the poor, or

the difference between

the rich and the poor, or

the difference between

the rich and the poor, or

the difference between

the rich and the poor, or

the difference between

the rich and the poor, or

the difference between

the rich and the poor, or

the difference between

the rich and the poor, or

the difference between

the rich and the poor, or

the difference between

the rich and the poor, or

the difference between

the rich and the poor, or

the difference between

the rich and the poor, or

the difference between

the rich and the poor, or

the difference between

the rich and the poor, or

the difference between

the rich and the poor, or

the difference between

the rich and the poor, or

the difference between

the rich and the poor, or

the difference between

the rich and the poor, or

the difference between

the rich and the poor, or

the difference between

the rich and the poor, or

the difference between

the rich and the poor, or

the difference between

the rich and the poor, or

the difference between

the rich and the poor, or

the difference between

the rich and the poor, or

the difference between

the rich and the poor, or

the difference between

the rich and the poor, or

the difference between

the rich and the poor, or

the difference between

the rich and the poor, or

the difference between

the rich and the poor, or

the difference between

the rich and the poor, or

the difference between

the rich and the poor, or

the difference between

the rich and the poor, or

the difference between

the rich and the poor, or

the difference between

the rich and the poor, or

the difference between

the rich and the poor, or

the difference between

the rich and the poor, or

the difference between

the rich and the poor, or

the difference between

the rich and the poor, or

the difference between

the rich and the poor, or

the difference between

the rich and the poor, or

the difference between

the rich and the poor, or

the difference between

the rich and the poor, or

the difference between

the rich and the poor, or

the difference between

the rich and the poor, or

the difference between

the rich and the poor, or

the difference between

the rich and the poor, or

the difference between

the rich and the poor, or

the difference between

the rich and the poor, or

the difference between

the rich and the poor, or

the difference between

the rich and the poor, or

the difference between

the rich and the poor, or

the difference between

the rich and the poor, or

the difference between

the rich and the poor, or

the difference between

the rich and the poor, or

the difference between

the rich and the poor, or

the difference between

the rich and the poor, or

the difference between

the rich and the poor, or

the difference between

the rich and the poor, or

the difference between

the rich and the poor, or

the difference between

the rich and the poor, or

the difference between

the rich and the poor, or

the difference between

the rich and the poor, or

the difference between

the rich and the poor, or

the difference between

the rich and the poor, or

the difference between

the rich and the poor, or

the difference between

the rich and the poor, or

the difference between

the rich and the poor, or

the difference between

the rich and the poor, or

the difference between

the rich and the poor, or

the difference between

the rich and the poor, or

the difference between

the rich and the poor, or

the difference between

the rich and the poor, or

the difference between

the rich and the poor, or

the difference between

the rich and the poor, or

the difference between

the rich and the poor, or

the difference between

the rich and the poor, or

the difference between

the rich and the poor, or

the difference between



Nurses march through Tokyo earlier this week to demand better working conditions. The banner reads 'We need a vacation'

Japan adopts new work ethic

By Robert Thomson in Tokyo

JAPANESE executives are lamenting the disappearance of a breed of model worker delighted to do unpaid overtime, inspired by a passionate loyalty to the company and even "genetically inclined" towards hard work.

As part of an intensifying debate about whether the Japanese work ethic is being eroded by "western-style" individualism and materialism, the Keidanren, the country's federation of economic organisations, surveyed 2,126 chief executives and senior managers, who agreed that the work ethic was changing but disagreed on the impact.

The debate was inspired by Mr Akio Morita, the Sony chairman, who recently announced that managers should reduce working hours, raise workers' salaries, increase dividends and generally become more philanthropic.

He also suggested that companies abandon their quest for market share and concentrate on profit quality.

Mr Morita's comments were taken by some outraged executives as a direct attack on the terms and conditions of a social contract that

had ensured Japan's success. There was also concern that employee enthusiasm may be undermined by a chairman's confession that they were under-compensated.

The federation's survey showed that Japanese companies are indeed dependent on the enthusiasm of their staff, as 88 per cent of the companies rely on "service overtime", that is unpaid overtime.

About 53 per cent of managers surveyed said unpaid overtime should decline but only 19.4 per cent supported an end to the practice, which makes the working year far longer than the official estimate of 2,062 hours. Japan's company-backed unions say the actual figure is closer to 2,400 hours.

Asked to describe their employees' source of motivation, 30.9 per cent of managers said promotion prospects were most important and 24.9 per cent thought it was salary, but 37 per cent suggested that the love of work itself was the prime factor.

A Nippon Steel executive said "Japanese corporate energy" came from Japanese-style work values, self-realised desire and a now-declining, but essential love of teamwork. An executive at J.R. Tokai, the railway operator,

said "individualism" was replacing company loyalty as the most important motivation.

Increasing wealth was seen as a threat to the old order, with 41 per cent of executives believing that work values were being eroded by material comfort, although 23 per cent disagreed, and 36 per cent were unsure.

These questions prompted the not uncommon answer that the Japanese work-style was fundamentally different because of the rice cultivator tradition - westerners are said to be imbued with the spirit of hunter-gatherers and thus have become more individualistic and aggressive.

Mr Tsuruo Aki, vice-chairman of Obayashi, the construction company, said that as cultivators, Japanese people had to toil more diligently. The result, he suggested, was that Japanese became "genetically inclined" to working hard, with genes quite distinct from those of westerners.

Other executives said Japanese workers were less efficient than their US and European counterparts, while unnecessary "service overtime" was clocked up by employees unwilling to leave the office before their managers even if they had nothing to do.

Unions widen scope of protest and threaten action against the media

Gonzalez steps into strike row

By Peter Bruce in Madrid

THE POLITICAL atmosphere in Spain has sharply deteriorated ahead of a half-day general strike planned for May 28. Prime minister Felipe Gonzalez is promising to "guarantee" the right of people to work during the strike and the unions are threatening action against the news media.

The unions called the strike - and a further full-day stoppage in October - to protest at a decree that cuts unemployment benefits. They have also widened their protest to include an attack on government plans to introduce strike legislation and cuts in public sector industries.

Mr Gonzalez, who intervened in the growing dispute for the first time yesterday, urged the unions to call off the strike.

"Whoever wants to work on the 28th will be able to do so," he said. The unions are likely to mount pickets outside factories

and offices to stop people breaking the strike.

Mr Gonzalez also said the government would ensure minimum levels of public sector services would be maintained. The government's strike legislation, about to be put to parliament, is designed legally to enforce such services in the public and private sectors, and attempts to impose them on May 28 are likely to be stably resisted.

The prime minister said the benefit cuts had been made as part of Spain's plans to converge its economy to higher EC standards and to enable the country to enter economic and monetary union as a founder member in 1997 or, at the latest, by 1999.

Mr Gonzalez denied he had any differences of opinion with Mr Carlos Solchaga, finance minister, who drew up the convergence plan containing the benefit decree. He insisted that Spain had no alternative but to enter

Emu with its more powerful EC partners.

"What interests me is the well-being and security of this country," he said, "and I am convinced that the efforts outlined in the convergence plan are the way to achieve it."

Some observers in Madrid believe that by widening their demands beyond the repeal of the benefits decree, the unions may be tacitly acknowledging that public support for strike action against the decree only may be hard to sustain.

It seems likely, though, that the strike call will be adhered to on May 28, effectively shutting down the country. Experience suggests this will not necessarily imply support. During the last general strike on December 14 1988, many people simply took the day off as a holiday.

Newspapers have reacted angrily to demands that they publish a message from the

unions on their front pages on the day of the strike. The unions have also told radio stations only to play music during the strike, to be broken by news broadcasts. Television channels have been told to display their test cards. The unions have said that, if the media do not agree to these demands by tomorrow, they will take action against them.

In an angry editorial, *El País*, the country's leading newspaper, described the demands as blackmail.

The Spanish Senate is due to complete a debate today on the convergence plan drawn up by Mr Solchaga. The government has said it would admit small changes being asked for by two large regional parties but the plan is likely to become law without significant changes. It will then be submitted to a meeting of EC finance ministers before the Lisbon summit at the end of next month.

Queen makes her Strasbourg debut

Continued from Page 1

The Queen drew up in the Renaut model favoured by Mr Jacques Delors, president of the European Commission, who appeared in the chamber without the emperor's crown. Euro-sceptics assume him to covet, and was first to his feet upon her entry.

Mr Valery Giscard d'Estaing, the regular former French president, made his entry after she had begun speaking - a tactic much favoured by his successor Mr François Mitterrand at European summits.

She got a warm welcome from MEPs who spent part of yesterday squabbling about seating arrangements. This row was triggered by the Euro-Conservative

adjunct of Her Majesty's government, which now that it has swelled the ranks of the Christian Democrat bloc in Strasbourg has had to reseat (physically) to the right of Mr Jean-Marie Le Pen's neo-fascist group.

The Queen's theme was the reconciliation of post-war Europe, strength in diversity, and "the necessary balance struck at Maastricht" enabling action "on a European basis where the nature of a problem requires a European response".

Enlargement of the EC and the nurture of eastern Europe were emphasised - as much as anything by the 22 flags of the Council of Europe flying where normally the 12 members of the EC club hang their pennants. But unlike Queen Beatrix of the

Netherlands at Maastricht, Queen Elizabeth did not offer to "sacrifice her head" (or the coinage of the realm) for European Monetary Union.

It turned out to be "differences of opinion and style" which were "insignificant against the background of the proven commitment of Europeans today to reconciliation and democracy", and the Buckingham Palace sources insisted that no, there had been no change in the wording.

Her Majesty permitted herself a joke on the vigorous debating style British members "will no doubt have brought to the deliberations of this house... a style which can be confrontational, as some of my ancestors found". Republican sentiment was wholly absent yesterday, how-

ever, and the Queen got two ovations. At the lunch, the toast was "Europe", washed down by Moët et Chandon 1986. Mr João de Deus Pinto, the current Portuguese president of the Council of Ministers, said he felt "the European spirit was always there [in the UK], but now it's slightly more visible."

Mr Carlo Ripa di Meana, the EC environment commissioner who prompted the UK government's pre-Maastricht outburst about Commission meddling in national "nooks and crannies", said he was "moved and overjoyed by the presence of Her Majesty the Queen". One measure of his triumph was his decision to eschew his habitual bright green-rimmed spectacles, and wear royal blue ones for the occasion.

ever, and the Queen got two ovations. At the lunch, the toast was "Europe", washed down by Moët et Chandon 1986. Mr João de Deus Pinto, the current Portuguese president of the Council of Ministers, said he felt "the European spirit was always there [in the UK], but now it's slightly more visible."

Mr Carlo Ripa di Meana, the EC environment commissioner who prompted the UK government's pre-Maastricht outburst about Commission meddling in national "nooks and crannies", said he was "moved and overjoyed by the presence of Her Majesty the Queen". One measure of his triumph was his decision to eschew his habitual bright green-rimmed spectacles, and wear royal blue ones for the occasion.

ever, and the Queen got two ovations. At the lunch, the toast was "Europe", washed down by Moët et Chandon 1986. Mr João de Deus Pinto, the current Portuguese president of the Council of Ministers, said he felt "the European spirit was always there [in the UK], but now it's slightly more visible."

Mr Carlo Ripa di Meana, the EC environment commissioner who prompted the UK government's pre-Maastricht outburst about Commission meddling in national "nooks and crannies", said he was "moved and overjoyed by the presence of Her Majesty the Queen". One measure of his triumph was his decision to eschew his habitual bright green-rimmed spectacles, and wear royal blue ones for the occasion.

ever, and the Queen got two ovations. At the lunch, the toast was "Europe", washed down by Moët et Chandon 1986. Mr João de Deus Pinto, the current Portuguese president of the Council of Ministers, said he felt "the European spirit was always there [in the UK], but now it's slightly more visible."

Mr Carlo Ripa di Meana, the EC environment commissioner who prompted the UK government's pre-Maastricht outburst about Commission meddling in national "nooks and crannies", said he was "moved and overjoyed by the presence of Her Majesty the Queen". One measure of his triumph was his decision to eschew his habitual bright green-rimmed spectacles, and wear royal blue ones for the occasion.

ever, and the Queen got two ovations. At the lunch, the toast was "Europe", washed down by Moët et Chandon 1986. Mr João de Deus Pinto, the current Portuguese president of the Council of Ministers, said he felt "the European spirit was always there [in the UK], but now it's slightly more visible."

Mr Carlo Ripa di Meana, the EC environment commissioner who prompted the UK government's pre-Maastricht outburst about Commission meddling in national "nooks and crannies", said he was "moved and overjoyed by the presence of Her Majesty the Queen". One measure of his triumph was his decision to eschew his habitual bright green-rimmed spectacles, and wear royal blue ones for the occasion.

ever, and the Queen got two ovations. At the lunch, the toast was "Europe", washed down by Moët et Chandon 1986. Mr João de Deus Pinto, the current Portuguese president of the Council of Ministers, said he felt "the European spirit was always there [in the UK], but now it's slightly more visible."

Mr Carlo Ripa di Meana, the EC environment commissioner who prompted the UK government's pre-Maastricht outburst about Commission meddling in national "nooks and crannies", said he was "moved and overjoyed by the presence of Her Majesty the Queen". One measure of his triumph was his decision to eschew his habitual bright green-rimmed spectacles, and wear royal blue ones for the occasion.

ever, and the Queen got two ovations. At the lunch, the toast was "Europe", washed down by Moët et Chandon 1986. Mr João de Deus Pinto, the current Portuguese president of the Council of Ministers, said he felt "the European spirit was always there [in the UK], but now it's slightly more visible."

Mr Carlo Ripa di Meana, the EC environment commissioner who prompted the UK government's pre-Maastricht outburst about Commission meddling in national "nooks and crannies", said he was "moved and overjoyed by the presence of Her Majesty the Queen". One measure of his triumph was his decision to eschew his habitual bright green-rimmed spectacles, and wear royal blue ones for the occasion.

ever, and the Queen got two ovations. At the lunch, the toast was "Europe", washed down by Moët et Chandon 1986. Mr João de Deus Pinto, the current Portuguese president of the Council of Ministers, said he felt "the European spirit was always there [in the UK], but now it's slightly more visible."

Mr Carlo Ripa di Meana, the EC environment commissioner who prompted the UK government's pre-Maastricht outburst about Commission meddling in national "nooks and crannies", said he was "moved and overjoyed by the presence of Her Majesty the Queen". One measure of his triumph was his decision to eschew his habitual bright green-rimmed spectacles, and wear royal blue ones for the occasion.

ever, and the Queen got two ovations. At the lunch, the toast was "Europe", washed down by Moët et Chandon 1986. Mr João de Deus Pinto, the current Portuguese president of the Council of Ministers, said he felt "the European spirit was always there [in the UK], but now it's slightly more visible."

Mr Carlo Ripa di Meana, the EC environment commissioner who prompted the UK government's pre-Maastricht outburst about Commission meddling in national "nooks and crannies", said he was "moved and overjoyed by the presence of Her Majesty the Queen". One measure of his triumph was his decision to eschew his habitual bright green-rimmed spectacles, and wear royal blue ones for the occasion.

ever, and the Queen got two ovations. At the lunch, the toast was "Europe", washed down by Moët et Chandon 1986. Mr João de Deus Pinto, the current Portuguese president of the Council of Ministers, said he felt "the European spirit was always there [in the UK], but now it's slightly more visible."

Mr Carlo Ripa di Meana, the EC environment commissioner who prompted the UK government's pre-Maastricht outburst about Commission meddling in national "nooks and crannies", said he was "moved and overjoyed by the presence of Her Majesty the Queen". One measure of his triumph was his decision to eschew his habitual bright green-rimmed spectacles, and wear royal blue ones for the occasion.

ever, and the Queen got two ovations. At the lunch, the toast was "Europe", washed down by Moët et Chandon 1986. Mr João de Deus Pinto, the current Portuguese president of the Council of Ministers, said he felt "the European spirit was always there [in the UK], but now it's slightly more visible."

Mr Carlo Ripa di Meana, the EC environment commissioner who prompted the UK government's pre-Maastricht outburst about Commission meddling in national "nooks and crannies", said he was "moved and overjoyed by the presence of Her Majesty the Queen". One measure of his triumph was his decision to eschew his habitual bright green-rimmed spectacles, and wear royal blue ones for the occasion.

ever, and the Queen got two ovations. At the lunch, the toast was "Europe", washed down by Moët et Chandon 1986. Mr João de Deus Pinto, the current Portuguese president of the Council of Ministers, said he felt "the European spirit was always there [in the UK], but now it's slightly more visible."

Mr Carlo Ripa di Meana, the EC environment commissioner who prompted the UK government's pre-Maastricht outburst about Commission meddling in national "nooks and crannies", said he was "moved and overjoyed by the presence of Her Majesty the Queen". One measure of his triumph was his decision to eschew his habitual bright green-rimmed spectacles, and wear royal blue ones for the occasion.

ever, and the Queen got two ovations. At the lunch, the toast was "Europe", washed down by Moët et Chandon 1986. Mr João de Deus Pinto, the current Portuguese president of the Council of Ministers, said he felt "the European spirit was always there [in the UK], but now it's slightly more visible."

Mr Carlo Ripa di Meana, the EC environment commissioner who prompted the UK government's pre-Maastricht outburst about Commission meddling in national "nooks and crannies", said he was "moved and overjoyed by the presence of Her Majesty the Queen". One measure of his triumph was his decision to eschew his habitual bright green-rimmed spectacles, and wear royal blue ones for the occasion.

ever, and the Queen got two ovations. At the lunch, the toast was "Europe", washed down by Moët et Chandon 1986. Mr João de Deus Pinto, the current Portuguese president of the Council of Ministers, said he felt "the European spirit was always there [in the UK], but now it's slightly more visible."

Mr Carlo Ripa di Meana, the EC environment commissioner who prompted the UK government's pre-Maastricht outburst about Commission meddling in national "nooks and crannies", said he was "moved and overjoyed by the presence of Her Majesty the Queen". One measure of his triumph was his decision to eschew his habitual bright green-rimmed spectacles, and wear royal blue ones for the occasion.

ever, and the Queen got two ovations. At the lunch, the toast was "Europe", washed down by Moët et Chandon 1986. Mr João de Deus Pinto, the current Portuguese president of the Council of Ministers, said he felt "the European spirit was always there [in the UK], but now it's slightly more visible."

Mr Carlo Ripa di Meana, the EC environment commissioner who prompted the UK government's pre-Maastricht outburst about Commission meddling in national "nooks and crannies", said he was "moved and overjoyed by the presence of Her Majesty the Queen". One measure of his triumph was his decision to eschew his habitual bright green-rimmed spectacles, and wear royal blue ones for the occasion.

ever, and the Queen got two ovations. At the lunch, the toast was "Europe", washed down by Moët et Chandon 1986. Mr João de Deus Pinto, the current Portuguese president of the Council of Ministers, said he felt "the European spirit was always there [in the UK], but now it's slightly more visible."

Mr Carlo Ripa di Meana, the EC environment commissioner who prompted the UK government's pre-Maastricht outburst about Commission meddling in national "nooks and crannies", said he was "moved and overjoyed by the presence of Her Majesty the Queen". One measure of his triumph was his decision to eschew his habitual bright green-rimmed spectacles, and wear royal blue ones for the occasion.

ever, and the Queen got two ovations. At the lunch, the toast was "Europe", washed down by Moët et Chandon 1986. Mr João de Deus Pinto, the current Portuguese president of the Council of Ministers, said he felt "the European spirit was always there [in the UK], but now it's slightly more visible."

Mr Carlo Ripa di Meana, the EC environment commissioner who prompted the UK government's pre-Maastricht outburst about Commission meddling in national "nooks and crannies", said he was "moved and overjoyed by the presence of Her Majesty the Queen". One measure of his triumph was his decision to eschew his habitual bright green-rimmed spectacles, and wear royal blue ones for the occasion.

ever, and the Queen got two ovations. At the lunch, the toast was "Europe", washed down by Moët et Chandon 1986. Mr João de Deus Pinto, the current Portuguese president of the Council of Ministers, said he felt "the European spirit was always there [in the UK], but now it's slightly more visible."

Mr Carlo Ripa di Meana, the EC environment commissioner who prompted the UK government's pre-Maastricht outburst about Commission meddling in national "nooks and crannies", said he was "moved and overjoyed by the presence of Her Majesty the Queen". One measure of his triumph was his decision to eschew his habitual

INTERNATIONAL COMPANIES AND FINANCE

M&S advances 1.3% to £623.5m

By John Thornhill in London

MARKS and Spencer, the UK-based retailer, reported a 1.3 per cent increase in pre-tax profits last year as it successfully defended its operating margins in severe trading conditions, but damped down immediate expectations of a consumer-led recovery.

The international clothing and food group warned that it was still experiencing "no upturn in UK consumer spending" and revealed its intention to prune its loss-making Canadian operations by closing a further 25 stores by the end of January.

In the year to March 31, pre-tax profits rose from £515.5m (£1.045bn) to £623.5m on sales 2

per cent higher at £8.36bn compared with £6.26bn last year.

Store sales in the UK fell by 0.6 per cent to £4.92bn as the company lost market share as a result of aggressive discounting by competitors.

Sir Richard Greenbury, chairman and chief executive, said M and S had refused to buy additional sales by cutting prices and was in a strong position to attack when confidence recovered and retailers saw the "whites of the consumers' eyes".

"The biggest difference between us and our competitors is that we have sold goods at full price and full margin. Their attempts to build their sales have been at the expense of their profitability," he said.

M and S's pre-tax figures were pegged back by exceptional costs of £46.9m, compared with £16m last time, relating to M and S's voluntary redundancy programme in the UK and rationalisation of its Canadian operations.

Stripped of these, pre-tax profits advanced by 5.2 per cent to £670.4m as M and S reined in costs, made substantial productivity gains and lifted operating margins from 11 per cent to 11.7 per cent.

Mainland Europe showed good growth and the upmarket Brooks Brothers chain in the US and Japan improved its profitability. But Kings Super Markets in the US and the group's three Canadian businesses again disappointed.

After swallowing an extraordinary charge of £19.5m relating to the goodwill write-off and loss on the anticipated disposal of its Canadian Peoples Division, M and S reported only a slight increase in earnings per share to 14.8p from 14.7p. A proposed final dividend of 6p will lift the annual pay-out by 6.4 per cent to 7.1p from 6.7p. The company's shares rose 1p to 33p.

Mr Mark Husson, retailing analyst at Warburg Securities, said: "This result must qualify as a rabbit out of a hat. M and S could not buck the trend in terms of absolute demand but it could improve its performance because of its accelerated productivity growth."

Lez, Page 18

NCM Holding posts profits of Fl 33.1m

By Ronald van de Krol in Amsterdam

NCM Holding, the Dutch private-sector credit insurer which acquired Britain's short-term export credit arm last year as part of a UK privatisation programme, said that after-tax profits in 1991 totalled Fl 33.1m (\$17.5m), just under the record Fl 33.6m posted in 1990.

The 1991 figures are almost entirely composed of NCM's Netherlands operations because the company did not complete its purchase of the short-term insurance arm of the UK's Export Credits Guarantee Department until December 1.

In 1992, the first full year of operations in the UK, NCM said it expects insurance transactions worth £14bn (£24.75bn), while premium income is expected to total £80m. NCM described the UK acquisition as marking a new phase in its existence, leading to doubling of its business and opening up opportunities for growth in Europe.

Mr Harry Groen, chairman, said the British market's initial response to a new package of products launched by NCM in April was encouraging. In the first month, NCM Credit Insurance, Ltd, the new name of the privatised UK insurance arm, had issued several hundred "quotes" to potential customers and had already closed some business transactions.

The 1992 figures will not include the technical results of NCM's British subsidiary because of the normal three-year lag before these enter the books. NCM Ltd will, however, contribute to NCM Holding's results through its investment income.

NCM's results on direct underwriting in 1991 (which covers the 1987 underwriting year) rose to Fl 42.5m from Fl 32.2m a year earlier, when the books on the 1986 underwriting year were closed. However, results for indirect underwriting swung into a loss of Fl 3.8m from a profit of Fl 10.3m.

Harpener expects sale by summer

By David Waller in Frankfurt

HARPENER, the German industrial group which made large losses because of its entanglement with Mr Werner Rey, the Swiss financier, is likely to have a new majority shareholder by the summer.

Mr Heinz Sippel, the company doctor who is Harpener's chairman, said yesterday that the group was in the final stages of negotiations with a number of potential buyers.

The majority of the group's shares are held by Swiss and French banks as collateral for the debts of Omni, Mr Rey's former business empire which

went into liquidation last year.

Mr Sippel said that advisers to the sale Lazard, Bürklin, Kuna & Co. the Frankfurt arm of the Lazard's investment bank, and Lazard Brothers of London, were likely to conclude a deal in time for Harpener shareholders' meeting on July 28.

As expected, Harpener, which has interests in property, energy and transport, yesterday reported a significant turnaround in net profits before extraordinary charges. It made net profits of DM66.3m (\$40.1m) last year compared with a loss of DM95m in 1990. Group indebtedness fell from

DM316.7m in the previous year to DM91m at the end of 1991.

Extraordinary expenses totalled DM93.7m, marginally down on the previous year's DM95.6m charge. As in 1990, the bulk of the charge related to obligations taken over as a result of the Omni affair.

After taking control of Harpener, Mr Rey's Omni used it to buy stakes in a number of loss-making companies. The largest, and most disastrous purchase was of a large minority stake in International Leisure Group, the collapsed UK leisure group. The total cost to Harpener had reached about DM350m, Mr Sippel said.

Ahold turnover surges to Fl 6.7bn

By Ronald van de Krol

AHOLD, the Dutch food retailer active in the US and the Netherlands, said turnover surged by more than 20 per cent in the first four months of 1992, boosted by last year's acquisition of a US supermarket chain as well as by autonomous growth in existing stores.

The company said operating and net profit in the first quarter of 1992 were also expected to be higher, confirming predictions of growth in full-year earnings, but gave no details.

Turnover in the 16-week

period rose by 22.1 per cent to Fl 16.7bn (\$3.6bn), helped by last year's acquisition of the New York-based supermarket chain Tops Markets.

If the chain, Ahold's fourth in the US, is excluded, group turnover was up 8.8 per cent in the period.

In the Netherlands, where Ahold generates just under half of total turnover, sales rose 8.8 per cent to Fl 7.3bn. US sales increased by 34 per cent to \$1.9bn. Without Tops Markets, Ahold's US turnover would have risen by 8.1 per cent.

Mr Pierre Everaert, chairman, told the annual shareholders' meeting in Amsterdam that the process of establishing a chain of stores under Czechoslovakia's privatisation programme was proving to be slow, but he said Ahold was making progress.

Bobst benefits from full order books

By Frances Williams

BOBST, the Swiss paper and packaging machinery concern, posted an increase in consolidated net earnings of 17.9 per cent to SF71.1m (\$46.7m) in 1991, while turnover increased by 6.3 per cent to SF1.13bn. Cash flow rose 22 per cent to SF140.3m.

Mr Bruno de Kalbermann, company president, said Bobst had benefited last year from fast order books accumulated in 1990. He expected slower growth in 1992 but more positive developments in 1993.

The Lausanne-based group, which employs 5,400 people worldwide, has adopted EC

accounting standards for its 1991 consolidated accounts. Besides the Netherlands and the US, Bobst is gradually building up a chain of supermarkets in Czechoslovakia under the name MANA. The company already has five MANA supermarkets in operation and hopes to add many more in 1992.

Mr Pierre André Jollet, finance director, said the company was considering a simplification of its share structure but had yet to make a decision.

Increasing numbers of Swiss companies are moving to a single class of share, abolishing the distinction between registered (voting) shares available only to Swiss nationals and bearer shares which have no voting rights.

The group would continue to strengthen its position in the mid-range of the market, as well as in high-quality products, a strategy that was paying off in developing country markets which account for a quarter of Bobst's sales, the company said.

Mr Pierre André Jollet, finance director, said the company was considering a simplification of its share structure but had yet to make a decision.

Increasing numbers of Swiss companies are moving to a single class of share, abolishing the distinction between registered (voting) shares available only to Swiss nationals and bearer shares which have no voting rights.

The group would continue to strengthen its position in the mid-range of the market, as well as in high-quality products, a strategy that was paying off in developing country markets which account for a quarter of Bobst's sales, the company said.

The group would continue to strengthen its position in the mid-range of the market, as well as in high-quality products, a strategy that was paying off in developing country markets which account for a quarter of Bobst's sales, the company said.

The group would continue to strengthen its position in the mid-range of the market, as well as in high-quality products, a strategy that was paying off in developing country markets which account for a quarter of Bobst's sales, the company said.

The group would continue to strengthen its position in the mid-range of the market, as well as in high-quality products, a strategy that was paying off in developing country markets which account for a quarter of Bobst's sales, the company said.

The group would continue to strengthen its position in the mid-range of the market, as well as in high-quality products, a strategy that was paying off in developing country markets which account for a quarter of Bobst's sales, the company said.

The group would continue to strengthen its position in the mid-range of the market, as well as in high-quality products, a strategy that was paying off in developing country markets which account for a quarter of Bobst's sales, the company said.

The group would continue to strengthen its position in the mid-range of the market, as well as in high-quality products, a strategy that was paying off in developing country markets which account for a quarter of Bobst's sales, the company said.

The group would continue to strengthen its position in the mid-range of the market, as well as in high-quality products, a strategy that was paying off in developing country markets which account for a quarter of Bobst's sales, the company said.

The group would continue to strengthen its position in the mid-range of the market, as well as in high-quality products, a strategy that was paying off in developing country markets which account for a quarter of Bobst's sales, the company said.

The group would continue to strengthen its position in the mid-range of the market, as well as in high-quality products, a strategy that was paying off in developing country markets which account for a quarter of Bobst's sales, the company said.

The group would continue to strengthen its position in the mid-range of the market, as well as in high-quality products, a strategy that was paying off in developing country markets which account for a quarter of Bobst's sales, the company said.

The group would continue to strengthen its position in the mid-range of the market, as well as in high-quality products, a strategy that was paying off in developing country markets which account for a quarter of Bobst's sales, the company said.

The group would continue to strengthen its position in the mid-range of the market, as well as in high-quality products, a strategy that was paying off in developing country markets which account for a quarter of Bobst's sales, the company said.

The group would continue to strengthen its position in the mid-range of the market, as well as in high-quality products, a strategy that was paying off in developing country markets which account for a quarter of Bobst's sales, the company said.

The group would continue to strengthen its position in the mid-range of the market, as well as in high-quality products, a strategy that was paying off in developing country markets which account for a quarter of Bobst's sales, the company said.

The group would continue to strengthen its position in the mid-range of the market, as well as in high-quality products, a strategy that was paying off in developing country markets which account for a quarter of Bobst's sales, the company said.

The group would continue to strengthen its position in the mid-range of the market, as well as in high-quality products, a strategy that was paying off in developing country markets which account for a quarter of Bobst's sales, the company said.

The group would continue to strengthen its position in the mid-range of the market, as well as in high-quality products, a strategy that was paying off in developing country markets which account for a quarter of Bobst's sales, the company said.

The group would continue to strengthen its position in the mid-range of the market, as well as in high-quality products, a strategy that was paying off in developing country markets which account for a quarter of Bobst's sales, the company said.

The group would continue to strengthen its position in the mid-range of the market, as well as in high-quality products, a strategy that was paying off in developing country markets which account for a quarter of Bobst's sales, the company said.

The group would continue to strengthen its position in the mid-range of the market, as well as in high-quality products, a strategy that was paying off in developing country markets which account for a quarter of Bobst's sales, the company said.

The group would continue to strengthen its position in the mid-range of the market, as well as in high-quality products, a strategy that was paying off in developing country markets which account for a quarter of Bobst's sales, the company said.

The group would continue to strengthen its position in the mid-range of the market, as well as in high-quality products, a strategy that was paying off in developing country markets which account for a quarter of Bobst's sales, the company said.

The group would continue to strengthen its position in the mid-range of the market, as well as in high-quality products, a strategy that was paying off in developing country markets which account for a quarter of Bobst's sales, the company said.

The group would continue to strengthen its position in the mid-range of the market, as well as in high-quality products, a strategy that was paying off in developing country markets which account for a quarter of Bobst's sales, the company said.

The group would continue to strengthen its position in the mid-range of the market, as well as in high-quality products, a strategy that was paying off in developing country markets which account for a quarter of Bobst's sales, the company said.

The group would continue to strengthen its position in the mid-range of the market, as well as in high-quality products, a strategy that was paying off in developing country markets which account for a quarter of Bobst's sales, the company said.

The group would continue to strengthen its position in the mid-range of the market, as well as in high-quality products, a strategy that was paying off in developing country markets which account for a quarter of Bobst's sales, the company said.

The group would continue to strengthen its position in the mid-range of the market, as well as in high-quality products, a strategy that was paying off in developing country markets which account for a quarter of Bobst's sales, the company said.

The group would continue to strengthen its position in the mid-range of the market, as well as in high-quality products, a strategy that was paying off in developing country markets which account for a quarter of Bobst's sales, the company said.

The group would continue to strengthen its position in the mid-range of the market, as well as in high-quality products, a strategy that was paying off in developing country markets which account for a quarter of Bobst's sales, the company said.

The group would continue to strengthen its position in the mid-range of the market, as well as in high-quality products, a strategy that was paying off in developing country markets which account for a quarter of Bobst's sales, the company said.

The group would continue to strengthen its position in the mid-range of the market, as well as in high-quality products, a strategy that was paying off in developing country markets which account for a quarter of Bobst's sales, the company said.

The group would continue to strengthen its position in the mid-range of the market, as well as in high-quality products, a strategy that was paying off in developing country markets which account for a quarter of Bobst's sales, the company said.

The group would continue to strengthen its position in the mid-range of the market, as well as in high-quality products, a strategy that was paying off in developing country markets which account for a quarter of Bobst's sales, the company said.

The group would continue to strengthen its position in the mid-range of the market, as well as in high-quality products, a strategy that was paying off in developing country markets which account for a quarter of Bobst's sales, the company said.

The group would continue to strengthen its position in the mid-range of the market, as well as in high-quality products, a strategy that was paying off in developing country markets which account for a quarter of Bobst's sales, the company said.

The group would continue to strengthen its position in the mid-range of the market, as well as in high-quality products, a strategy that was paying off in developing country markets which account for a quarter of Bobst's sales, the company said.

The group would continue to strengthen its position in the mid-range of the market, as well as in high-quality products, a strategy that was paying off in developing country markets which account for a quarter of Bobst's sales, the company said.

The group would continue to strengthen its position in the mid-range of the market, as well as in high-quality products, a strategy that was paying off in developing country markets which account for a quarter of Bobst's sales, the company said.

The group would continue to strengthen its position in the mid-range of the market, as well as in high-quality products, a strategy that was paying off in developing country markets which account for a quarter of Bobst's sales, the company said.

The group would continue to strengthen its position in the mid-range of the market, as well as in high-quality products, a strategy that was paying off in developing country markets which account for a quarter of Bobst's sales, the company said.

The group would continue to strengthen its position in the mid-range of the market, as well as in high-quality products, a strategy that was paying off in developing country markets which account for a quarter of Bobst's sales, the company said.

The group would continue to strengthen its position in the mid-range of the market, as well as in high-quality products, a strategy that was paying off in developing country markets which account for a quarter of Bobst's sales, the company said.

The group would continue to strengthen its position in the mid-range of the market, as well as in high-quality products, a strategy that was paying off in developing country markets which account for a quarter of Bobst's sales, the company said.

The group would continue to strengthen its position in the mid-range of the market, as well as in high-quality products, a strategy that was paying off in developing country markets which account for a quarter of Bobst's sales, the company said.

would take place on November 20. Under the proposed deal, the company Geitengs Industri, owned by Mr Rune Andreasson, chairman of the largest shareholder, will sell 10 per cent of its equity in the company after buying the shares held by the two Swedish banks, Nordea and Göta. The sale has gone through a period of negotiations by competitive bidders and falling demand for products. Two years ago it began to concentrate on a core business.

months

...and medium-sized companies, designed to strengthen core activities. Axcom Holding, parent of Axcom telecommunications, says it plans to make remaining participants in its joint ventures, which have been largely converted into registered or bearer shares, which had a total turnover of \$100m in 1991, on an unchanged dividend of 10 per cent.

BBV in accord with Tractebel

AIN'S Banco Bilbao Vizcaya BBV said yesterday it had signed a general industrial co-operation agreement with Belgian utility Tractebel.

In a short statement, the Spanish bank described the agreement as "a general accord of industrial co-operation in the financial sector".

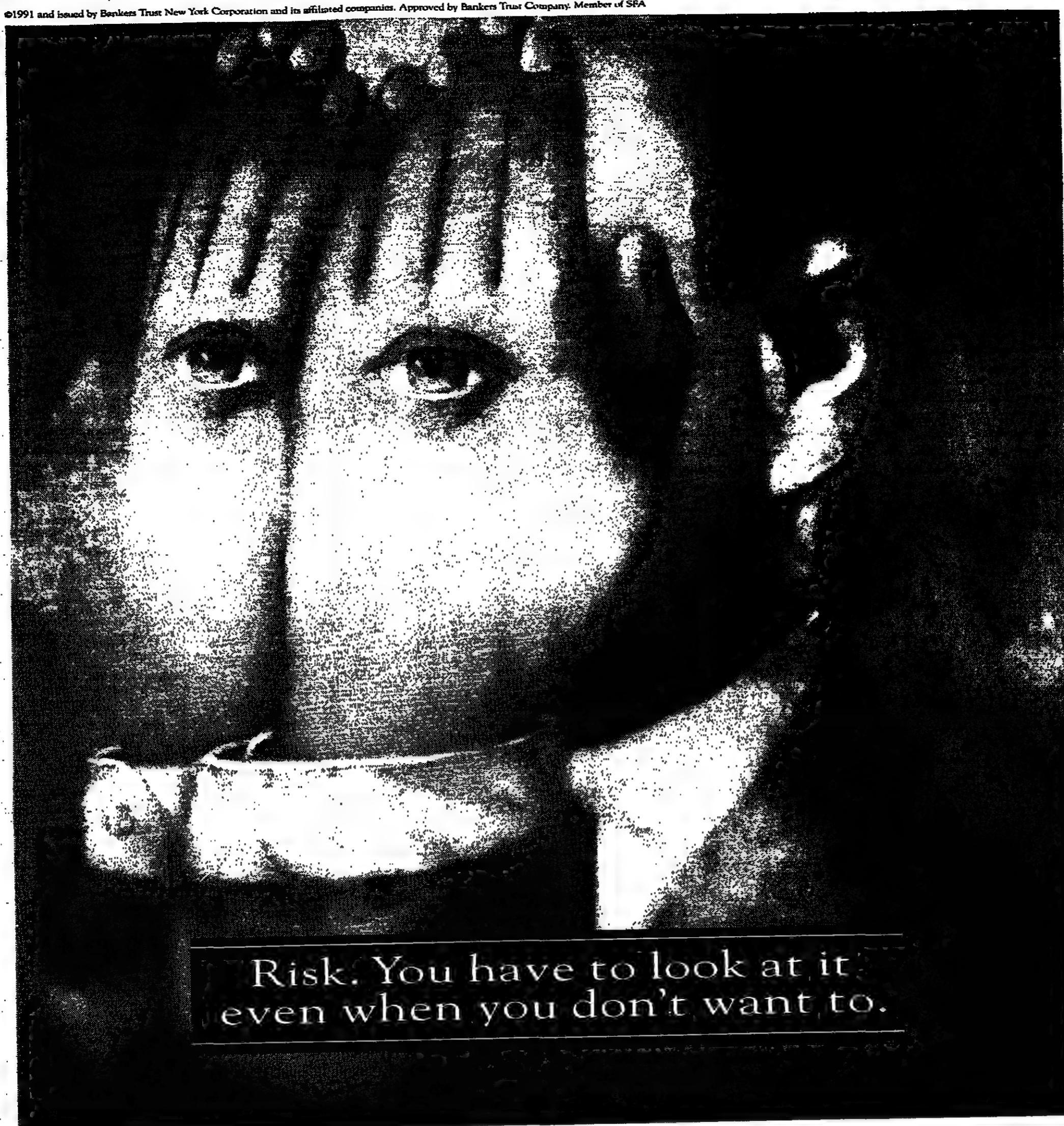
Details on the accord will be available until the two countries finish defining its content, a BBV spokesman said. The spokesman would not say how the deal would affect Tractebel's financial holding BBV's long-standing relationship with Spain's largest utility, Iberduero.

BBV in its statement said it had increased its stake in Iberduero to almost 40 per cent of the company's capital.

BBV has acquired 5 per cent of Iberduero, the state of the year before the agreement was signed, the two banks said.

Meanwhile, Iberduero and BBV have agreed to form a consortium to build a power plant in the province of Andalucia, Andalucia's energy minister, Jose Luis Diaz, said yesterday.

BBV and Iberduero each hold 50 per cent in the consortium, which is to be built at a cost of several hundred million dollars.



Risk. You have to look at it even when you don't want to.

It's always tempting to focus on reward. But you've got to keep an eye on risk.

After all, there's no reward without it.

There's risk in energy prices. Which could make investing in, say, a transportation company hugely rewarding. Or sadly disappointing.

There's risk in Latin America. And in Eastern Europe. But the opportunities there could be larger than those at home.

Everywhere you look, there's risk.

Managing risk—conventional and unconventional—is the single-minded mission of Bankers Trust.

As merchant bankers, we've honed our ability to help you uncover risk, analyse it, take it or shed it, profit by it.

No firm is better equipped to help you see and deal with global risk. With Bankers Trust beside you, you won't be flying blind.

Bankers Trust
LEAD FROM STRENGTH.

INTERNATIONAL COMPANIES AND FINANCE

Time Warner forced to cut \$1bn placement

By Alan Friedman
in New York

A LACK of sufficient investor interest has forced Time Warner, the debt-laden US media and entertainment group, to slash the size of a recent private placement of long-term notes from \$1bn to \$850m.

The company, which plans to use the proceeds to replace bank loans as part of its restructuring of more than \$7bn of group debt, had previously asked Merrill Lynch, lead

agent on the transaction, to raise more than \$1bn by way of a private placing.

A banker involved in the placing said that Mr Ed Abodi, financial adviser to Mr Steve Ross, Time Warner chairman, had asked Merrill Lynch to raise the \$1bn by placing \$750m of 10-year senior notes and \$250m of 30-year paper.

However, institutional investors were not prepared to accept a full \$1bn of Time Warner senior debt, according to an executive involved in the transaction. Time Warner then

agreed to reduce the placing to \$500m of 10-year notes paying 9% per cent and \$250m of 30-year paper at 10.15 per cent. The 10-year tranche was eventually raised to \$600m.

Investors were apparently hesitant due to uncertainty over Time Warner's complicated debt restructuring, including a new \$6.2bn bank loan and the transfer of much of the debt to Time Warner Entertainment (TWE), an 87.5 per cent Time Warner subsidiary that will have both Japan's Toshiba and C. Itoh as

minority shareholders.

The company's ratings, meanwhile, remain below investment grade, although these are expected to be upgraded after the debt rescheduling is completed.

After the size of the Time Warner placing was reduced, Merrill Lynch offered the company an additional \$200m as a bridge loan that would eventually be converted into a new 10-year bond with a coupon 200 basis points above the equivalent Time Warner maturity. The bond is expected to be

issued in the second half of 1992.

This transaction was described by Time Warner as a forward underwriting commitment. By July it should allow the company to reduce its bank loan by the same amount.

Time Warner's next step will be to raise a further \$1bn to \$1.5bn cash by seeking to bring US and European partners into its TWE venture with Toshiba and C. Itoh. IBM, the computer company, is among the companies that may be asked to invest up to \$500m in TWE.

JC Penney surges to \$136m

By Nikki Tait in New York

J.C. PENNEY, the big Dallas-based retailer, yesterday reported a sharp upturn in profits during the first three months of the 1992 financial year. However, its performance contrasted with that of The Limited, a once high-flying specialist retailer, whose profits and earnings per share were flat during the same period.

J.C. Penney announced it made \$136m after tax in the three months to April 25, compared with \$80m a year earlier (excluding the effect of an accounting change).

Its retail sales during the

period increased from \$3.43bn to \$3.95bn - a rise of 10.5 per cent. Penney said unit sales had accelerated "significantly" in four merchandise divisions. However, it also acknowledged that gross margins slipped slightly.

Mr William Howell, chairman, said a turnaround in the US economy, "coupled with the more recent upturn in consumer confidence, bodes well for retailing generally".

At The Limited, however, it was long face and news of after-tax profits only marginally higher at \$51.5m, against \$50.9m, in the 13 weeks to May 2. Moreover, the figure

Nordstrom slides 16% despite sales increase

By Nikki Tait

NORDSTROM, the Seattle-based stores group and one of the stars of the US retail sector in the late 1980s, has reported a 15.9 per cent fall in first-quarter profits.

The fashion retailer, which has been hit by the west coast recession, said it made \$21.8m after tax in the three months to the end of April, compared with \$25.7m in the same period a year earlier.

Sales in the first quarter rose 8.7 per cent, to \$663.8m. However, Nordstrom's finance

director, Mr John Goesling, said sales trends had not "improved enough to offset the higher costs of doing business".

Meanwhile, May Department Stores, which operates 319 department stores across the US under names such as Lord & Taylor and Kaufmann's, and 3,304 shoe stores, reported after-tax profits of \$8m for the 13 weeks to May 2.

The result compares with \$76m in the same period a year earlier. Total net retail sales in the period were up from \$2.17bn to \$2.3bn.

Olympics costs hit net at Turner Broadcasting

By Alan Friedman

COSTS associated with coverage of the winter Olympics contributed to a sharp decline in first-quarter net earnings at Turner Broadcasting System, the media and entertainment group that controls the CNN cable network.

Although revenues were 12 per cent higher at \$365.2m, the first-quarter net profit was only \$731,000, against \$3.8m a year ago. At the operating level, the profit dropped by 9 per cent to \$51.1m.

The proposal is part of the bank's drive to bolster capital ratios, which are among the weakest of the big US commercial banks. The bank has been raising cash by way of asset disposals and private and public offers of debentures.

The last preferred stock issue was a \$1.5m public offer in March, which carried a 9 per cent coupon. Last year the bank placed \$1.2bn of preferred stock privately, half of it with a Saudi prince. The rates on

Citicorp moves to lift capital ratios with swap offer

By Alan Friedman

CITICORP yesterday offered to swap two types of preferred stock for up to 21.1m common shares, in a move aimed at strengthening its common equity-to-assets capital ratio.

The effect of the stock swap would be to strengthen Citicorp's common equity base on by as much as \$37m, increasing the common equity-to-assets ratio from a 3.42 per cent to 3.67 per cent.

The proposal is part of the bank's drive to bolster capital ratios, which are among the weakest of the big US commercial banks. The bank has been raising cash by way of asset disposals and private and public offers of debentures.

The last preferred stock issue was a \$1.5m public offer in March, which carried a 9 per cent coupon. Last year the bank placed \$1.2bn of preferred stock privately, half of it with a Saudi prince. The rates on

last year's two placings were 11 per cent and 10% per cent.

Ms Nancy Newcomb, Citicorp's senior executive in charge of funding, said the stock swap proposal would offer investors a tax-free and commission-free exchange of preferred stock into the more widely held and actively traded common shares. The bank, in turn, would improve its equity base by issuing common shares representing up to 3.7 per cent of total common stock outstanding.

Mr Tom Hanley, senior banking analyst at First Boston, the investment bank, praised the stock swap offer as "a positive step aimed at getting capital ratios up."

The offer provides for 2.72 common shares to be exchanged for each of 3.5m shares of second series preferred stock, and 4.40 common shares for each of the bank's 1.5m shares of third series preferred stock.

Flat profits forecast at Citizen Watch

By Robert Thomson in Tokyo

CITIZEN Watch, the Japanese watch and information equipment maker, has blamed slowdown in the domestic economy and a sharp drop in capital spending for a 20.4 per cent fall in pre-tax profit to Y18.88bn (\$127m), for the year to the end of March.

The decline is expected to be

characteristic of Japanese companies' fiscal 1991 results, as is the company's forecast of flat sales and profits for the present year.

He said there had been bomb scares at the newspaper's Manhattan headquarters and damage to some lorries in the loading bays of the newspaper.

Losses on the sports division, which includes an equity stake in the Atlanta Hawks basketball team, rose to nearly \$4m from \$2.1m a year ago.

Mr Priminis said he was unaware of distribution problems spreading beyond the suburban areas of Westchester County and Long Island in New York, and in Connecticut.

He said there had been bomb

scars at the newspaper's Manhattan headquarters and damage to some lorries in the loading bays of the newspaper.

He said there had been bomb

scars at the newspaper's Manhattan headquarters and damage to some lorries in the loading bays of the newspaper.

He said there had been bomb

scars at the newspaper's Manhattan headquarters and damage to some lorries in the loading bays of the newspaper.

He said there had been bomb

scars at the newspaper's Manhattan headquarters and damage to some lorries in the loading bays of the newspaper.

He said there had been bomb

scars at the newspaper's Manhattan headquarters and damage to some lorries in the loading bays of the newspaper.

He said there had been bomb

scars at the newspaper's Manhattan headquarters and damage to some lorries in the loading bays of the newspaper.

He said there had been bomb

scars at the newspaper's Manhattan headquarters and damage to some lorries in the loading bays of the newspaper.

He said there had been bomb

scars at the newspaper's Manhattan headquarters and damage to some lorries in the loading bays of the newspaper.

He said there had been bomb

scars at the newspaper's Manhattan headquarters and damage to some lorries in the loading bays of the newspaper.

He said there had been bomb

scars at the newspaper's Manhattan headquarters and damage to some lorries in the loading bays of the newspaper.

He said there had been bomb

scars at the newspaper's Manhattan headquarters and damage to some lorries in the loading bays of the newspaper.

He said there had been bomb

scars at the newspaper's Manhattan headquarters and damage to some lorries in the loading bays of the newspaper.

He said there had been bomb

scars at the newspaper's Manhattan headquarters and damage to some lorries in the loading bays of the newspaper.

He said there had been bomb

scars at the newspaper's Manhattan headquarters and damage to some lorries in the loading bays of the newspaper.

He said there had been bomb

scars at the newspaper's Manhattan headquarters and damage to some lorries in the loading bays of the newspaper.

He said there had been bomb

scars at the newspaper's Manhattan headquarters and damage to some lorries in the loading bays of the newspaper.

He said there had been bomb

scars at the newspaper's Manhattan headquarters and damage to some lorries in the loading bays of the newspaper.

He said there had been bomb

scars at the newspaper's Manhattan headquarters and damage to some lorries in the loading bays of the newspaper.

He said there had been bomb

scars at the newspaper's Manhattan headquarters and damage to some lorries in the loading bays of the newspaper.

He said there had been bomb

scars at the newspaper's Manhattan headquarters and damage to some lorries in the loading bays of the newspaper.

He said there had been bomb

scars at the newspaper's Manhattan headquarters and damage to some lorries in the loading bays of the newspaper.

He said there had been bomb

scars at the newspaper's Manhattan headquarters and damage to some lorries in the loading bays of the newspaper.

He said there had been bomb

scars at the newspaper's Manhattan headquarters and damage to some lorries in the loading bays of the newspaper.

He said there had been bomb

scars at the newspaper's Manhattan headquarters and damage to some lorries in the loading bays of the newspaper.

He said there had been bomb

scars at the newspaper's Manhattan headquarters and damage to some lorries in the loading bays of the newspaper.

He said there had been bomb

scars at the newspaper's Manhattan headquarters and damage to some lorries in the loading bays of the newspaper.

He said there had been bomb

scars at the newspaper's Manhattan headquarters and damage to some lorries in the loading bays of the newspaper.

He said there had been bomb

scars at the newspaper's Manhattan headquarters and damage to some lorries in the loading bays of the newspaper.

He said there had been bomb

scars at the newspaper's Manhattan headquarters and damage to some lorries in the loading bays of the newspaper.

He said there had been bomb

scars at the newspaper's Manhattan headquarters and damage to some lorries in the loading bays of the newspaper.

He said there had been bomb

scars at the newspaper's Manhattan headquarters and damage to some lorries in the loading bays of the newspaper.

He said there had been bomb

scars at the newspaper's Manhattan headquarters and damage to some lorries in the loading bays of the newspaper.

He said there had been bomb

scars at the newspaper's Manhattan headquarters and damage to some lorries in the loading bays of the newspaper.

He said there had been bomb

scars at the newspaper's Manhattan headquarters and damage to some lorries in the loading bays of the newspaper.

He said there had been bomb

scars at the newspaper's Manhattan headquarters and damage to some lorries in the loading bays of the newspaper.

He said there had been bomb

scars at the newspaper's Manhattan headquarters and damage to some lorries in the loading bays of the newspaper.

He said there had been bomb

scars at the newspaper's Manhattan headquarters and damage to some lorries in the loading bays of the newspaper.

He said there had been bomb

scars at the newspaper's Manhattan headquarters and damage to some lorries in the loading bays of the newspaper.

He said there had been bomb

scars at the newspaper's Manhattan headquarters and damage to some lorries in the loading bays of the newspaper.

He said there had been bomb

scars at the newspaper's Manhattan headquarters and damage to some lorries in the loading bays of the newspaper.

He said there had been bomb

scars at the newspaper's Manhattan headquarters and damage to some lorries in the loading bays of the newspaper.

Simint pins Wall Street hopes on Armani

Haig Simonian looks at the latest in a small group of Italian companies to offer shares to US investors

Giorgio Armani, Italy's best-known clothes designer, needs little introduction in the US, where fashion-conscious buyers tend to stop up his creations.

Whether fund managers act the same way towards Simint, the Italian clothing group in which Mr Armani has a 20 per cent stake, is another matter given the lack of international interest in Italian equities.

Simint is the latest in a tiny group of Italian companies which have given US investors the chance to buy their shares via American Depository Receipts (ADRs). Issuing ADRs should make the stock more attractive by saving US buyers the bother of going through the US market.

In spite of showings in Boston and New York last week, it is probably too early to tell whether the operation has

been a success. With the Milan bourse hitting new lows, sentiment towards Italian shares is not at its highest.

Simint, run by Mr Luca Ramella and chaired by Mr Francesco Micheli, the Milan financier whose Pininfarina group owns 20 per cent of its shares, has been reinforcing its link with Mr Armani while pinning its hopes on the US.

Last September, Mr Armani announced the creation of a new chain of US shops, called Armani Exchange, or A/X for short.

They aimed to concentrate on jeans and casual wear that were sold through his second-line Emporio Armani chain, while developing new lines of lower-priced Armani-badged products.

According to Mr Armani, the initiative was not so much a



Micheli: his Pininfarina group has 20% stake in Simint

attempt to make his apparel accessible to a new range of buyers. "We want to build up a clientele which lasts for the future," he said.

Simint is providing the jeans, knitwear and children's clothes for the Armani group, as well as casual and children's clothing for Moschino and Versace, two other top Italian designers.

The purchase in 1990 of Best Company and Marina Yachting, two Italian clothing brands, substantially increased Simint's turnover, which should rise by about 11 per cent to almost £370m (£229.2m) for the year ended April 1992.

Net profits should be in line with the £17.3m made in 1990-91. But Mr Ramella points out this year's figure includes allowance for the heavy sums ploughed into A/X in the US.

The new venture marks the first time Simint has invested directly in retailing, rather than just manufacturing.

Although the new stores will be closely identified with the Armani group, which will be responsible for design, layout and promotion, it is Simint which is providing the cash as well as making the garments.

The first store opened in New York in December. A second is due to open in Santa Monica shortly, and a further four should be operational by late summer.

Meanwhile, 16 A/X "shop in shops" have opened in big department stores, with a further four to come soon with 10 by late summer.

Turnover had been very encouraging in spite of US consumers' reaction against certain branded items, said Mr Ramella. Sales at the New York showcase store exceeded \$2.1m by the end of last month. The target is to sell 800m of goods in the first year.

Bank head urges market evolution

By Richard Waters

impose a single system. "The conflict is between real efficiency and the appearance of fairness," Mr Kent said.

His comments had received support earlier from Mr François Bacot, director general of Bacot-Alain, the French arm of SG Warburg and author of a report last year on the development of wholesale share trading in Paris. "The permanent quotation of bid-offer spreads and volumes provides all the necessary information" to keep investors informed, he said.

Mr Bacot said that the debate over EC regulation, which had pitted the UK and French against each other in

FT
CONFERENCE

arguments over the ideal market system, failed in because that different systems suited different types of investor. "Instead of asking us to choose one or the other, wouldn't it be better to try and make them work together, since it is certainly in the interest of the markets to offer their members a large variety of trading systems," he said.

Mr Brandon Becker, deputy director of the market regulation division of the US Securities and Exchange Commission, launched a strong defence of immediate trade publication. Transparency is essential for investor protection, encourages investors to participate in a market and promotes open competition, he said.

Brazilian paper group plans to launch \$150m offering

By Sara Webb in London and Tracy Corrigan in New York

THE first Brazilian issue in the international equity markets is due later this month, the latest

INTERNATIONAL EQUITY ISSUES

in a steady stream of Latin American company issues.

Aracruz Celulose, the pulp and paper group, plans to raise \$150m. It will be followed in the autumn by Telebras, the Brazilian telecom group.

Aracruz is expected to attract considerable interest from both the US and Europe, in spite of Brazil's reputation

for high inflation and record political instability, especially when compared with Mexico, the best developed of the Latin American markets.

Its supporters believe Aracruz will be a success for two main reasons: emerging market investors are hunting around for new Latin American stocks, and analysts are forecasting a recovery early next year in the pulp and paper sector.

The company, which has a leading international position in the production of eucalyptus pulp, generates some 80 per cent of its revenues in hard currencies.

The Aracruz initial public offering, consisting of 10m

American Depository Shares, is being lead managed by Salomon Brothers. The international tranche will consist of 3m ADSs, while 7m ADSs will be offered in the US and Canada. The proceeds will be used to reduce short-term cross-currency denominated debt.

In a separate development, the international equity offering for Telmex, the Mexican telephone monopoly, was priced yesterday at \$56.125 per American Depository Share – the same as the last sale price in the US.

Although the \$1.4m offering was judged a success, demand from European investors was not as strong as expected and the international tranche had

to be scaled back. Out of a total of 25m ADSs, only 4.5m of the original 8.5m in the international tranche were sold and the remainder were sold in the US and Mexico.

Investment bankers noted that international investors who had already bought Telmex at \$37.25 in last year's international equity offering saw little reason to increase their stake at \$56.125 per share.

Enquirer/Star Group offer

AN OFFERING in the US market last week gave a fresh twist to the existing equity

linked structure and could prove to be an attractive alternative to straight equity issues and convertible debt.

Enquirer/Star Group, which publishes the National Enquirer and other US publications, launched a \$135m offer of zero coupon notes with warrants to buy 4.86m shares of the company's common stock.

The structure, designed by Salomon Brothers, provides a similar pattern of returns for investors as Low Yield Option Notes (Lyons).

Both structures have tax advantages for investors, but also offer cheaper funding for issuers as the warrants are treated as paid-in capital and a greater portion of the implied

interest is tax-deductible.

While the Lyons structure typically includes a put option, allowing investors to demand early redemption of principal after five years, the Enquirer/Star Group notes have a five-year maturity.

The company is buying warrants from Boston Venture, a venture capital group which owns an equity stake in the company, and then selling similar warrants to investors at a slightly higher price. As a result, the venture capital group is able to sell off its stake at a higher price.

The deal, which closes later this week, is two-and-a-half times oversubscribed, according to Salomon Brothers.

NOTICE OF REDEMPTION

BY

THE REGIONAL MUNICIPALITY OF OTTAWA-CARLETON

To the Holders of Debentures U.S. \$40,000,000
14 3/4% Debentures due June 15, 1997
Authorized by By-law number 75 or 1982

NOTICE IS HEREBY GIVEN that The Regional Municipality of Ottawa-Carleton has elected, pursuant to paragraph 4(b) of the terms and conditions of the abovementioned Debentures, to redeem on June 15, 1992 all of its \$40,000,000 14 3/4% Debentures due June 15, 1997, remaining outstanding at 100% of the principal amount of each Debenture plus accrued interest to the redemption date.

The Debentures should be presented and surrendered for payment accompanied by all interest coupons appertaining thereto maturing after June 15, 1992, at The Bank of Nova Scotia Trust Company of New York, One Liberty Plaza, New York, N.Y. 10006, U.S.A., or at the option of the holder at the main office of the Bank of Nova Scotia, 33 Finsbury Square, London, England, EC2A 1BB, the Kredietbank S.A. Luxembourg in Luxembourg or the Morgan Guaranty Trust Company of New York in Brussels, Belgium.

The interest coupons maturing on June 15, 1992 should be detached from the Debentures and cashed before presentation. If such Debentures are presented for payment without all interest coupons appertaining thereto which mature after June 15, 1992, the amount of the missing unmatured coupons will be deducted from the principal amount due for payment. All interest on the Debentures shall cease to accrue from and after June 15, 1992.

The following Debentures previously redeemed have not been presented for payment.

Debentures redeemed June 15, 1990
27369

Debentures redeemed June 15, 1991

00010 00013 26893 26924 26932 26955 27584 27593 28179

35436 35440 35441 35455 35457

Dated this Thirteenth day of May 1992 J.C. LeBel, Treasurer

DAF

The Board of Management of DAF N.V., after prior approval of the Supervisory Board, has decided to pay, in respect of the period 1 November 1991 - 31 December 1991, a dividend on the convertible cumulative preference shares amounting to NLG 4,375,000 in total, being NLG 0.35 per convertible cumulative preference share of NLG 5.00 and charge this against the reserves.

On 1 June 1992 this dividend will be available to holders of depositary receipts of convertible cumulative preference shares to bearer, after deduction of withholding tax, through the intermediary of the institutions, where the dividend sheets of the depositary receipts were deposited on 8 May 1992 at office closing.

The dividend will be paid to holders of registered depositary receipts of convertible cumulative preference shares on 1 June 1992, after deduction of withholding tax, to the bank account designated by them.

Eindhoven, 13 May 1992

STICHTING TRUSTEE DAF (STD)
Administrator:
Administratiekantoor van het Algemeen
Administratie- en Trustkantoor B.V.

INDIA 1992

The FT proposes to publish this survey on June 26 1992.

This survey will be read in 160 countries worldwide, including India where it will be widely distributed. In Europe 92% of the professional investment community regularly read the FT. If you want to reach this important audience, call

Louise Hunter
071 873 3238
or Fax 071 873 3079.

DATA SOURCE: Professional Investment Community 1991 (MPG Int'l)

FT SURVEYS

Prices for delivery determined for the period of the weekly listing and in English and US Dollars					
Presented Price for London on 15/05/92	Presented Price for London on 16/05/92	Presented Price for London on 17/05/92	Presented Price for London on 18/05/92	Presented Price for London on 19/05/92	Presented Price for London on 20/05/92
12.00	20.16	20.25	20.34	21.55	21.67
12.01	22.11	22.21	22.27	23.53	23.54
12.02	22.22	22.31	22.37	23.54	23.55
12.03	22.23	22.32	22.38	23.55	23.56
12.04	22.24	22.33	22.40	23.56	23.57
12.05	22.25	22.34	22.41	23.57	23.58
12.06	22.26	22.35	22.42	23.58	23.59
12.07	22.27	22.36	22.43	23.59	23.60
12.08	22.28	22.37	22.44	23.60	23.61
12.09	22.29	22.38	22.45	23.61	23.62
12.10	22.30	22.39	22.46	23.62	23.63
12.11	22.31	22.40	22.47	23.63	23.64
12.12	22.32	22.41	22.48	23.64	23.65
12.13	22.33	22.42	22.49	23.65	23.66
12.14	22.34	22.43	22.50	23.66	23.67
12.15	22.35	22.44	22.51	23.67	23.68
12.16	22.36	22.45	22.52	23.68	23.69
12.17	22.37	22.46	22.53	23.69	23.70
12.18	22.38	22.47	22.54	23.70	23.71
12.19	22.39	22.48	22.55	23.71	23.72
12.20	22.40	22.49	22.56	23.72	23.73
12.21	22.41	22.50	22.57	23.73	23.74
12.22	22.42	22.51	22.58	23.74	23.75
12.23	22.43	22.52	22.59	23.75	23.76
12.24	22.44	22.53	22.60	23.76	23.77
12.25	22.45	22.54	22.61	23.77	23.78
12.26	22.46	22.55	22.62	23.78	23.79
12.27	22.47	22.56	22.63	23.79	23.80

S

BONDS

Week	Mon	Tue	Wed	Thu	Fri	Sat	Sun
1	9.21	9.22	9.23	9.24	9.25	9.26	9.27
2	9.28	9.29	9.30	9.31	9.32	9.33	9.34
3	9.35	9.36	9.37	9.38	9.39	9.40	9.41
4	9.42	9.43	9.44	9.45	9.46	9.47	9.48
5	9.49	9.50	9.51	9.52	9.53	9.54	9.55
6	9.56	9.57	9.58	9.59	9.60	9.61	9.62
7	9.63	9.64	9.65	9.66	9.67	9.68	9.69
8	9.70	9.71	9.72	9.73	9.74	9.75	9.76
9	9.77	9.78	9.79	9.80	9.81	9.82	9.83
10	9.84	9.85	9.86	9.87	9.88	9.89	9.90
11	9.91	9.92	9.93	9.94	9.95	9.96	9.97
12	9.98	9.99	9.100	9.101	9.102	9.103	9.104
13	9.105	9.106	9.107	9.108	9.109	9.110	9.111
14	9.112	9.113	9.114	9.115	9.116	9.117	9.118
15	9.119	9.120	9.121	9.122	9.123	9.124	9.125
16	9.126	9.127	9.128	9.129	9.130	9.131	9.132
17	9.133	9.134	9.135	9.136	9.137	9.138	9.139
18	9.140	9.141	9.142	9.143	9.144	9.145	9.146
19	9.147	9.148	9.149	9.150	9.151	9.152	9.153
20	9.154	9.155	9.156	9.157	9.158	9.159	9.160
21	9.161	9.162	9.163	9.164	9.165	9.166	9.167
22	9.168	9.169	9.170	9.171	9.172	9.173	9.174
23	9.175	9.176	9.177	9.178	9.179	9.180	9.181
24	9.182	9.183	9.184	9.185	9.186	9.187	9.188
25	9.189	9.190	9.191	9.192	9.193	9.194	9.195
26	9.196	9.197	9.198	9.199	9.200	9.201	9.202
27	9.203	9.204	9.205	9.206	9.207	9.208	9.209
28	9.210	9.211	9.212	9.213	9.214	9.215	9.216
29	9.217	9.218	9.219	9.220	9.221	9.222	9.223
30	9.224	9.225	9.226	9.227	9.228	9.229	9.230
31	9.231	9.232	9.233	9.234	9.235	9.236	9.237
32	9.238	9.239	9.240	9.241	9.242	9.243	9.244
33	9.245	9.246	9.247	9.248	9.249	9.250	9.251
34	9.252	9.253	9.254	9.255	9.256	9.257	9.258
35	9.259	9.260	9.261	9.262	9.263	9.264	9.265
36	9.266	9.267	9.268	9.269	9.270	9.271	9.272
37	9.273	9.274	9.275	9.276	9.277	9.278	9.279
38	9.280	9.281	9.282	9.283	9.284	9.285	9.286
39	9.287	9.288	9.289	9.290	9.291	9.292	9.293
40	9.294	9.295	9.296	9.297	9.298	9.299	9.300
41	9.301	9.302	9.303	9.304	9.305	9.306	9.307
42	9.308	9.309	9.310	9.311	9.312	9.313	9.314
43	9.315	9.316	9.317	9.318	9.319	9.320	9.321
44	9.322	9.323	9.324	9.325	9.326	9.327	9.328
45	9.329	9.330	9.331	9.332	9.333	9.334	9.335
46	9.336	9.337	9.338	9.339	9.340	9.341	9.342
47	9.343	9.344	9.345	9.346	9.347	9.348	9.349
48	9.350	9.351	9.352	9.353	9.354	9.355	9.356
49	9.357	9.358	9.359	9.360	9.361	9.362	9.363
50	9.364	9.365	9.366	9.367	9.368	9.369	9.370
51	9.371	9.372	9.373	9.374	9.375	9.376	9.377
52	9.378	9.379	9.380	9.381	9.382	9.383	9.384
53	9.385	9.386	9.387	9.388	9.389	9.390	9.391
54	9.392	9.393	9.394	9.395	9.396	9.397	9.398
55	9.399	9.400	9.401	9.402	9.403	9.404	9.405
56	9.406	9.407	9.408	9.409	9.410	9.411	9.412
57	9.413	9.414	9.415	9.416	9.417	9.418	9.419
58	9.420	9.421	9.422	9.423	9.424	9.425	9.426
59	9.427	9.428	9.429	9.430	9.431	9.432	9.433
60	9.434	9.435	9.436	9.437	9.438	9.439	9.440
61	9.441	9.442	9.443	9.444	9.445	9.446	9.447
62	9.448	9.449	9.450	9.451	9.452	9.453	9.454
63	9.455	9.456	9.457	9.458	9.459	9.460	9.461
64	9.462	9.463	9.464	9.465	9.466	9.467	9.468
65	9.469	9.470	9.471	9.472	9.473	9.474	9.475
66	9.476	9.477	9.478	9.479	9.480	9.481	9.482
67	9.483	9.484	9.485	9.486	9.487	9.488	9.489
68	9.490	9.491	9.492	9.493	9.494	9.495	9.496
69	9.497	9.498	9.499	9.500	9.501	9.502	9.503
70	9.504	9.505	9.506	9.507	9.508	9.509	9.510
71	9.511	9.512	9.513	9.514	9.515	9.516	9.517
72	9.518	9.519	9.520	9.521	9.522	9.523	9.524
73	9.525	9.526	9.527	9.528	9.529	9.530	9.531
74	9.532	9.533	9.534	9.535	9.536	9.537	9.538
75	9.539	9.540	9.541	9.542	9.543	9.544	9.545
76	9.546	9.547	9.548	9.549	9.550	9.551	9.552
77	9.553	9.554	9.555	9.556	9.557	9.558	9.559
78	9.560	9.561	9.562	9.563	9.564	9.565	9.566
79	9.567	9.568	9.569	9.570	9.571	9.572	9.573
80	9.574	9.575	9.576	9.577	9.578	9.579	9.580
81	9.581	9.582	9.583	9.584	9.585	9.586	9.587
82	9.588	9.589	9.590	9.591	9.592	9.593	9.594
83	9.596	9.597	9.598	9.599	9.600	9.601	9.602
84	9.603	9.604	9.605	9.606	9.607	9.608	9.609
85	9.611	9.612	9.613	9.614	9.615	9.616	9.617
86	9.618	9.619	9.620	9.621	9.622	9.623	9.624
87	9.625	9.626	9.627	9.628	9.629	9.630	9.631
88	9.632	9.633	9.634	9.635	9.636	9.637	9.638
89	9.639	9.640	9.641	9.642	9.643	9.644	9.645
90	9.646	9.647	9.648	9.649	9.650	9.651	9.652
91	9.653	9.654	9.655	9.656	9.657	9.658	9.659
92	9.660	9.					

COMPANY NEWS: UK

Chink of light but shares marked down 9p after profit taking GA cuts first quarter loss to £29m

By Richard Lapper

THERE WAS a chink of light for the UK's beleaguered general insurance sector yesterday when General Accident, the third biggest of the UK's composite companies, showed a reduced pre-tax loss for the first quarter.

Losses for the three months to March 31 amounted to £29.2m, slightly ahead of expectations and an improvement of £45.5m compared with the same period of 1991.

This was "a move in the right direction by anybody's standards," said Mr Nelson Robertson, chief general manager.

GA's satisfaction was marred, however, by the response from the market which marked the shares down 9p to 489p, a fall which largely reflected profit taking by traders after a strong performance by the shares over the last month.

First quarter losses per share were cut to 34p (13.6p).

Underwriting losses were down 20 per cent to £129.2m (£162.2m), with losses in the UK down by nearly a third to £65.2m (£92.8m).

The underwriting improvement reflected a series of premium increases over the past 15 months and comparatively light weather-related losses.

A decline in subsidence claims and the impact of premium increases reduced losses in the UK homeowners' sector to £7.8m (£20.9m). Commercial property losses also fell to £9.7m (£21.7m), although the London bombs of April 10 and 11 will cost a further £6m in the second quarter.

Rising claims costs in motor business are holding back improvement in the UK motor sector, where underwriting



Nelson Robertson: a move in the right direction by anybody's standards

losses amounted to £26.5m compared with £32m a year earlier, despite heavy premium increases during the past 12 months.

Investment income was up to £110.4m (£102.7m) and, adjusted to take into account interest paid, to £97.1m (£84.5m).

Estate agency losses were down to £4.5m (£5.2m) and profits from life businesses emerged slightly lower at £7.8m (£8m).

The group's financial position has also improved marginally over the first quarter. Net assets per share amounted to 317p (as of May 8), up 1p on the

316p recorded at the end of 1991. The solvency margin (the yardstick measuring net assets as a percentage of non-life premiums) was down marginally at 42 per cent (42.6 per cent).

COMMENT

After over a year in the doldrums, the last few weeks have seen the composites outperform the market by 15 per cent, a performance bettered only by the more obviously politically sensitive water stocks. Although there is some concern that the shares are now trading at too high a premium to net asset value, most ana-

lysts were inclined to attribute yesterday's fall simply to profit taking. The results indicate that the general insurance sector may be entering a recovery phase in its traditional cycle with recent premium increases feeding through into improved underwriting results. GA,

which has only a minimum exposure to domestic mortgage indemnity business, is - barring major accidents - well placed to benefit. It appears bound to significantly reduce - and possibly eliminate - its pre-tax losses this year. The figures are also encouraging on the dividend front.

Union Intl gets closer to agreement on debt standstill

By Peggy Hollinger

UNION International, the heavily indebted trading arm of the private Vesty Group, is putting the finishing touches to a standstill agreement on £350m debt owed to some 70 banks.

Mr Paul Taylor, the former Lourmo executive who joined as Union's finance director in March, said yesterday that the group was "a long way down the road" to completing the agreement.

The standstill, expected to be announced in July along with 1991 results and a rationalisation programme, would run to December 1994.

The Vesty family - which controls the Vesty Group, one of the UK's largest private companies - will provide an injection of more than £25m as part of the agreement, Mr Taylor said, but no more. Union has had to give the banks certain covenants, such as the disposal of assets. Several asset sales were under way, Mr Taylor said.

The announcement last week that 600 of its 1,000 Dewhurst butchers shops were to be sold formed part of the disposal programme. However, the announcement had also in part been prompted by the fact that the 600 shops were incurring losses.

He said Union had also discovered possible fraud - amounting to between £1m and £2m - at one of its businesses.

Some of the money had been recovered and Union was considering legal action.

N America restrains overseas growth for Marks and Spencer

By John Thornhill

MARKS AND Spencer's international businesses recorded a mixed performance in the year to March 31 with good growth from mainland Europe and south-east Asia being offset by another weak performance from North America.

But the bulk of the group's business is still conducted in the UK where sales suffered as a result of the recession, slipping by 0.6 per cent to £4.92bn. Turnover from clothing and general sales fell 2.4 per cent to £2.7bn with the food division rising 1.7 per cent to £2.22bn. Operating profits rose from £60.1m to £68.7m.

The company provided further details of its retrenchment in Canada where it was reducing its stores by 31 to 42 at an exceptional cost this time of year.

Earlier this month, M and S announced it was in talks to dispose of its Pizzas Division. A £13.8m extraordinary provision was made on the anticipated loss on the disposal, writing off a further £16m in goodwill.

M and S had previously written off goodwill in its reserves. This year's provision is to be sold formed part of the disposal programme. However, the announcement had also in part been prompted by the fact that the 600 shops were incurring losses.

The Brooks Brothers chain in the US and Japan, which has struggled in the face of tough retail markets in North America, lifted profits from £11.1m to £18.2m (£10.2m).

Brooks spent £6m in capital expenditure and shut one store while relocating two others. Another seven outlet stores will open by mid-year although

Brooks warned that its Japanese offshoots were beginning to detect signs of a weakening economy.

The 17-store Kings Supermarkets chain in the US spent £10m in capital expenditure but its sales and margin suffered from competitive discounting.

Sir Richard Greenbury, chairman and chief executive, said: "Things are beginning to improve but there will not be any quick fix in America. It will take between three and five years."

The emphasis on overseas expansion is increasingly being directed at mainland Europe, where the number of stores increased by 17 to 117 with Nantes, Toulouse, Liège, Amsterdam and Seville added to the list. Yesterday the company opened another store in The Hague in the Netherlands.

Mr Keith Oates, finance director, said the company was continuing to see productivity improvements in both stores and head office. "We have not only increased our profits but also our profitability," he said.

The company spent £305m in capital expenditure last year of which £227m was in the UK.

M and S had previously

wrote off goodwill in its reserves. This year's provision is to be sold formed part of the disposal programme. However, the announcement had also in part been prompted by the fact that the 600 shops were incurring losses.

The Brooks Brothers chain in the US and Japan, which has struggled in the face of tough retail markets in North America, lifted profits from £11.1m to £18.2m (£10.2m).

Brooks spent £6m in capital expenditure and shut one store while relocating two others. Another seven outlet stores will open by mid-year although

Worcester falls to Bosch as offer goes unconditional

By Maggie Urry and Norma Cohen

ROBERT BOSCH, the German conglomerate, yesterday declared its £71.5m offer for Worcester Group, the central heating boiler maker, unconditional.

It has acceptances or has acquired shares totalling 51 per cent of Worcester's ordinary equity.

The offer, of 225p a share in cash or loan notes, will remain open until further notice.

Worcester shares fell 2p to 219p yesterday, after the Takeover Panel ruled on Monday against an appeal by a group of shareholders which had been unhappy with the terms of the offer.

These investors, with 27 per cent of the shares, were concerned about a deal struck between Bosch and Worcester's management under which the management would have a continuing equity interest in the business. They also felt the price being offered was too low.

It emerged yesterday that the Takeover Panel was divided over the decision to allow Bosch to proceed with its offer for Worcester. Following presentations by both sides, several panel members privately expressed concerns that the offer talks failed to take account of the interests of non-management shareholders. Members of Worcester's management and their families have 33.4 per cent of the group's shares.

There were also concerns about the message that approval of the bid would

send to other continental companies considering making a UK acquisition.

While the matter never proceeded to a formal vote, members were said to have been persuaded by the argument that Bosch's offer contained considerable equity risks for Worcester's management who will be shareholders in the newly-formed Bosch subsidiary.

The dissenting investors have yet to decide whether to retain their shares or accept the offer. They could continue as a minority in the hope of obtaining a better price for their shares later.

However, the position of minority shareholders in such circumstances is not often strong, and few have been successful in negotiating a higher offer. They could find that the stock market quotation of the shares is lost, making it difficult to trade in the shares, and that dividend payments are small.

A minority with over 25 per cent of the shares could prevent Bosch from passing special resolutions which might be necessary to restructure Worcester's business, or merge it with Bosch's Junkers subsidiary.

But continental companies are accustomed to dealing with minority shareholders. Bosch's readiness to declare the bid unconditional suggests that it is not overly concerned by the threat.

If more than 90 per cent of investors accept the offer Bosch can apply to the court for permission to buy the rest compulsorily.

Expanding network for GWR

GWR Group, the USM-quoted independent radio contractor, is to add Isle of Wight Radio (Holdings) to its growing roster of local commercial radio stations in the south of England, with a recommended £257,000 bid.

GWR is offering 10 new ordinary shares for every 55 IWR Radio shares. That values each IWR Radio share at 50p, based on GWR shares at 285p, up 3p yesterday.

IWR Radio has net assets of

£205,800 and tax losses of £390,000. In the year to October 31 it achieved turnover of £494,326, and Mr Ralph Bernard, GWR chief executive, said it was "close to break-even".

IWR Radio's advertising will be wrapped up in, and will extend by 25 per cent, 2CR's (Two Counties Radio) marketing area around Bournemouth. It is estimated that it will contribute about £500,000 to GWR's turnover and £100,000 to profit.

Futura sells safety shoe offshoot

Futura, the Greater Manchester-based shoe company, shares in which were suspended in March pending clarification of its financial position, yesterday sold its Honeywell safety footwear business to Lambert Howarth.

For £996,768, writes Richard Gourlay.

The company also said that Mr Bev Oates, its chief executive, resigned on May 5.

Proceeds of the disposal will be used to repay bank debt.

DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Corres - ponding dividend	Total for year	Total last year
Contra-Cyclical	Int	June 30	-	11.25	-
Donnelon Tycon	Int 1.2	Aug 27	1.2	1.2	1.2
Fenner	Int 1.7	Aug 5	2.45	8.55	8.55
Marks & Spencer	Int 5	Aug 7	4.7	7.1	6.7
McLeod Russell	Int 2.75	July 16	2.75	8.65	8.65
Marlboro Plants	Int 0.5	June 29	0.5	1.5	1.5
Vaux	Int 3.25	July 3	3.1	9.2	9.2

Dividends shown pence per share net except where otherwise stated.

BOARD MEETINGS

Contryside Properties	May 18
Daily Mail & General	May 19
Dowson Park	May 21
Edwards & Son	May 21
Ensource Ltd	May 22
Castrol	May 23
Corporate Services	May 23
Hillier & Sons & Gardens	May 23
Jersey Post	May 23
Latham Mowers	May 23
Marlboro Smaller Co's	May 23
New Aggregation Trust	May 23
Phu My Water	May 23
Railaidon Inv Trust	May 23
Scotstar Water	May 23
Thorn EMI	May 23

Copies of the report and accounts for 1991/92 will be mailed to shareholders from 22nd June.

MARSH & SPENCER

COMMODITIES AND AGRICULTURE

Australian company leads Russian gold chase

By Leyla Boulton in Moscow and Kevin Brown in Sydney

A SMALL Australian company is trying this week to complete the first ever deal giving foreigners a direct stake in Russia's closely guarded gold mining industry.

Star Technology Systems, a private consortium led by Mr Ian MacNee, is negotiating terms with Lenzoloto, a local Siberian gold producer, to buy a 31 per cent stake in all its operations - including the development of the Sukhoi Log mine, said to be Russia's largest proven hard rock gold deposit.

State-owned Lenzoloto holds exclusive government licences for mining operations covering 105,000 sq km (40,000 square miles).

It will be a coup in every respect if the deal goes through.

Star, with recommendation from the Australian Embassy in Moscow, last month overcame a mountain of bureaucratic obstacles and vested interests to reach this stage of negotiations.

The Russian government, which is anxious to attract foreign investment in its effort to introduce a market economy,

had to overcome fierce internal wrangling in order to give Lenzoloto the right to negotiate the participation of a foreign partner.

For Lenzoloto, this represented a considerable triumph: A local producer, it was able to manage its own affairs after decades of tight control from Moscow.

That control was exercised through the centralised monopoly organisation, Glavalmazoloto, which dominated the mining and marketing of gold and precious stones. The organisation, which has since been renamed Rosmazoloto to cover only Russia rather than the former Soviet Union, had the resistance to the Star project.

Star's achievement so far looks even more impressive considering that standing behind it is Central Mining Corporation - a listed Australian company which is also headed by Mr MacNee and which has an option to buy Star's interest in the joint stock company being set up by Lenzoloto for the purposes of bringing in badly-needed foreign capital.

Central, which made losses in 1989, 1990 and 1991, was suspended from the Australian

Stock Exchange from November to April for failing to file the quarterly exploration and working capital reports required by the Australian authorities.

Its 1991 accounts were delayed because of inquiries which were made by Price Waterhouse, the auditors. And in December 1991, it had working capital of only A\$75,000 (US\$31,000).

These factors do not constitute an argument against Central Mining's involvement in the project, however. When small exploration companies come up with a big project, they simply look for bigger sources of financing.

But the fact that such a small company - rather than one of the established giants of the western gold mining industry - is now negotiating the first big gold deal in Russia, reflects the difficulties and risks of trying to do business in Russia.

Two years ago, while big mining companies remained on the sidelines, apprehensive about gaps in legislation, continuing political instability and unclear ownership rights, Star began scouring the country for opportunities.

It all began when a husband and wife team came over to work on a deal to extract platinum from waste left by Russian miners.

Through a combination of luck and coincidence, they also became acquainted with Mr Boris Yeltsin, who said he would support them if they could find a partner in the gold business.

It was a bold challenge at a time when Mr Yeltsin, who was still chairman of the Russian parliament, had not even wrested control of Russian gold resources from the Soviet leadership.

Two years on, Mr Yeltsin is president and the country's supreme master. His young government of economic reformers is actively seeking foreign capitalists in order to underpin its market reforms.

But even now, it is still unclear whether or not the deal will be allowed to go through.

A government official said legal questions remained over whether it could go ahead. He also suggested that there could be problems with the price Star was prepared to pay for the stake, which he put at \$30m.

Part of the problem, he explained, was the secrecy that traditionally surrounded the

Indonesia's coffee pot begins to overflow

Enthusiastic growers have not been deterred by historically low prices, writes William Keeling

A CHART spread the length of the lobby wall of the Association of Indonesian Coffee Exporters logs the demise of the world price for Indonesia's robusta coffee from 1985. With London robusta contracts languishing at 22-year lows, space on the wall has mercifully run out, the price has literally dropped off the chart.

Mr Gremi Ellis, Central's company secretary said last week that was too early to predict the cost of developing the project, but that the deal would be financed through a mixture of equity and debt.

Central has a shareholder agreement allowing it to expand its capital from 100m shares of 2 cents each to 500m. This implies the ability to raise some A\$80m at last Wednesday's market price of 21 cents, which compares with the 6 cents at which they were released last month.

Mr MacNee said capital increase by Central was one of the options being considered, if the company was to be involved at all. "Money was not the problem, the main issue now is getting the documentation right," he said.

The association has forecast exports of coffee at 303,540 tonnes for the year ending September 1992, down 21 per cent from last year. That would compensate for relative over-supply of the market the year before trade officials say world demand for Indonesian coffee for blending purposes is remaining static at 75,000 tonnes a year, the association estimates the domestic price of a kilogram of grade 4 robusta coffee at Rp1,650 (US \$1 US cents), as against an fair export price of 80 cents.

"Exporters lose Rp200 per kilo," says Mr Noes Masjid, the association's executive secretary, after redrying, handling and bagging costs are included. The only incentive to export, officials say, is to maintain customers while waiting for prices to improve.

The association believes, however, that exporters need to be better regulated and last October set out proposals to government. It wants all traders to register their exports and to deposit with the association between 10 and 20 per cent of the value of all export commitments. The greater the quantity committed to export, the higher would be the percentage of export value deposited. This is to ensure that exporters do not commit themselves beyond their own financial resources or beyond Indonesia's production capability.

A government response to the proposal was expected in January, but none has been forthcoming. Association officials want to implement the plan "as soon as possible" and clearly feel frustrated. The association is also looking for government intervention to help stabilise the export market. It has 1,072 members, but only 300 are active and "making any money". A recent agricultural we had ten groups. Now we do not know," admits Mr Yahmadi.

Steps are being taken to diversify Indonesia away from robusta coffee, which accounts for 92 per cent of production. The remaining 7 per cent is of the milder and more sought-after arabica variety.

A three year trial programme testing high-yielding arabica plants is being undertaken by the association, particularly for use in the higher altitude areas of north Sumatra. But weaning farmers away from robusta will take time. Industry officials expect arabica to increase its share to 15 per cent of production in the next two years but attaining the target of 25-30 per cent of the crop may take "a decade or two," predicts Mr Yahmadi.

Industry officials say there is substantial room for growth in the domestic market, although the price of packaged robusta at Rp12,000 per kilogram in local supermarkets puts it out of reach of the average wage earner.

The association's own figures give cause for pessimism. Production is forecast to outstrip international and local demand by 76,920 tonnes next year. This would leave farmers holding unprecedentedly high stocks of 223,000 tonnes.

The bright spot on the horizon is the strong case Indonesia has for a higher quota if an international coffee agreement is signed. From 1986 to 1990, Indonesia increased exports to quota countries by 49 per cent and the country now accounts for more than 7 per cent of the world export market, association officials say.

"We must be optimistic," says one official with some what fatalistic reasoning. "We believe that one day will come to Brazil".

Sugar organisation cuts estimate of surplus output

THE INTERNATIONAL Sugar Organisation's secretariat has cut its estimate of the world sugar surplus in 1991-92 (October/September) to 510,000 tonnes, raw value from a previous projection of 1.4m tonnes, reports Reuter.

Production is seen totalling only 11.20m tonnes, compared with the previous estimate of 11.24m tonnes while the consumption estimate has been lifted to 11.69m tonnes from 11.4m tonnes.

Estimates for Cuba, South Africa and Zimbabwe were all reduced sharply to 8.85m, 2.20m and 90,000 tonnes respectively, from 7.3m, 2.4m and 390,000 tonnes.

The ISO said the Cuban esti-

Work on Alcan hydro project remains stalled

By Robert Gibbons in Montreal

ALCAN Aluminium will not resume construction on the Cibin Kemano hydro-electric expansion project following last week's federal appeal court decision. It said it would delay any further work until every possible court challenge is exhausted, including a fresh environmental review of the project proposed by the British Columbia government.

Alcan won an appeal in the federal court which overruled native and environmental groups' claims that Kemano II should be submitted to a full federal environmental review.

The shortfall was biggest in south India, which remains under the grip of a severe drought. Out of total production till March of 44.12m kg, south India contributed 29.85m kg, which was 10m kg lower than the crop in the first quarter of 1991. Tamil Nadu the crop fell by 6.9m kg, in Kerala by 3.03m kg and in Karnataka by 7.00m kg. In north India, according to Mr Vijay Dudeja, spokesman for the industry, the output decline of 4.55m kg was caused by the absence of early showers in north Bengal, where tea bushes have suffered a large-scale pest attack. And in large tracts of Assam tea plucking has been hindered by the prolonged winter. Parts of Assam have also been hit by exceptionally dry weather. The first quarter north Indian crop was 14.37m kg.

According to Mr Dudeja, there have been tea production setbacks in other countries too. Sri Lanka which is in the same agro-climatic zone as south India is way behind last year's production and the African producers have also been contending with drought.

In spite of the sharp fall in production, tea prices remain depressed. For example, at the Calcutta auction the average price for leaf CTC up to the end of April was Rs38.49 a kilogram (70.65), compared with Rs41.07 a kilogram in the corresponding period of 1991.

It is estimated that by the end of April, tea production in India will be 145.60m kg, 8 per cent up on last year. The virtual disappearance of Russian tea from the market is said to have been the principal reason for the depression in tea prices.

Indian tea crop 25% behind last year's

By Kunai Rose in Calcutta

THE INDIAN tea crop was down by 14.55m kg in the first quarter of 1992 compared with the corresponding period last year.

The shortfall was biggest in south India, which remains under the grip of a severe drought. Out of total production till March of 44.12m kg, south India contributed 29.85m kg, which was 10m kg lower than the crop in the first quarter of 1991. Tamil Nadu the crop fell by 6.9m kg, in Kerala by 3.03m kg and in Karnataka by 7.00m kg. In north India, according to Mr Vijay Dudeja, spokesman for the industry, the output decline of 4.55m kg was caused by the absence of early showers in north Bengal, where tea bushes have suffered a large-scale pest attack. And in large tracts of Assam tea plucking has been hindered by the prolonged winter. Parts of Assam have also been hit by exceptionally dry weather. The first quarter north Indian crop was 14.37m kg.

According to Mr Dudeja, there have been tea production setbacks in other countries too. Sri Lanka which is in the same agro-climatic zone as south India is way behind last year's production and the African producers have also been contending with drought.

In spite of the sharp fall in production, tea prices remain depressed. For example, at the Calcutta auction the average price for leaf CTC up to the end of April was Rs38.49 a kilogram (70.65), compared with Rs41.07 a kilogram in the corresponding period of 1991.

It is estimated that by the end of April, tea production in India will be 145.60m kg, 8 per cent up on last year. The virtual disappearance of Russian tea from the market is said to have been the principal reason for the depression in tea prices.

MINOR METALS PRICES

Prices from Metal Bulletin (last week's in brackets).

ANTIMONY: European free market 98.6 per cent, \$ per tonne, in warehouse, 1.725-1.750 (same).

BISMUTH: European free market, min. 99.99 per cent, \$ per lb, tonne lots in warehouse, 2.40-3.00 (same).

CADMUM: European free market, min. 99.5 per cent, \$ per lb, in warehouse, 0.90-1.10 (same).

COBALT: European free market, 99.5 per cent, \$ per lb, 100-110 (same).

mate reflected export indications and the country's declared intention to harvest "every last tonne of sugar".

"Although this is higher than other analysts feel it is too early to reduce it further when the crop is still in progress," the secretariat said.

Cuban figures received by the ISO showed exports between November and January totalled 994,700 tonnes, up from 976,700 tonnes in the same period the previous year.

Shipments to Japan rose to 159,900 tonnes from 64,600 while Portugal's rose from nothing to received 66,400 tonnes. Cuban exports to the CIS fell to 266,200 tonnes from 464,200 tonnes.

According to Mr Dudeja, the shortfall was biggest in south India, which remains under the grip of a severe drought. Out of total production till March of 44.12m kg, south India contributed 29.85m kg, which was 10m kg lower than the crop in the first quarter of 1991. Tamil Nadu the crop fell by 6.9m kg, in Kerala by 3.03m kg and in Karnataka by 7.00m kg. In north India, according to Mr Vijay Dudeja, spokesman for the industry, the output decline of 4.55m kg was caused by the absence of early showers in north Bengal, where tea bushes have suffered a large-scale pest attack. And in large tracts of Assam tea plucking has been hindered by the prolonged winter. Parts of Assam have also been hit by exceptionally dry weather. The first quarter north Indian crop was 14.37m kg.

According to Mr Dudeja, there have been tea production setbacks in other countries too. Sri Lanka which is in the same agro-climatic zone as south India is way behind last year's production and the African producers have also been contending with drought.

In spite of the sharp fall in production, tea prices remain depressed. For example, at the Calcutta auction the average price for leaf CTC up to the end of April was Rs38.49 a kilogram (70.65), compared with Rs41.07 a kilogram in the corresponding period of 1991.

It is estimated that by the end of April, tea production in India will be 145.60m kg, 8 per cent up on last year. The virtual disappearance of Russian tea from the market is said to have been the principal reason for the depression in tea prices.

The ISO said the Cuban esti-

mate reflected export indications and the country's declared intention to harvest "every last tonne of sugar".

"Although this is higher than other analysts feel it is too early to reduce it further when the crop is still in progress," the secretariat said.

Cuban figures received by the ISO showed exports between November and January totalled 994,700 tonnes, up from 976,700 tonnes in the same period the previous year.

Shipments to Japan rose to 159,900 tonnes from 64,600 while Portugal's rose from nothing to received 66,400 tonnes. Cuban exports to the CIS fell to 266,200 tonnes from 464,200 tonnes.

According to Mr Dudeja, the shortfall was biggest in south India, which remains under the grip of a severe drought. Out of total production till March of 44.12m kg, south India contributed 29.85m kg, which was 10m kg lower than the crop in the first quarter of 1991. Tamil Nadu the crop fell by 6.9m kg, in Kerala by 3.03m kg and in Karnataka by 7.00m kg. In north India, according to Mr Vijay Dudeja, spokesman for the industry, the output decline of 4.55m kg was caused by the absence of early showers in north Bengal, where tea bushes have suffered a large-scale pest attack. And in large tracts of Assam tea plucking has been hindered by the prolonged winter. Parts of Assam have also been hit by exceptionally dry weather. The first quarter north Indian crop was 14.37m kg.

According to Mr Dudeja, there have been tea production setbacks in other countries too. Sri Lanka which is in the same agro-climatic zone as south India is way behind last year's production and the African producers have also been contending with drought.

In spite of the sharp fall in production, tea prices remain depressed. For example, at the Calcutta auction the average price for leaf CTC up to the end of April was Rs38.49 a kilogram (70.65), compared with Rs41.07 a kilogram in the corresponding period of 1991.

It is estimated that by the end of April, tea production in India will be 145.60m kg, 8 per cent up on last year. The virtual disappearance of Russian tea from the market is said to have been the principal reason for the depression in tea prices.

The ISO said the Cuban esti-

mate reflected export indications and the country's declared intention to harvest "every last tonne of sugar".

"Although this is higher than other analysts feel it is too early to reduce it further when the crop is still in progress," the secretariat said.

Cuban figures received by the ISO showed exports between November and January totalled 994,700 tonnes, up from 976,700 tonnes in the same period the previous year.

Shipments to Japan rose to 159,900 tonnes from 64,600 while Portugal's rose from nothing to received 66,400 tonnes. Cuban exports to the CIS fell to 266,200 tonnes from 464,200 tonnes.

According to Mr Dudeja, the shortfall was biggest in south India, which remains under the grip of a severe drought. Out of total production till March of 44.12m kg, south India contributed 29.85m kg, which was 10m kg lower than the crop in the first quarter of 1991. Tamil Nadu the crop fell by 6.9m kg, in Kerala by 3.03m kg and in Karnataka by 7.00m kg. In north India, according to Mr Vijay Dudeja, spokesman for the industry, the output decline of 4.55m kg was caused by the absence of early showers in north Bengal, where tea bushes have suffered a large-scale pest attack. And in large tracts of Assam tea plucking has been hindered by the prolonged winter. Parts of Assam have also been hit by exceptionally dry weather. The first quarter north Indian crop was 14.37m kg.

According to Mr Dudeja, there have been tea production setbacks in other countries too. Sri Lanka which is in the same agro-climatic zone as south India is way behind last year's production and the African producers have also been contending with drought.

Profit-taking triggers market slide

By Steve Thompson

AN INEVITABLE bout of profit-taking emerged yesterday, taking London share prices lower after a prolonged bull run that has seen the Footsie move to record levels for four consecutive trading sessions.

The decline was caused by an uninspiring statement issued by Marks & Spencer along with its preliminary figures.

Yesterday's fall was triggered by more evidence that the recent run of big gains in the equity market would see the emergence of some hefty lines of stock for sale, coupled with concern that the market had run too far, too fast.

There was also the worry, according to traders, that Wall Street, which has been hitting record highs over recent weeks, may be due a sizeable correction.

Electricity package pressured

ELECTRICITY issues were heavily traded as securities house Kleinwort Benson was said to have carried out a large switch out of the Electricity Package.

Kleinwort was believed to have sold around 9,000 package contracts, equivalent to 8m underlying shares in the regional electricity companies (Recs), and bought into Yorkshire, Southern and Eastern.

Insured General Accident reversed an initial gain to close a net 9 off at 45p. Better-than-expected first-quarter results, accompanied by a positive trading statement, had prompted an initial rise of 11.

However, the market then concentrated on the net asset value which, at around 47p per share, was disappointing and showed the shares to be slightly expensive. Also, Gazeo was said to have recommended a switch out of GA and into Guardian Royal Exchange, steady at 15p.

Life insurer Britannia saw its own pension fund halved as its 2.8 per cent stake in the company by placing 1m shares in the market. The shares were traded as a number of small agency crosses with institutions.

There was talk that one of the market's leading agency brokers had attempted to place 1m shares in Metal Electronics, although no deal was recorded by the end of the day's trading. The shares slipped a penny to 61 1/2.

The sale was prompted by

the market was in good form at the outset, edging higher in response to the latest record achieved by Wall Street. The Footsie opened five points higher at 2,742.8, marginally short of the all-time best, and suddenly began to slide.

The decline was caused by an uninspiring statement issued by Marks & Spencer along with its preliminary figures.

Although not causing any major damage to the M & S share price, the news quickly caused a ripple of unease around the market, with the Footsie quickly on the slide and showing a fall of almost 18 points by mid-morning.

Thereafter, the market managed to hold its lower levels, before coming under renewed

mid-session also impacted on the market.

By the close, the Footsie had struggled back to end the session 15.4 off at 2,722.4. Yesterday's turnover in the equity market, 582.1m shares, was well short of recent levels but was regarded as a good performance from a market ripe for profit-taking after the recent surge of buying interest.

Stock overhangs from the market's most recent bought deals were said to have been partly responsible for the reluctance of potential buyers to chase prices higher yesterday. IGCI, after the Goldman Sachs bought deal, and Pilkington, in the wake of BZW's purchase of the BTR stake, were two examples of this, according to specialists. There were suggestions that a number of large lines of stock - notable BAC Electronics and Baxi - had been offered around the market, causing more indigestion.

An agency cross of 3m Britannic Assurance at 85p a share was later confirmed as representing the sale of the shares by Britannic's own pension fund. General Accident kicked off the composite insurance sector's first quarter results season with better-than-expected figures.

The utilities sector was among the market's busiest areas, with Kleinwort Benson Securities said to have played a big role in the day's activity. This mainly involved unravelling of the Electricity Package and reinvestment in specific electricity stocks.

Electricity package pressured

ELECTRICITY issues were heavily traded as securities house Kleinwort Benson was said to have carried out a large switch out of the Electricity Package.

Kleinwort was believed to have sold around 9,000 package contracts, equivalent to 8m underlying shares in the regional electricity companies (Recs), and bought into Yorkshire, Southern and Eastern.

Insured General Accident reversed an initial gain to close a net 9 off at 45p. Better-than-expected first-quarter results, accompanied by a positive trading statement, had prompted an initial rise of 11.

However, the market then concentrated on the net asset value which, at around 47p per share, was disappointing and showed the shares to be slightly expensive. Also, Gazeo was said to have recommended a switch out of GA and into Guardian Royal Exchange, steady at 15p.

Life insurer Britannia saw its own pension fund halved as its 2.8 per cent stake in the company by placing 1m shares in the market. The shares were traded as a number of small agency crosses with institutions.

There was talk that one of the market's leading agency brokers had attempted to place 1m shares in Metal Electronics, although no deal was recorded by the end of the day's trading. The shares slipped a penny to 61 1/2.

The sale was prompted by

FT-A All-Share Index

Spencer were in line with expectations but, as feared, the level of US sales proved to be disappointing. To emphasise the point M and S chairman Sir Richard Greenbury said the recession was not yet over and sent shivers through the rest of the retailing sector.

The gloomy UK outlook prompted most analysts to downgrade their forecasts, with cuts from the 2,750m level to around 2,755m. The shares firmed a penny to 32p.

Argos said the next company in the sector to be affected is United Friendly, where 19 per cent of the pension fund assets are in United stock. United firmed 3 to 35p.

BP attracted US buying and bucked the general trend after stating that it was selling its 37 per cent stake in BP Canada for C\$374m. The sale is something of a drop in the ocean compared to BP's debts but it took the market by surprise and appeared to demonstrate that BP was serious about getting its books straight.

Weekend press comment suggesting Hanson might buy a stake in HP, where the fully-paid dividend of 4 to 24p. Traders said there was some nervousness ahead of BT's fourth-quarter figures, due next week, and that Cazenove, the company's broker, had been an aggressive buyer of the shares.

Theme park operator Euro Disney dropped 52 to 126p on a French press report, vehemently denied by the group, that attendances were well below the level anticipated.

A recent buy note issued by S.G. Warburg Securities failed to sustain BT, where the fully-paid dividend of 4 to 24p. Traders said there was some nervousness ahead of BT's fourth-quarter figures, due next week, and that Cazenove, the company's broker, had been an aggressive buyer of the shares.

Theme park operator Euro Disney dropped 52 to 126p on a French press report, vehemently denied by the group, that attendances were well below the level anticipated.

A recent buy note issued by S.G. Warburg Securities failed to sustain BT, where the fully-paid dividend of 4 to 24p. Traders said there was some nervousness ahead of BT's fourth-quarter figures, due next week, and that Cazenove, the company's broker, had been an aggressive buyer of the shares.

Theme park operator Euro Disney dropped 52 to 126p on a French press report, vehemently denied by the group, that attendances were well below the level anticipated.

A recent buy note issued by S.G. Warburg Securities failed to sustain BT, where the fully-paid dividend of 4 to 24p. Traders said there was some nervousness ahead of BT's fourth-quarter figures, due next week, and that Cazenove, the company's broker, had been an aggressive buyer of the shares.

A recent buy note issued by S.G. Warburg Securities failed to sustain BT, where the fully-paid dividend of 4 to 24p. Traders said there was some nervousness ahead of BT's fourth-quarter figures, due next week, and that Cazenove, the company's broker, had been an aggressive buyer of the shares.

A recent buy note issued by S.G. Warburg Securities failed to sustain BT, where the fully-paid dividend of 4 to 24p. Traders said there was some nervousness ahead of BT's fourth-quarter figures, due next week, and that Cazenove, the company's broker, had been an aggressive buyer of the shares.

A recent buy note issued by S.G. Warburg Securities failed to sustain BT, where the fully-paid dividend of 4 to 24p. Traders said there was some nervousness ahead of BT's fourth-quarter figures, due next week, and that Cazenove, the company's broker, had been an aggressive buyer of the shares.

A recent buy note issued by S.G. Warburg Securities failed to sustain BT, where the fully-paid dividend of 4 to 24p. Traders said there was some nervousness ahead of BT's fourth-quarter figures, due next week, and that Cazenove, the company's broker, had been an aggressive buyer of the shares.

A recent buy note issued by S.G. Warburg Securities failed to sustain BT, where the fully-paid dividend of 4 to 24p. Traders said there was some nervousness ahead of BT's fourth-quarter figures, due next week, and that Cazenove, the company's broker, had been an aggressive buyer of the shares.

A recent buy note issued by S.G. Warburg Securities failed to sustain BT, where the fully-paid dividend of 4 to 24p. Traders said there was some nervousness ahead of BT's fourth-quarter figures, due next week, and that Cazenove, the company's broker, had been an aggressive buyer of the shares.

A recent buy note issued by S.G. Warburg Securities failed to sustain BT, where the fully-paid dividend of 4 to 24p. Traders said there was some nervousness ahead of BT's fourth-quarter figures, due next week, and that Cazenove, the company's broker, had been an aggressive buyer of the shares.

A recent buy note issued by S.G. Warburg Securities failed to sustain BT, where the fully-paid dividend of 4 to 24p. Traders said there was some nervousness ahead of BT's fourth-quarter figures, due next week, and that Cazenove, the company's broker, had been an aggressive buyer of the shares.

A recent buy note issued by S.G. Warburg Securities failed to sustain BT, where the fully-paid dividend of 4 to 24p. Traders said there was some nervousness ahead of BT's fourth-quarter figures, due next week, and that Cazenove, the company's broker, had been an aggressive buyer of the shares.

A recent buy note issued by S.G. Warburg Securities failed to sustain BT, where the fully-paid dividend of 4 to 24p. Traders said there was some nervousness ahead of BT's fourth-quarter figures, due next week, and that Cazenove, the company's broker, had been an aggressive buyer of the shares.

A recent buy note issued by S.G. Warburg Securities failed to sustain BT, where the fully-paid dividend of 4 to 24p. Traders said there was some nervousness ahead of BT's fourth-quarter figures, due next week, and that Cazenove, the company's broker, had been an aggressive buyer of the shares.

A recent buy note issued by S.G. Warburg Securities failed to sustain BT, where the fully-paid dividend of 4 to 24p. Traders said there was some nervousness ahead of BT's fourth-quarter figures, due next week, and that Cazenove, the company's broker, had been an aggressive buyer of the shares.

A recent buy note issued by S.G. Warburg Securities failed to sustain BT, where the fully-paid dividend of 4 to 24p. Traders said there was some nervousness ahead of BT's fourth-quarter figures, due next week, and that Cazenove, the company's broker, had been an aggressive buyer of the shares.

A recent buy note issued by S.G. Warburg Securities failed to sustain BT, where the fully-paid dividend of 4 to 24p. Traders said there was some nervousness ahead of BT's fourth-quarter figures, due next week, and that Cazenove, the company's broker, had been an aggressive buyer of the shares.

A recent buy note issued by S.G. Warburg Securities failed to sustain BT, where the fully-paid dividend of 4 to 24p. Traders said there was some nervousness ahead of BT's fourth-quarter figures, due next week, and that Cazenove, the company's broker, had been an aggressive buyer of the shares.

A recent buy note issued by S.G. Warburg Securities failed to sustain BT, where the fully-paid dividend of 4 to 24p. Traders said there was some nervousness ahead of BT's fourth-quarter figures, due next week, and that Cazenove, the company's broker, had been an aggressive buyer of the shares.

A recent buy note issued by S.G. Warburg Securities failed to sustain BT, where the fully-paid dividend of 4 to 24p. Traders said there was some nervousness ahead of BT's fourth-quarter figures, due next week, and that Cazenove, the company's broker, had been an aggressive buyer of the shares.

A recent buy note issued by S.G. Warburg Securities failed to sustain BT, where the fully-paid dividend of 4 to 24p. Traders said there was some nervousness ahead of BT's fourth-quarter figures, due next week, and that Cazenove, the company's broker, had been an aggressive buyer of the shares.

A recent buy note issued by S.G. Warburg Securities failed to sustain BT, where the fully-paid dividend of 4 to 24p. Traders said there was some nervousness ahead of BT's fourth-quarter figures, due next week, and that Cazenove, the company's broker, had been an aggressive buyer of the shares.

A recent buy note issued by S.G. Warburg Securities failed to sustain BT, where the fully-paid dividend of 4 to 24p. Traders said there was some nervousness ahead of BT's fourth-quarter figures, due next week, and that Cazenove, the company's broker, had been an aggressive buyer of the shares.

A recent buy note issued by S.G. Warburg Securities failed to sustain BT, where the fully-paid dividend of 4 to 24p. Traders said there was some nervousness ahead of BT's fourth-quarter figures, due next week, and that Cazenove, the company's broker, had been an aggressive buyer of the shares.

A recent buy note issued by S.G. Warburg Securities failed to sustain BT, where the fully-paid dividend of 4 to 24p. Traders said there was some nervousness ahead of BT's fourth-quarter figures, due next week, and that Cazenove, the company's broker, had been an aggressive buyer of the shares.

A recent buy note issued by S.G. Warburg Securities failed to sustain BT, where the fully-paid dividend of 4 to 24p. Traders said there was some nervousness ahead of BT's fourth-quarter figures, due next week, and that Cazenove, the company's broker, had been an aggressive buyer of the shares.

A recent buy note issued by S.G. Warburg Securities failed to sustain BT, where the fully-paid dividend of 4 to 24p. Traders said there was some nervousness ahead of BT's fourth-quarter figures, due next week, and that Cazenove, the company's broker, had been an aggressive buyer of the shares.

A recent buy note issued by S.G. Warburg Securities failed to sustain BT, where the fully-paid dividend of 4 to 24p. Traders said there was some nervousness ahead of BT's fourth-quarter figures, due next week, and that Cazenove, the company's broker, had been an aggressive buyer of the shares.

A recent buy note issued by S.G. Warburg Securities failed to sustain BT, where the fully-paid dividend of 4 to 24p. Traders said there was some nervousness ahead of BT's fourth-quarter figures, due next week, and that Cazenove, the company's broker, had been an aggressive buyer of the shares.

A recent buy note issued by S.G. Warburg Securities failed to sustain BT, where the fully-paid dividend of 4 to 24p. Traders said there was some nervousness ahead of BT's fourth-quarter figures, due next week, and that Cazenove, the company's broker, had been an aggressive buyer of the shares.

A recent buy note issued by S.G. Warburg Securities failed to sustain BT, where the fully-paid dividend of 4 to 24p. Traders said there was some nervousness ahead of BT's fourth-quarter figures, due next week, and that Cazenove, the company's broker, had been an aggressive buyer of the shares.

A recent buy note issued by S.G. Warburg Securities failed to sustain BT, where the fully-paid dividend of 4 to 24p. Traders said there was some nervousness ahead of BT's fourth-quarter figures, due next week, and that Cazenove, the company's broker, had been an aggressive buyer of the shares.

A recent buy note issued by S.G. Warburg Securities failed to sustain BT, where the fully-paid dividend of 4 to 24p. Traders said there was some nervousness ahead of BT's fourth-quarter figures, due next week, and that Cazenove, the company's broker, had been an aggressive buyer of the shares.

A recent buy note issued by S.G. Warburg Securities failed to sustain BT, where the fully-paid dividend of 4 to 24p. Traders said there was some nervousness ahead of BT's fourth-quarter figures, due next week, and that Cazenove, the company's broker, had been an aggressive buyer of the shares.

A recent buy note issued by S.G. Warburg Securities failed to sustain BT, where the fully-paid dividend of 4 to 24p. Traders said there was some nervousness ahead of BT's fourth-quarter figures, due next week, and that Cazenove, the company's broker, had been an aggressive buyer of the shares.

A recent buy note issued by S.G. Warburg Securities failed to sustain BT, where the fully-paid dividend of 4 to 24p. Traders said there was some nervousness ahead of BT's fourth-quarter figures, due next week, and that Cazenove, the company's broker, had been an aggressive buyer of the shares.

A recent buy note issued by S.G. Warburg Securities failed to sustain BT, where the fully-paid dividend of 4 to 24p. Traders said there was some nervousness ahead of BT's fourth-quarter figures, due next week, and that Cazenove, the company's broker, had been an aggressive buyer of the shares.

A recent buy note issued by S.G. Warburg Securities failed to sustain BT, where the fully-paid dividend of 4 to 24p. Traders said there was some nervousness ahead of BT's fourth-quarter figures, due next week, and that Cazenove, the company's broker, had been an aggressive buyer of the shares.

A recent buy note issued by S.G. Warburg Securities failed to sustain BT, where the fully-paid dividend of 4 to 24p. Traders said there was some nervousness ahead of BT's fourth-quarter figures, due next week, and that Cazenove, the company's broker, had been an aggressive buyer of the shares.

A recent buy note issued by S.G. Warburg Securities failed to sustain BT, where the fully-paid dividend of 4 to 24p. Traders said there was some nervousness ahead of BT's fourth-quarter figures, due next week, and that Cazenove, the company's broker, had been an aggressive buyer of the shares.

A recent buy note issued by S.G. Warburg Securities failed to sustain BT, where the fully-paid dividend of 4 to 24p. Traders said there was some nervousness ahead of BT's fourth-quarter figures, due next week, and that Cazenove, the company's broker, had been an aggressive buyer of the shares.

A recent buy note issued by S.G. Warburg Securities failed to sustain BT, where the fully-paid dividend of 4 to 24p. Traders said there was some nervousness ahead of BT's fourth-quarter figures, due next week, and that Cazenove, the company's broker, had been an aggressive buyer of the shares.

A recent buy note issued by S.G. Warburg Securities failed to sustain BT, where the fully-paid dividend of 4 to 24p. Traders said there was some nervousness ahead of BT's fourth-quarter figures, due next week, and that Cazenove, the company's broker, had been an aggressive buyer of the shares.

A recent buy note issued by S.G. Warburg Securities failed to sustain BT, where the fully-paid dividend of 4 to 24p. Traders said there was some nervousness ahead of BT's fourth-quarter figures, due next week, and that Cazenove, the company's broker, had been an aggressive buyer of the shares.

A recent buy note issued by S.G. Warburg Securities failed to sustain BT, where the fully-paid dividend of 4 to 24p. Traders said there was some nervousness ahead of BT's fourth-quarter figures, due next week, and that Cazenove, the company's broker, had been an aggressive buyer of the shares.

A recent buy note issued by S.G. Warburg Securities failed to sustain BT, where the fully-paid dividend of 4 to 24p. Traders said there was some nervousness ahead of BT's fourth-quarter figures, due next week, and that Cazenove, the company's broker, had been an aggressive buyer of the shares.

A recent buy note issued by S.G. Warburg Securities failed to sustain BT, where the fully-paid dividend of 4 to 24p. Traders said

FT MANAGED FUNDS SERVICE

• Current Unit Trust prices are available on FT Cityline. Calls charged at 36p/minute cheap rate and 58p/minute at all other times. To obtain a free Unit Trust Code Booklet ring 0731 925 2198.

19948 147.54 -0.45
157.61 165.90 +0.04

- Current Unit Trust prices are available on FT Cityline. Calls charged at 36p/minute cheap rates and 48p/minute at all other times. To obtain a free Unit Trust Code Booklet ring (071) 925 2128.

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

4:00 pm prices May 12

A black and white image of a Marlboro cigarette pack. The top half features a large, ornate crest with a crown and a plow. Below the crest, the word 'Marlboro' is printed in a large, bold, serif font. At the bottom, the text '20 CLASS A CIGARETTES' is printed in a smaller, bold, sans-serif font.

Marlboro

20 CLASS A CIGARETTES

هذا عن التكيل

AMERICA

Inflation data fail to spur Dow to 3,400

Wall Street

GOOD inflation news and another fall in bond yields failed to boost US stock prices yesterday, as investors passed up the opportunity to push the Dow Jones Industrial Average above 3,400, writes Patrick Harrison in New York.

At the close the Dow was off 12.45 at 3,385.12. At one point the index was more than 20 points down, but a late rally halved the mid-afternoon losses. The more broadly based Standard & Poor's 500 receded 2.21 to 416.28, while the Nasdaq composite index slipped 3.17 to 583.96. Turnover on the New York SE was 191m shares.

The day's inflation news - a 0.3 per cent rise in April producer prices - was well received. The increase in prices was slightly smaller than expected, and some analysts said fresh evidence that inflation was not a threat to the economy left the door open for the Federal Reserve to cut interest rates further.

That the inflation numbers, and the subsequent fall in bond yields, failed to provide a boost to prices was primarily due to technical factors. Dealers said that a short-term call

ing on prices had been set at 3,400 on the Dow, and profit-taking ensued as soon as the index threatened to breach that level.

Citicorp dipped 8% to \$184 in heavy trading after the banking group offered to exchange newly issued common shares for all of its second and third series adjustable rate preferred shares.

General Mills put on 3% to \$62.25 on news that its three continental European snack businesses would be merging with three similar operations owned by PepsiCo, which lost 5% to \$35.75.

News Corp rose \$1 to \$33 in the wake of a turnaround in the Australian parent group's fiscal third-quarter earnings.

The limited fall 3% to 321 after disappointing the market with first-quarter net profits of \$51.5m, barely higher than a year ago in spite of enjoying a one-off pre-tax gain of \$8m.

On the American Stock Exchange, Starrett plunged \$1, or almost a third, to \$7 after Morgan Stanley cut its earnings estimate and investment ratings for the stock in the wake of the company's poor first-quarter performance.

On the Nasdaq market, Midlandic jumped 3% to \$10.4 in

turnover of more than 2m shares after senior executives from the regional bank holding company were reported to have told analysts in New York that the company anticipated a further decline in its problem loans.

In the same sector, Star Banc moved forward 3% to \$37 and Fifth Third Bancorp declined 3% to \$42.40 on reports that institutional investors were putting pressure on Star Banc to consider a bid from its rival Ohio banking group.

Canada

TORONTO stocks tumbled from midday highs to end flat as bullish sentiment over the slight rise in the US producer price index waned late in the day.

Weakness in New York muted growing optimism that has been seen in the Toronto market over the last few days.

Traders noted, however, that Toronto may continue to outpace New York as it has over the last two sessions.

The composite index was up just 0.7 at 3,427.9 after reaching 3,434.8. Volume totalled 25.7m shares. Advances ran neck and neck with declines, finishing at 265 each.

FINANCIAL TIMES

Wednesday May 13 1992

Interest rates explain Turkish decline

Antonia Sharpe analyses both ends of the latest emerging markets performance chart

Turkey and India languished at the bottom of the emerging markets performance chart in April, while Pakistan comfortably secured the top slot.

According to the data provided by the IFC, part of the World Bank, Turkish equities dropped by 9.8 per cent in local currency terms, but by a bigger 14.5 per cent in terms of the dollar because of the lira's depreciation against the US currency.

Mr Malcolm Cooper, who analyses Turkish stocks for London-based broker Carnegie International, says the fall in the equity market this year can be attributed partly to high interest rates, which have attracted domestic savings to the country's highly developed public debt market.

"There are a lot of short-term investors in Turkey, and this makes the equity market volatile," he adds.

The recent crop of good first-quarter results from the corporate sector have so far been ignored by the stock market. But Mr Cooper believes they could still spark a short-term upward correction over the next two sessions.

The composite index was up just 0.7 at 3,427.9 after reaching 3,434.8. Volume totalled 25.7m shares. Advances ran neck and neck with declines, finishing at 265 each.

EUROPE

Rights issues prospect weighs on equities

RIGHTS ISSUES in the pipeline, or merely in prospect, added to strike fears in Germany to take the edge off continental equities yesterday, writes Our Markets Staff.

MILAN saw to another 1992 low on fears that more companies would announce capital increases to beat the privatisation programme expected from the state holding company, Iri, in the second half of the year.

Fiat lost 110 to 1,502 on rumours that it was planning a rights issue but then rebounded 115 later. The Comit index fell 6.45 to 481.80 in turnover estimated at 1,100m after Monday's 1,866.8m.

Burgo dropped 1,560 to 7,930 in turnover of 1,600m as disconcerted traders over-reacted to a rise in net profits for the nine months to March.

SEUL's composite index closed 1.12 down at 588.40 in turnover of Won241.2bn.

Hyundai group subsidiaries rose after Mr Chung Ju-yung, the company's founder and a presidential candidate, pledged to dismantle big conglomerates. Hyundai Motor gained Won300 to Won17,000, and Hyundai Engineering & Construction Won500 to Won11,500.

BOMBAZ suffered another plunge as a trading scandal widened. The ESE index dropped 33.85, or 9.5 per cent, to 366.27.

TAIWAN gained ground on bargain hunting following Monday's sharp decline. The weighted index put on 21.07 to 4,289.24 in T\$13.29m turnover.

NEW ZEALAND's capital index advanced 2.61 to 1,494.96, supported by overseas buying of Carter Holt Harvey and Fletcher Challenge. CHX climbed 11 cents to NZ\$22.58 and Fletcher appreciated 13 cents to NZ\$3.67.

PARIS fell back as traders got wind of a cash call from Pechny International, details of which emerged piecemeal after the close. Analysts said that other companies were likely to take advantage of the market's recent strength to make rights issues. Possible candidates were Accor and Saint Gobain, they said. The CAC 40 index dropped 13.86 to 2,063.63 in heavy turnover of FFr2.4bn.

Pechny International fell FFr9 to FFr207 in anticipation of its funding move. The state, which owns 60 per cent of Pechny International via its parent, Pechny, is not going to exercise its warrants at the upcoming striking date in June.

These warrants were taken on and exercised yesterday by a banking consortium. Pechny International said the new shares were being sold in a private placement to investors in France and abroad.

Alcatel Alsthom, whose first quarter results were in line with expectations, fell FFr18 to FFr651 on profit-taking.

Euro Disney dropped FFr5.70

next month. He also notes that equity valuations have dropped back to levels seen in the mid to late 1980s, when international investors first entered the market.

The government's commitment to raising the success rate of its privatisation programme, while regarded as positive by analysts, is not expected to improve the stock market's fortunes greatly.

India, which had jumped 5.3 per cent in dollar terms in March following a government budget designed to open up the country's capital markets, retreated 14.4 per cent last month as a brokers' strike and trading scandals prompted panic selling.

Some foreign analysts are relieved that the speculative bubble has burst, since Indian share prices had lost touch with fundamentals, such as slowing industrial production and uncertainty about future corporate earnings. They add that the Indian stock market will have to fall a lot further to attract foreign investment. Its gain in the first four months is a hefty 74 per cent.

By contrast, Pakistan rebounded by 13.8 per cent last month, reducing its fall since the start of the year to 12.4 per cent, compared with a drop of 22.2 per cent at the end of March.

Investor sentiment had been hampered by investigations into

IFC EMERGING MARKETS PRICE INDICES								
Market	No. of stocks	Dollar terms			Local currency terms			Local currency terms
		Apr 30	% Change over month	% Change on Dec 91	Apr 30	% Change over month	% Change on Dec 91	
Latin America								
Argentina	(29)	1,585.39	+9.9	+23.5	87,161,053	+9.9	+22.7	
Brazil	(68)	156.32	+3.2	+50.8	115,653,642	+24.2	+26.0	
Chile	(35)	2,010.05	+0.6	+30.3	5,383,49	-0.2	+20.8	
Colombia	(20)	849.79	+4.5	+5.4	5,529,19	+5.9	+10.6	
Mexico	(68)	1,715.50	-4.9	+18.3	27,290,57	-4.6	+17.8	
Venezuela	(17)	579.77	+7.4	+14.2	4,949,69	+7.5	+14.2	
East Asia								
South Korea	(81)	247.03	+0.4	-13.8	232,52	-0.9	+11.4	
Philippines	(30)	1,681.08	+8.4	+15.6	2,093,17	+11.3	+10.8	
Taiwan, China	(70)	602.59	-5.8	-4.3	380,83	-6.8	-5.4	
South Asia								
India	(62)	479.19	-14.4	+74.1	1,091,33	-14.8	+81.2	
Indonesia*	(63)	82.05	-0.4	+11.3	69,69	-0.1	+35.1	
Malaysia	(62)	163.77	+1.4	+14.0	170,58	+0.5	+15.8	
Pakistan	(58)	279.67	+13.8	-12.4	453,55	+14.1	+11.3	
Thailand	(51)	339.67	-6.7	+6.9	320,43	-3.5	+9.5	
Eastern Middle East								
Greece	(32)	406.43	-0.4	-1.8	611,40	+0.7	+8.3	
Jordan	(27)	102.63	+6.3	+7.0	184,15	+6.7	+7.3	
Portugal	(30)	414.40	+1.4	-3.5	370,35	-0.2	+0.2	
Turkey	(25)	63.47	-14.5	-37.1	400,31	-18.8	-18.4	

Source: International Finance Corporation. Data as of Dec 1991 = 100. Data 1989 = 100. Data 1988 = 100. Data 1987 = 100.

rebounded by 13.8 per cent last month, reducing its fall since the start of the year to 12.4 per cent, compared with a drop of 22.2 per cent at the end of March.

Investor sentiment had been hampered by investigations into

speculative buying on the stock market and, more broadly, by the power struggle in neighbouring Afghanistan.

Latin America was generally firmer, with the exception of Mexico which weakened 4.8 per cent before the pricing of the issue this week.

not be enough demand for the government's placement of more shares in Telmex this month. However, Mr Tony Ewell of BZW says that

response to the issue picked up just before the pricing of the issue this week.

Volvo fell back on disappointment that rumours of an early merger with Renault had not been confirmed. Its free shares fell SKR1 to SKR44. Ericsson rose SKR1 to SKR35 on news of a SKR700m telephone system order in Tokyo.

ZURICH broke its upturn on general and specific grounds. Higher Swiss money market rates weighed on the banking sector, within which SBC bearers dropped SFR1 to SFR2.

After the close the US rating agency, Moody's, said that it had downgraded SBC's senior debt to AA-1 from AAA, and SBC said that this would have no material effect. The SMI index fell 12.8 to 1,560.8.

STOCKHOLM ran into profit-taking. The Affärsvärden General index eased 8.1 to 1,006.4 in turnover of SKR76m after

rebounding 13.8 per cent last month, reducing its fall since the start of the year to 12.4 per cent, compared with a drop of 22.2 per cent at the end of March.

Investor sentiment had been hampered by investigations into

speculative buying on the stock market and, more broadly, by the power struggle in neighbouring Afghanistan.

Latin America was generally firmer, with the exception of Mexico which weakened 4.8 per cent before the pricing of the issue this week.

not be enough demand for the government's placement of more shares in Telmex this month. However, Mr Tony Ewell of BZW says that

response to the issue picked up just before the pricing of the issue this week.

Volvo fell back on disappointment that rumours of an early merger with Renault had not been confirmed. Its free shares fell SKR1 to SKR44. Ericsson rose SKR1 to SKR35 on news of a SKR700m telephone system order in Tokyo.

ZURICH broke its upturn on general and specific grounds. Higher Swiss money market rates weighed on the banking sector, within which SBC bearers dropped SFR1 to SFR2.

After the close the US rating agency, Moody's, said that it had downgraded SBC's senior debt to AA-1 from AAA, and SBC said that this would have no material effect. The SMI index fell 12.8 to 1,560.8.

STOCKHOLM ran into profit-taking. The Affärsvärden General index eased 8.1 to 1,006.4 in turnover of SKR76m after

rebounding 13.8 per cent last month, reducing its fall since the start of the year to 12.4 per cent, compared with a drop of 22.2 per cent at the end of March.

Investor sentiment had been hampered by investigations into

speculative buying on the stock market and, more broadly, by the power struggle in neighbouring Afghanistan.

Latin America was generally firmer, with the exception of Mexico which weakened 4.8 per cent before the pricing of the issue this week.

Norton Rose

As a result of the expansion of its legal practice in the former Soviet Union, Norton Rose's Moscow office has just moved and its new address is:

Norton Rose
Staraya Basmannaya Ul. 14,
Moscow 103064,
Russia.

Telephone Local: 262 1803
Telephone International: +7 095 220 4211
Fax Local: 262 1519
Fax International: +7 095 220 4214

НОРТОН РОУЗ
Старая Басманская ул. 14,
Москва 103064,
Россия.

Телефон Местный: 262 1803
Телефон Международный: 7 095 220 4211
Факс Местный: 262 1519
Факс Международный: 7 095 220 4214

Marcia Levy, the solicitor in charge of the Moscow office, has been joined by Chris Ferguson as a resident solicitor. Chris has come from Norton Rose's London Energy Group.

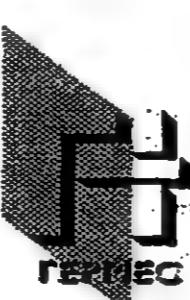
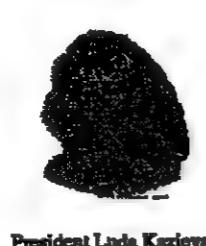
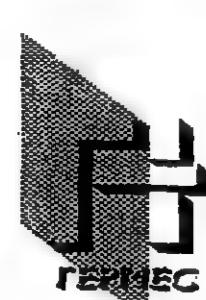
Norton Rose's Russian practice covers inward investment into Russia, privatisation, shipping, aviation, energy and natural resources, banking, project financing and dispute resolution.

The expansion of the Moscow office is opening up new and exciting career opportunities for enthusiastic general corporate lawyers, with at least two years' admitted experience, who will deal with a range of corporate, commercial and banking transactions generated through our contacts in Eastern Europe.

For further information contact:
Marcia Levy or Chris Ferguson in Moscow
or Francis Chronell or Edward Lee-Smith at Norton Rose in London
(Tel: +44 71-283 2434, Fax: +44 71-588 1181).

LONDON ■ HONG KONG ■ BRUSSELS ■ PARIS ■ SINGAPORE ■ BAHRAIN ■ PIRAEUS ■ MOSCOW

A member of The Norton Rose M5 Group of independent legal practices.



HERMES LIMITED

The Commonwealth's largest private company

Hermes trades and maintains large ownership interests in the following areas:

EXPORT:	Oil Metals Timber Cotton other raw materials
IMPORT:	All basic household, clothing, foodstuffs and office consumer products
JOINT VENTURES:	Technology transfer and foreign representation projects
REAL ESTATE:	Hotels, offices, land, warehousing and retail properties
PRODUCTION:	Various manufacturing facilities
INFRASTRUCTURE:	Offices and retail outlets in most republics as well as warehousing, transport and distribution capabilities

FOR FURTHER INFORMATION PLEASE CONTACT ONE OF OUR FOLLOWING INTERNATIONAL OFFICES:

Russia	United States	Europe
Liudmila L. Kozieva	Mr. Eric A. Haydock	Mr. Zeb Bradford
Zimlyanoy Val, Theater	1401 Johnson Ferry Road	1 Northumberland Ave.
Taganica, Moscow 109004	Suite 328-A9	London WC2N 3BW,
Tel: 7-095-272-7864	Atlanta, GA 30062	England
Fax: 7-095-292-6511	Tel: 1-404-977-2193	Tel: 44-71-872-5500
CONDOR	Fax: 1-404-977-5863	Fax: 44-71-872-5611

LET HERMES BE YOUR WINDOW OF RUSSIAN OPPORTUNITY

THE REFORMING OF RUSSIA 2

After the fumbling of the Gorbachev era, Boris Yeltsin's government of young technocrats at last takes reform in hand, says Martin Wolf

Starting down a bumpy road to the market

YEGOR Gайдар, Russia's dynamic young deputy prime minister in charge of economic reform, deserves sympathy.

Working with his team of equally young ministers, under the leadership of President Boris Yeltsin, he is engaged in perhaps the most difficult and ambitious programme of economic and social reform ever undertaken. Yet not only are the people at large sullen and the apparatchiks of the former regime vocally opposed; but even the small band of westernised intellectuals criticise the government at every turn.

They complain of the failure to start structural reforms before price liberalisation; they complain of the failure to privatise housing; they complain of the failure to de-monopolise industry; they complain of the failure to sustain monetary coordination throughout the former Soviet Union; and they complain of the harshness of the monetary squeeze. Soon

they will convince the people that their difficulties are owed to the present government, not to its predecessors.

Indicators of acute economic crisis

They will not convince the government itself. As it told the International Monetary Fund in its Memorandum of Economic Policies of February 1992, "by the beginning of this decade, the economy was in a state of acute crisis, marked by declining output, accelerating inflation, obsolescent capital stock, pervasive distortions in the relative price structure, serious structural imbalances, and severe ecological problems."

This is, if anything, an understatement. Russia is the largest remnant of a defeated and bankrupt empire. Of that there is one high on perfect indicator: so despised has the Soviet ruble become that at present market exchange rates, Russia's annualised gross national product in the first quarter of 1992 was smaller than Belgium's.

Consider the government's short term inheritance:

- Falls in the former Soviet Union's measured gross national product of 4 per cent in 1990 and 13 per cent last year.

- External debt of over \$30bn and virtually no foreign exchange reserves.

- Rapid declines during 1990 and 1991 in production and export of oil, Russia's most valuable single commodity.

- Real industrial wages up by over 20 per cent between 1987 and 1990, and by still more in 1991, if only on paper, despite falling productivity.

- Years of fiscal profligacy, culminating last year in a budget deficit for the Union of 20 per cent of GNP.

- A monetary overhang at the end of 1991 of large, but unknown dimensions.

- A debased currency shared by 15 largely uncoordinated central banks.

- And a breakdown of economic relations among enterprises and, still more, among republics.

No government would wish

to start goods from the distribution chain - be it from the front or the back door - and recall them.

As a result, the pavements of Moscow now host one of the world's most densest throngs of street bazaar.

Surge in prices has eliminated queues.

As happened elsewhere, notably in Poland, prices rose by far more than expected: three and a half times in the first month even on official figures.

The surge in prices has lowered the unrealistic official estimates of real incomes by 40 per cent. But it has also eliminated the shortages and queues that reflected not only the gap between wages and the value of output, but also the "monetary overhang", or unspendable store of roubles.

At the end of last year the stock of broad money (M2 on the Russian definition) was about 50 per cent of GDP. By the end of March 1992 that ratio had fallen to below a quarter.

Inevitably, money became very short, particularly cash, the demand for which (at the present face value of the notes) surpassed the capacity of the four printing plants (all located in Russia): many workers have been told that there is no cash for their wages.

Substantial progress has been achieved on the budget deficit. Mr Gaidar insists that in the first three months of the year the budget was balanced: the Ministry of Finance says there was a deficit of about 1% per cent of gross domestic product on an expenditure basis and 5 per cent on the basis of commitments, although international financial institutions suspect it may be over 10 per cent.

Nevertheless, the Ministry of Finance has achieved something that has eluded most post-Communist governments: the establishment of a reliable source of revenue independent of profits in the state enterprise sector.

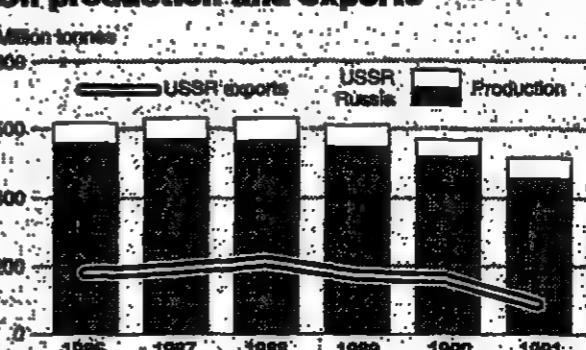
Revenue from value-added tax has risen from Rb10.5bn (roughly \$20m at the market exchange rate) in January, to Rb25bn in March. To this will soon be added taxation of both domestic consumption and exports of oil and gas as their prices are raised towards world levels.

After initial difficulties in January, following the introduction of a new system of export taxation, export performance has also recovered.

Postponement of the export taxes, introduction of a market exchange rate for hard currency and curtailment of administrative regulations reversed the decline in exports at the beginning of the year. Meanwhile, rescheduling of payments of principal on medium- and long-term loans due in 1992 has saved Russia \$1bn of the \$2bn that comes due this year.

Continued on facing page

Oil production and exports



A more open, far less threatening place

Continued from previous page

ity, then certainly to block change and to force compromise.

At the Congress of Peoples' Deputies in April, it was apparent that the majority of that particular unformed body - whose deputies still owed their election to the system under which seats were allocated to the Party and its front organisations - was hostile to the government's economic reforms, in revolt against the special presidential powers to select the government and push through decrees and reluctant to even discuss new drafts of a constitution.

As Mr Boris Yeltsin, the Russian president, saw just about two years ago, Russia was the prize which was most desirable to win at the Union table and fell.

His political instincts gave him a better feeling for the movement of forces than was apparently available to Mr Gorbachev, and he has left in command as the former struggles to retain his visibility on the sidelines.

Yet Mr Yeltsin's inheritance is a daunting one, even for a spirit as resilient as his has proved to be. Like the symbols of Soviet power which remain everywhere visible throughout Russia, the economy, the society and the institutions remain substantially unformed and retain a large latent power, if not to recover a former author-

ity, then certainly to block change and to force compromise.

As it is, Mr Yeltsin is able to again go to the country with his own version of that particular unformed body - whose deputies still owed their election to the system under which seats were allocated to the Party and its front organisations - was hostile to the government's economic reforms, in revolt against the special presidential powers to select the government and push through decrees and reluctant to even discuss new drafts of a constitution.

Declaration of support

Under the pressure of the government's threatened resignation, the parliament was led to agree a declaration of support for the economic reforms; but Mr Yeltsin was put under notice to propose a new government, including a replacement for himself as Prime Minister, within three months - while the draft constitutions were not even brought to the floor of the Congress.

In this case, the unformed nature of the Congress suited Mr Yeltsin and the government: for had it been democratically elected, with a clear mandate from the people, its

array among the emerging political parties are now setting about collecting the necessary one million signatures to hold such a referendum: it will be divisive, but he must now assume that his popularity, and the present lack of an alternative figure to challenge his pre-eminence as a politician, will see it through.

He can also profit by the adaptation will, in turn, cause bankruptcies and unemployment - the malice result of a much-needed movement.

More shocks are yet to come. The political and social fabric has so far borne such shocks with astonishing resilience, confounding the pessimists at home and abroad.

Russia, today, is a much more open, much less threatening place, with relatively free media and with a broad space given to the profession of faith and opinion.

The potential for reaction and chaos is clear: yet the possibility for its full membership of and integration in world society has never been greater.

THE REFORMING OF RUSSIA 4

Optimistically, the government hopes to achieve large-scale privatisation by the end of 1993, says Martin Wolf

The difference between economic reform and revolution

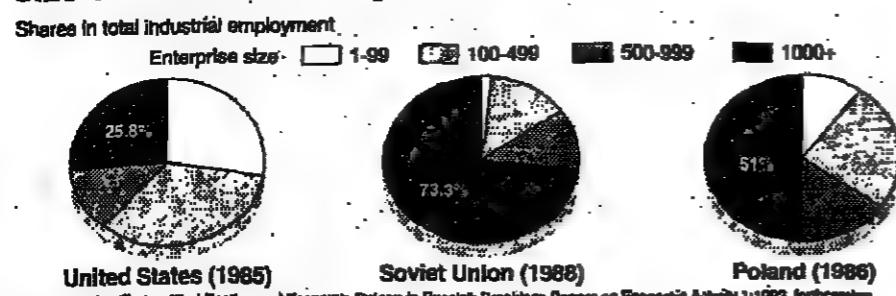
PRIVATISING the Russian economy is the most revolutionary - or rather counter-revolutionary - policy of the Russian government. For mass privatisation is the difference between economic reform and revolution.

Price liberalisation and macroeconomic stabilisation could, in theory have been attempted by reform communists. But successful privatisation would spell *finis* to Bolshevism. Its aim is not just to create a new, more competitive economy. It is to create new classes, new attitudes and new relations between government and the governed.

Counter-revolutions are *prima facie* no easier to make than revolutions, especially when as was true of Lenin's proletariat in 1917, the class that will be the obvious beneficiary - the bourgeoisie, both big and small - now hardly exists.

The government does not even possess secure control over the levers of national power. Its sole advantage is, in

Size of industrial enterprises compared.



Source: Stanley Fischer, 'Stabilisation and Economic Reform in Russia', Brookings Papers on Economic Activity 1992, forthcoming

the words of Anatoly Chubais, minister for privatisation (or, more precisely, "chairman of the committee for the management of state property of the Russian Federation"), that the planned privatisation involves a move "from an absolutely artificial to a normal economic system".

Privatisation means the assignment of existing socialist property to private owners. But, more fundamentally, it demands effective establishment and protection of private property in its three main

aspects - the right to use property, the right to enjoy the income and the right to dispose of it.

The government hopes - over-optimistically, beyond a doubt - to achieve much of the transformation by the end of 1993.

For 1992, Mr Chubais has set himself three main tasks:

- To make irreversible the privatisation of small enterprises, by auction or tender.
- To turn large enterprises into joint stock companies, followed by at least partial priva-

tisation of most of them in the course of 1993.

■ And to solve the problems involved in distributing privatisation vouchers to the popula-

tion.

Experience in both Poland and Czechoslovakia suggest that rapid privatisation of small enterprise is both feasible and effective. Partly influenced by these successful examples, the decree of the president of the Russian Federation on privatisation promulgated on 29 December 1991 (decrees number 341) puts most small enterprises into the category of "obligatory privatisation".

However important it may be, even small privatisation has gone slowly so far. But a start has been made with a programme that the government hopes will prove a replicable model for the whole of Russia: that for mass, small-scale privatisation in Nizhny Novgorod (previously Gorky), Russia's third largest city and traditionally its main trading centre.

This city was chosen by the government and the International Finance Corporation (an affiliate of the World Bank), because of the enthusiasm of the governor and mayor and because of the relatively low level of corruption in that city.

The intention in Nizhny Novgorod has been to sell off some 2,000 small businesses over the six months following the start of the programme in March.

Privatisation is by auction, either of long-term leases or of outright ownership in the case of stand-alone premises. But some product lines, notably bread, will have to be kept by auctioned shops for a year. In addition, existing employees enjoy discounts in the auction.

The auction in Nizhny Novgorod has started successfully, argues the minister, if in a small way, with just 21 shops sold at the first auction on 4 April. But a precedent has now been established, one that the rest of Russia will be required to follow. To that end, the government will use what Mr Chubais calls "traditional instruments, acceptable to the normal Russian mentality. We have mandatory tasks for each region, which show the proportion of enterprises that must be privatised by the end of this year.

As is shown in the chart, the December decree lays down such quotas in fine detail, to be acted upon by regional governors appointed by the president.

What will be the fate of recalcitrant governors? They

will be dismissed, says Mr Chubais. But he is hopeful that this will be unnecessary, since "normal bureaucrats don't want to be the first, but also don't want to be the last. Each must now choose his own strategy, because the way is now clear. They know that if they are the last in the queue, there is a danger that they will be dismissed.

This is not just a governmental position, but the position of President Yeltsin. We have enough instruments to force local authorities to do the job," he says - though, Mr Chubais admits, this may well not apply to the autonomous republics.

Resistance of local authorities is only a part of the problem. That of managers and workers is at least equally significant. The need to carry out privatisation speedily is why Larissa Piyasheva, adviser on privatisation to Gavril Popov, the radical mayor of Moscow, recommends selling property at low prices to workers' collectives.

Strong objection to Ms Piyasheva's views comes from Yelena Kotova, until recently General Director of the Moscow State Property Office. For her, as for Mr Chubais, auctions of property are essential. Such ideological conflicts, along with the fierce political struggle between the mayor and the Moscow City Soviet (council), have led to a stalemate on privatisation in Moscow. Mr Chubais, for his

mafia." Workers, for example, will receive 25 per cent of the equity in larger enterprises, and managers 5 per cent, but both in the form of non-voting shares free of charge.

Workers will also have the opportunity to purchase an additional 10 per cent of shares in their enterprise at a discount of 30 per cent. For similar political reasons, privatisation vouchers will be distributed, not later than autumn this year, says the minister, with the precise details of the scheme to be decided by mid-May.

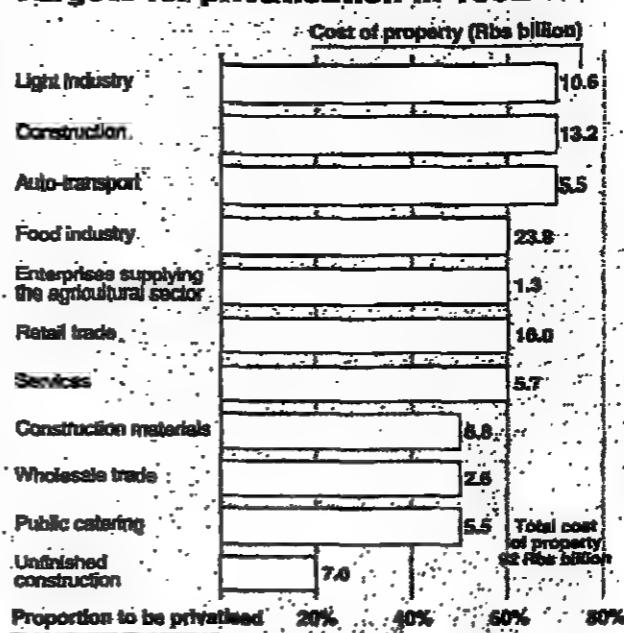
Meanwhile, for Russians who can afford to pay - of whom a part will, indeed, be drawn from those who had been high up in the previous power structure, or who had acquired their money illegally - there will be an open auction of shares, without any privileges.

All this assumes that the government can halt, or at least contain the pace of "spontaneous privatisation", whereby managers of enterprises and local bosses are diverting the assets of state enterprises into their own hands. Mr Chubais is optimistic - "we have had no legal basis for privatisation until now; all privatisation has been semi-legal. The only way to curb spontaneous privatisation is to introduce a normal legal structure," he says.

Now that the west has made a commitment to provide \$20bn to Russia, Mr Chubais also expects that there will be a substantial capital inflow into the country. Foreigners will, therefore, be allowed to play a part in privatisation. But the minister says that there should be no special exchange rate for the ruble, to be used when buying shares, as was formerly mooted.

Instead, Mr Chubais says that the Government intends to "multiply the book value of the property (when sold to foreigners) by some co-efficient. There could be special auctions only for foreigners - but this is still to be decided." A special privatisation programme is also being prepared in the

Targets for privatisation in 1992



Source: Russian Government

energy sector.

Most state enterprises are to be involved in privatisation by the end of 1993, though the plans for next year are far from firm - "there will be resistance and so we must be quite flexible," says Mr Chubais. Flexibility will certainly be needed.

An immediate problem is the financial straits to which attempted stabilisation has already reduced many of these enterprises, a problem the minister regards as "serious, but temporary." Where enterprises are bankrupt for technical or structural reasons, privatisation will be combined with attempts to make enterprises healthier, says Mr Chubais;

perhaps through use of foreign credits.

Nobody can have any doubt about the scale of the obstacles - social, political and economic - to the property transformation that the government is intending. The question of privatisation of land, for example, is still highly sensitive, as was shown in the debates in the Congress of People's Deputies.

Privatisation of large enterprises raises still more difficult questions.

Will the government be able to bring these enterprises under effective state ownership once more, this being a necessary condition for their privatisation?

Can it implement the kind of voucher system that has so far defeated the Poles?

Will owners and managers be found who are capable of steering the giant enterprises of the former Soviet economy within a competitive market economy?

Can the government make bankruptcy a credible sanction against their failure?

Last, but far from least, can the government avoid the need for comprehensive prior restructuring of unviable enterprises and, if not, does it have the resources, both human and financial, to bring such restructuring about?

Privatisation is, it is now clear, no magic wand. The Polish precedent shows that Russia will be struggling with the industrial legacy of the Soviet state for years, if not decades. Nevertheless, if the government were to achieve even a small part of what it now intends, its counter-revolution should prove irreversible.

The same the whole world over

Here in Moscow (and now in St Petersburg too), we operate to exactly the same high standards you would expect of Arthur Andersen anywhere. We work for both Russian and international clients on a full range of accounting, audit, tax and consultancy projects. These include:

- Privatisation: evaluating and implementing plans
- Restructuring: helping industry and the banking sector modernise and improve productivity and control
- Investment: advising foreign companies on how best to structure their investments, acquisitions and joint-ventures
- Reporting: introducing international standards of auditing and financial reporting, and meeting all local audit and tax requirements.

For further information please contact:
Hans Jochum Horn in Moscow on 095 298 64 56/57
Arthur Andersen, Ul' Novorianskaya 40, 107060 Moscow,
Fax: 095 265 33 41 Telex: 911580 ARAND SU
or
David Darbyshire in London on (44) 71 438 3731

ARTHUR
ANDERSEN

INTERNATIONAL JOINT STOCK COMPANY "TRADE HOUSE LEGPROMSYRIO"

If you are interested in establishing business contacts with more than 400 of the largest light industry enterprises, located in the economic region of the former USSR, then it is "Trade House Legpromsyrio" that is indispensable to you.

We can offer you:

- export of ready-made goods and raw materials;
- barter transactions in ready-made light industry goods, and raw materials of the chemical and petrochemical industry and technological equipment and spare parts;
- production of consumer goods from customers raw materials;
- various commercial - intermediary operations;
- assistance in setting up joint ventures.

Address: Moscow, 121836, Stolby per., 6,
Tel: 7(095) 291-14-15 Telex: 412247 SOLEG Fax: 7(095) 203-5227
X.400 C:USSR, A: Sovmail; O: Customers, UN: Sovleg

WE ARE IN THE CENTRE OF RUSSIA.

Use unique capabilities of the recognized regional Bank.

We provide for international transactions and banking with the biggest chemical, oil, machine-building, timber and other plants of the West Urals.

PERM COMBANK

PERM JOINT-STOCK COMMERCIAL BANK

Republic of Russia, 614000, Perm

Sovetskaya Street, 8

Phones: (8-342-2) 32-48-46

32-52-85

Telex: 134803 AKCIA

Fax: (8-342-2) 32-72-02

E-MAIL ADDRESS: (USSR, A:SOVMAL, O:PERM, INFORM, UN:PERMOCOM 1)

Profile of a young Russian entrepreneur

Champion of free enterprise

A PHYSICS graduate, Mr Karim Arginbayev, 26, used to dream of devoting his life to science. As it happens, he turned out to be more suited to making money in the new Russia.

Occupying a little office leased from a scientific institute in Siberia, Karim Arginbayev has all the qualities it takes to make it as an entrepreneur in the former Soviet Union: business contacts, daring and a willingness to get his hands dirty.

His path to success is typical of a first generation of *businessmen* (businessmen) to grow up in the rubble of Communism but who are still perceived by the people at large as *ville speskuyanty* (speculators).

The day I met him he was taking a second-hand Japanese car to a bank manager as a present for lending him Rbs15m at 30 per cent interest for nine months. With monthly inflation estimated at 40 per cent, such a negative interest rate was indeed worth such a gift.

Karim's career started just three years ago when he decided, upon finishing his military service, to take advantage of a new law allowing the establishment of co-operatives.

Thanks to the new legislation, Karim was able to do legally what blackmarketeers under the late Soviet leader Leonid Brezhnev did illegally. He set up a co-operative to bottle *ginseng* lotion made in his native Kazakhstan. But "because it takes time to get money back on productive investment," he also opened a

small firm called ARNA for lucrative trading in goods in short supply.

His business plan for ARNA, of which he designated himself chairman with a board of directors, was breath-takingly simple.

On the strength of a contract he concluded to buy imported audio-cassettes in the far eastern port of Vladivostok, he persuaded a friendly bank manager to lend him Rbs1m for three months at 15 per cent. He put Rbs50,000 into ARNA as its starting capital and bought a container full of audio-cassettes.

He then sold the cassettes, bought himself a car, a house and a dacha, and returned the money to the bank. He then borrowed a further Rbs1m from another bank, hired some people to work for him, bought a second car and... a new batch of audio-cassettes.

Having repeated this process a few more times, but not returned the subsequent bank loans, he now has outstanding debts of Rbs28m.

While other entrepreneurs laundered Communist party funds or stole state property to get started, Karim accumulated his capital on the back of the primitive Soviet state banking system. Each loan was rewarded by a present for the bank manager - usually an audio-cassette player or a microwave oven - without which he would have been told that credit was either not available or only offered for a triple-digit rate of interest.

The beauty of the whole scheme now is that should be

default, the banks will not be able to seize the cars and dacha because the money was lent to ARNA as a limited company.

On the production side, Karim has used some of the money to set up a small factory at the state-owned Botanical Gardens just outside the Novosibirsk *akademgorodok* (academic township). In return for his co-operation, the Botanical Gardens director has been given shares in the enterprise, which produces *ginseng* essence to revitalise tired Siberian miners.

From Karim's viewpoint, he is simply spreading wealth and benefiting from a vacuum of effective laws to regulate business activity.

From a young age, he was well-disposed towards free enterprise and capitalism - "my grandfather was shot by the Communists; my father brought me up not to like them."

Having attended a special school for children with scientific talent, the affable young man quickly decided after university and a year working at the Institute of Inorganic Chemistry that science was not for him. He preferred "working with people."

His next project is to set up investment trusts for Russian capitalists to fund research by Russian scientists into new civilian-oriented technology - "otherwise we will pay for this in future by relying on foreign brains."

Leyla Boulton

THE INTERNATIONAL MONETARY FUND

AN IMPRESSIVE BATTERY OF DOCUMENTS ... DETAILED ECONOMIC DEVELOPMENTS IN RUSSIA AND THE REPUBLICS.

Financial Times (April 24, 1992)

A series of economic reviews containing a full range of preliminary economic indicators on the independent republics that constituted the U.S.S.R. Between September 1991 and March 1992, all 15 states of the former U.S.S.R. applied for membership in the IMF (14 republics were formally offered membership in the IMF and the World Bank on April 27, 1992). In response, IMF staff prepared pre-membership reports on the economy of each republic, as well as two companion studies: one reviews the economy of the U.S.S.R. in 1991, and the other provides an overview of common policy issues and major interrepublic economic relations.

Available in English (paper) 1992 - US\$10.00 each.

The regions and peoples within Russia face three massive interlocking sets of problems, explains John Lloyd

A new balance must be struck

DEPRIVED of an empire in the space of six years, Russia now struggles to control her own territorial space. Reform here has marched at a much slower pace than in the economy, or in such civil freedoms as speech and travel; naturally, for here is the most intricate knot which the new state must unravel.

It faces three massive interlocking sets of problems. First, the Russian government must find a new relationship with the peoples within Russia and with the authorities of the administrative/national divisions which have been bequeathed it by the Soviet system.

These divisions - autonomous republics, districts and regions - were formally "autonomous" actually, they were strictly subordinate to a centralised state and party.

In the time of collapse of these institutions over 1990-91, the republican and local administrations took powers into their own hands - indeed, they were explicitly encouraged to do so by Mr Boris Yeltsin, who later became President of Russia, with a necessarily quite different agenda.

Now, a new balance must be struck: one which allows devolution of government to effective administrative authorities while retaining - or rather, winning back - effective power for the centre.

A Federation Treaty, signed in April of this year with much celebration, was advertised as doing just that. In fact, it leaves out of its scope two important republics, Tatarstan and Chechen-Ingushetia; even more importantly, those republics within the treaty have in many cases struck unpublicised deals with the central government which give them large control over, particularly, exports - and which undercut the ostensibly rule of law with a reversion to the past practice of backstairs arrangements.

Secondly, and linked to the first, is the necessity to make the central writ run everywhere. The dissolution of the centralised state has left, not market relations, but a legislative and economic free-for-all in which all seek to maximise their position.

Regions, districts, cities,



Picture by Tony Andrews
Many memories: like millions of Russians, this elderly man in Red Square, Moscow, is struggling to come to terms with changes at all levels of society

and the parliament constantly

argue the destruction of the Union was unconstitutional.

Thirdly, Russia must come to terms with the fact that millions of Russians now live in "foreign" countries which they had been accustomed to regarding, at least in part, as extensions of their homeland.

In Ukraine, Kazakhstan, the Baltic States, the Caucasus and in Central Asia, men and women who had settled in areas often colonised by Russia for centuries find themselves in the vertiginous and polarising position of having to choose a nationality, and all that goes with it - language, culture, education, loyalty.

It is as yet ill-equipped to deal with these issues. Most importantly, it has no reform constitution. The Congress of Russian Peoples Deputies which met for much of April had before it several competing drafts of a new Russian Constitution, but refused to consider any of them.

The state thus still operates on the basis of a patched up Soviet-era constitution - which still, bizarrely, acknowledges the existence of

so far to substantially mitigate

the creation of the Commonwealth of Independent States in December last year - even while the Soviet Union still had a formal, legal existence

which some things would continue as before - including a common citizenship.

The inability of the CIS to provide such a framework, or

so far to substantially mitigate

the desire of the Russian government to seek a federal solution to the issue meets the so far uncompromising demand on the part of the Moldovan authorities that Moldova be a unitary state - while powerful elements in or near the government raise the possibility of a future unification with Romania, to whose people the Moldovans are ethnic kin.



the tensions between communities within its territories, faces the Russian state with the necessity of finding for its "expatriates" a modus vivendi with the states in which they now live. This has yet to appear.

Three critical areas will point the way. In the three small Baltic states of Estonia, Latvia and Lithuania live many Russians.

All three of these states have set out constitutions which, at the minimum, would force the Russians who stay to learn the local language (which many had never tried to master, living as they often do in Russian communities) in order to hold a job, and would often peacefully recentre entrants from citizenship.

The official draft of the constitution assumes the existing territorial divisions, and seeks to apportion powers between them and the central government: only the draft of the constitution prepared by Mr Anatoly Sobchak, the Mayor of St Petersburg, seeks to replace these divisions with new administrative areas - on the basis that the old are hopelessly enmeshed in the structures of the old regime and cannot be "democratised" simply by being shifted under the aegis of a presidential or for that matter a parliamentary, republic.

The creation of the Commonwealth of Independent States in December last year - even while the Soviet Union still had a formal, legal existence

which some things would continue as before - including a common citizenship.

The inability of the CIS to provide such a framework, or

so far to substantially mitigate

the desire of the Russian government to seek a federal solution to the issue meets the so far uncompromising demand on the part of the Moldovan authorities that Moldova be a unitary state - while powerful elements in or near the government raise the possibility of a future unification with Romania, to whose people the Moldovans are ethnic kin.

ing place. But their success depends on the ability of the governments in question to be able to deliver, and to survive, with the option of an alliance with Russia.

Crimesa, Russian territory until capriciously given to Ukraine in 1954 by Mr Nikita Khrushchev, has a majority of Russians; it is also home to a resurgent nationalism, often at least, covertly strongly anti-Russian.

At the same time, as the recent Congress showed, the loss cannot be tolerated by the Ukrainian government, which the Russians who stay to learn the local language (which many had never tried to master, living as they often do in Russian communities) in order to hold a job, and would often peacefully recentre entrants from citizenship.

These are the national challenges which now face Russia:

all are, of course, susceptible to compromise and to negotiation, and in most cases there are forums and mechanisms in which such negotiations can take place, or actually are taking place.

The largest element of hope is that the present Russian government is headed by leaders who appear ready to go to the political limits to avoid the charge of acting in an "imperialist" fashion. There has been no official support for the Tatars.

Second, in the Trans-Dniester area of Moldova, a strip of land between the Dniester River and Ukraine, live a majority of Russians and Ukrainians: the former have been especially active in proclaiming the area a republic, and have conducted a sporadic war with the Moldovan militia.

The desire of the Russian government to seek a federal solution to the issue meets the so far uncompromising demand on the part of the Moldovan authorities that Moldova be a unitary state - while powerful elements in or near the government raise the possibility of a future unification with Romania, to whose people the Moldovans are ethnic kin.

Third, the Crimea, in the

Crimea rebels: no official agitation among the Baltic Russians.

In a recent interview, Mr Andrei Kozyrev, the Russian foreign minister, made clear that in every one of these crucial theatres he was open to compromise and to a settlement which answered the critical human rights, not of narrow Russian national interests.

Internally, the flashpoints of Tatarstan and Chechen Ingushetia have not been confronted with military power but fissioned - put into negotiating processes with the clear statement that separate arrangements should govern the relationship between the Russian authorities and these states.

The law must be seen to be the law from St Petersburg in the north west to Vladivostok in the south east. The construction of a law-governed state, the as-yet unrealised project of national independence, is at its earliest, most fragile stage.



FRESHFIELDS

Lawyers

Business Eastern Europe

WEEKLY NEWSLETTER

Russia, the ex-Soviet republics, and Eastern Europe are opening up for business. Our twelve page weekly newsletter, BUSINESS EASTERN EUROPE, shows commercial managers, financiers, lawyers, consultants and professionals how to step inside.

BUSINESS EASTERN EUROPE is researched and written by Business International's specialists in Moscow and Vienna, and by a network of contacts throughout the Commonwealth of Independent States and Eastern Europe. For over two decades BUSINESS EASTERN EUROPE has been the best source of intelligence on these emerging markets.

BUSINESS EASTERN EUROPE - don't go East without it.

Yes. Please send me a sample copy and subscription details for your weekly newsletter: BUSINESS EASTERN EUROPE Annual subscription (including introductory 10% discount) £56, US\$690.

(WRITE OR ATTACH YOUR BUSINESS CARD TO THIS FORM)

Name _____

Company _____

Address _____

Postcode _____

Tel _____

Fax _____

Return to:

Alastair Hirst, Business International,
40 Duke Street, London, W1A 1DW.

For faster service contact:

Tel: +44 71 493 6711

Fax: +44 71 499 9767

44 71 491 2107

Business International is a member of The Economist Group. Business International Limited registered in England and Wales No. 170267. Registered office: 25 St. James Street, London SW1A 1HG.

Business
International

* Subject to formal Privy Council approval

MOSCOW

25 Tverskoi Boulevard, Moscow 103104

Tel: (7) 096 901 0439

Contact: Hervé Kensicher

or

Contact: Stephen McGaig

69 Boulevard Haussmann, 75008 Paris

Tel: (1) 44 56 44 56

INTERBRANCH MOSCOW CENTER
DAVID-PEC

Our firm "LMC David-PEC" supplies cost-effective and reliable filterless water-purifiers for the latest technology. It also supplies purifiers for galvanic waste and technology using arsenic to filter out poisonous pollutants.

ADDRESS: 109088 Moscow, Novostrovskaya st.12
TELEPHONE: (095) 274 4180; 274 0289
FAX: 274 0280 TELEX: 412151

Management
Training for Russia

Over 400 Russian managers attended our custom-designed programmes by April 1992. Over 100 UK firms have participated in the delivery of courses for the former USSR.

If you are working in Russia or Eastern Europe and want us to train overseas personnel for you, contact:

Noel Hibbert, Director of our European Training Agency, Coventry University, Priory Street, Coventry CV1 5FB.
UK Tel: (0203) 038726 Fax: (0203) 223796
International calls +44 203 038726 Telex 9312162228 (CP G)
* Subject to formal Privy Council approval

BRUSSELS • FRANKFURT • HONG KONG • LONDON • MADRID • NEW YORK • PARIS • SINGAPORE • TOKYO

THE REFORMING OF RUSSIA 6



All change at the Kremlin: most of the key ministers are in their mid-30s, the youngest cabinet in Russian history

THE NEW GOVERNMENT

Something of a miracle

THAT A COUNTRY as conservative and closed as Russia should have such a bright and westward-looking government is really something of a miracle.

It is a sign of Russia's desperate situation that the team of economic reformers led by Mr Yegor Gaidar, the 36-year-old first deputy prime minister, has come to power. With most of the key ministers in their mid-30s, the youngest cabinet in Russian history is being entrusted with the momentous task of switching the country to a market economy after 70 years of state planning.

Six months on, they are still

in office because the older generation, discredited by the failure of the socialist experiment and five years of tentative economic reform under President Mikhail Gorbachev, has failed to come up with an alternative.

Apart from a package of go-it-alone market reforms which would bypass disagreement among republics, Mr Gaidar, an academic with no experience of government, was able to sell President Boris Yeltsin a ready-made government team - made up of like-minded economists who also happened to be his friends.

The team's roots go back to the 1980s, when they held un-

official seminars on market economics at a time when such ideas were just beginning to gain currency in very limited circles. Mr Gaidar, an exceptionally bright, suave and persuasive figure, very soon emerged as their leader, his time economics editor of the Communist party journal in the late 1980s giving him the opportunity to publish pro-market views.

The 35-year-old privatisation minister, Mr Anatoly Chubais, a graduate from Leningrad's Economics Institute, had been a friend with Mr Gaidar ever since they began clandestine studies of market economics together in 1978.

The Latvian-born Mr Peter Aven, the foreign trade minister, who is also 36, and the only non-Russian in the cabinet was in Vienna researching economic reforms in eastern Europe before he came back to Moscow.

Mr Alexander Shokhin, who used to advise Mr Eduard Shevardnadze when he was still Soviet foreign minister, acted as the stalking horse for the Gaidar team to take over. He was labour minister in the previous back-biting Yeltsin administration.

Although only half a dozen ministers, there are several other allies scattered round in the top echelons of the administration. There are so many qualified economists in the Gaidar team that there will be very few economists left to take over should they fall.

Mr Konstantin Kasalovsky, who is responsible for negotiations with international organisations, provided an internal connection for the group when he set up a Market Institute sponsored by the London-based Institute of Economic Affairs, the Thatcherite think-tank.

Like their predecessors in eastern Europe - Poland's Mr Leszek Balcerowicz and Vaclav Klaus in Czechoslovakia - the Gaidar team is more free-market than many of their foreign advisers. Their common ideological from allegiance to the old system - translates into a mix of orthodox free market economics and admiration for Margaret Thatcher's strength of character.

This is tempered by political realism - about what it is possible to get away with in Russia - as witnessed by their decision last month to loosen their tight credit policy at the risk of triggering hyperinflation.

Apart from the support of Mr Yeltsin, the team's unity has proved its main strength in surviving the murderous world of Russian politics. In the absence of strong parties, Russian politics, usually depressingly, and dangerously, boils down to petty jealousies and power struggles among personalities, all jockeying, in true Soviet fashion, for the top lead-er's seat.

Mr Gaidar and his critics started off by not expecting him to last long in office. But having matured fast as a politician since taking office in October, and then putting up a ferocious fight for his reforms in parliament, Mr Gaidar emerged from last month's bruising Congress of People's Deputies with a new self-assurance.

Although disarrayed by their triumph, many of his pro-market opponents still see themselves as a second tier of pro-market reformers, waiting in the wings to prevent a fascist Communist takeover should the government collapse under a wave of spontaneous popular anger.

"We want more gradual reform more focused on the population, because Russia is

used to living slowly but is used to equality," explained Mr Oleg Plotnikov, a young pro-market member of the Smena ("Change of Guard") parliamentary faction which wants more power for parliament.

Although superior to anything else on offer so far - "we are often accused of being arrogant," says one Gaidar aide, "but perhaps that arrogance is justified" - the government is by no means all sweetness and light.

Mr Grigory Yavlinsky, the chief Soviet economic strategist, who struggled between the August coup and the collapse of the Soviet Union to build some kind of economic union, accuses them of outright opportunism. He proudly describes a stormy scene in his office late last year, when he turned down a job offer from Mr Gaidar and accused him of tailoring his go-it-alone Russian economic reforms to suit the new isolationist mood of the country's political masters.

Their appeal to the West as normal, articulate human beings eschewing the old traditions of Soviet bureaucracy, does not necessarily translate into affection for them within the Commonwealth.

The team's self-confidence - which took the form of bypassing parliament and offending people like the central bank chairman - has also irritated many older Yeltsin supporters who have been shunted out of the president's "in" crowd.

Ms Bella Kukrova, an influential St Petersburg journalist and deputy in her 50s, recently complained on her own TV programme that the government was inaccessible. What she really meant to say, as she commented with St Petersburg mayor, Mr Anatoly Sobchak, was that they were inaccessible to them.

But one intelligent thing this team has done is to hire, as government advisers, outside experts who might otherwise criticise it, or whose prestige enhances their image - "all you have to do is criticise the government to get a job offer," joked Mikhail Leontiev, economics correspondent for *Nezavisimaya* (Independent) newspaper, who claims he turned down such a proposition.

Mr Yuri Boldyrev, a rising young star of Russian politics who made a name for himself pushing for the split of the Communist party, was recently appointed head of the government inspectorate. Mr Mikhail Gurtovoi, a top investigative journalist, is Mr Gaidar's adviser on fighting corruption.

They have also used foreign advisers - including economists such as Jeffrey Sachs whose support has been extended to helping one minister give his first foreign press interview - to drum up support and sympathy for their reforms in the West.

The \$24bn aid package - granted by western governments in time to support them at the Congress of People's Deputies - has become another argument for them to stay in power. But as President Yeltsin demonstrated when he said Russia would not be taking orders from the International Monetary Fund, the government - which openly says it would like its central bank to be run by the IMF - has to be careful to avoid accusations of being too subservient to the West.

Although disarrayed by their triumph, many of his pro-market opponents still see themselves as a second tier of pro-market reformers, waiting in the wings to prevent a fascist Communist takeover should the government collapse under a wave of spontaneous popular anger.

"We want more gradual reform more focused on the population, because Russia is

Many Russians believe the mafia has simply changed its colours

Battle against corruption



Vice president Alexander Rutskoi: threats and accusations

"YES, a clever man cannot be a cheat," wrote Alexander Griboyedov, the 18th century Russian writer, in the play, *Woe from Wit*.

Throughout the centuries, Russia has been notoriously corrupt. But racketeering, influence-peddling and embezzlement have come to play such a large role in everyday life that the word *mafia* is now one of the most frequently used words in the Russian language, writes Leyla Boulton.

Another peculiarity of life in the former Soviet Union is that the word as used in Russian has no precise analogy anywhere else in the world. It describes not a group of "godfathers" (although there are such figures, too) but an all-embracing system of crooked practices created by seven decades of Communist rule.

Its foundations: artificially low fixed prices, shortages, total state-ownership of the economy. Its multiple actors: a haphazard but wide-reaching assortment of state or party functionaries, gangsters, entrepreneurs, and petty employees.

"Countries which are called civilised are far from rid of the *mafia*, but at least they are based on democratic principles which are opposed to the *mafia*," says Mr Arkady Vaksberg, the country's leading expert on the subject. "A system which is fundamentally rotten cannot fight against itself."

Now that the new Russian government is pursuing bold market reforms to dismantle the old economic system, there is some hope that society can defeat the *mafia* because its root causes are finally being tackled. Whereas before most forms of business activity could be described as *mafia* because they were illegal, their unbanning removes the justification for at least some of the dishonesty.

However, a weak federal administration, a poorly-developed legal system, and the continued state ownership of most of the economy mean that corruption is thriving as never before. Resistance from old vested interests to the government's privatisation and demobilisation efforts is also an obstacle to tackling the *mafia's* root causes.

At stake is the credibility of market reformers which are supposed to benefit all, and not just those who know how to use the prevailing system to enrich themselves.

Today, and not without reason, the Russian public believes the *mafia* has simply changed its colours. A perception that the new rulers are not only impoverishing people with price liberalisation but may be as corrupt as their Communist predecessors, could well sink the whole

mafia's root causes.

Today, and not without reason, the Russian public believes the *mafia* has simply changed its colours. A perception that the new rulers are not only impoverishing people with price liberalisation but may be as corrupt as their Communist predecessors, could well sink the whole

mafia's root causes.

Today, and not without reason, the Russian public believes the *mafia* has simply changed its colours. A perception that the new rulers are not only impoverishing people with price liberalisation but may be as corrupt as their Communist predecessors, could well sink the whole

mafia's root causes.

Today, and not without reason, the Russian public believes the *mafia* has simply changed its colours. A perception that the new rulers are not only impoverishing people with price liberalisation but may be as corrupt as their Communist predecessors, could well sink the whole

mafia's root causes.

Today, and not without reason, the Russian public believes the *mafia* has simply changed its colours. A perception that the new rulers are not only impoverishing people with price liberalisation but may be as corrupt as their Communist predecessors, could well sink the whole

mafia's root causes.

Today, and not without reason, the Russian public believes the *mafia* has simply changed its colours. A perception that the new rulers are not only impoverishing people with price liberalisation but may be as corrupt as their Communist predecessors, could well sink the whole

mafia's root causes.

Today, and not without reason, the Russian public believes the *mafia* has simply changed its colours. A perception that the new rulers are not only impoverishing people with price liberalisation but may be as corrupt as their Communist predecessors, could well sink the whole

mafia's root causes.

Today, and not without reason, the Russian public believes the *mafia* has simply changed its colours. A perception that the new rulers are not only impoverishing people with price liberalisation but may be as corrupt as their Communist predecessors, could well sink the whole

mafia's root causes.

Today, and not without reason, the Russian public believes the *mafia* has simply changed its colours. A perception that the new rulers are not only impoverishing people with price liberalisation but may be as corrupt as their Communist predecessors, could well sink the whole

mafia's root causes.

Today, and not without reason, the Russian public believes the *mafia* has simply changed its colours. A perception that the new rulers are not only impoverishing people with price liberalisation but may be as corrupt as their Communist predecessors, could well sink the whole

mafia's root causes.

Today, and not without reason, the Russian public believes the *mafia* has simply changed its colours. A perception that the new rulers are not only impoverishing people with price liberalisation but may be as corrupt as their Communist predecessors, could well sink the whole

mafia's root causes.

inexplicably, charges are not being pressed by the state prosecutor.

Equally revealing from the readiness of many Russians to admit to crooked dealings is the fact that few see that corruption as a crime. Even fewer understand the notion of conflicts of interest.

A senior official at the state oil company of Tatarstan, a republic within Russia which is pressing for independence, admitted in conversation to taking a \$20,000 bribe from a foreign company in helping it work out projects for investing in his republic.

"We've got expenses to cover," he explained, saying his Rbs4,000 (\$40) monthly salary was not enough to survive on.

A Soviet government official who was laid off in December when the country collapsed told me about how he had received Rbs250 from Soviet finance ministry officials who

Continued on page 8

SATRA Group

- International Trade, Distribution and Consultancy
- Forty years experience in Russia and the republics
- Office in London, New York and Moscow
- Specialising in aviation, medical and mining equipment and steel
- Market studies and representation work undertaken

West Garden Place
Kenilworth
London W2 2AQ
Tel: 071-742 5151
Fax: 071-724 8795

TV COMPANY VID

RUSSIA'S MOST POPULAR TELEVISION PROGRAMMES CAN CARRY YOUR MESSAGE FROM BREST TO VLADIVOSTOK, FROM MURMANSK TO TASHKENT.

BUD

If you are looking for a way to reach over 200 million prime-time T.V. viewers across the C.I.S. and Baltics, we at V.I.D. T.V. can offer you a complete range of advertising services at favourable rates. Our 14 top-rated programmes air weekly on national channel 1. If you are eager to reach the world's biggest new market at home please contact:

The Advertising Department, Television Co. 'VID'
12, Ac. Korolyova st., 127000, Moscow, Russia
Phone: (095) 217-9203/263-4086
Fax: (095) 217-9869/215-5491

SKADDEN ARPS SLATE MEAGHER & FLOM

NEW YORK BOSTON CHICAGO LOS ANGELES SAN FRANCISCO WASHINGTON, DC WILMINGTON BEIJING BRUSSELS BUDAPEST FRANKFURT HONG KONG LONDON MOSCOW PARIS ROME SYDNEY TOKYO TORONTO

ANNOUNCES ITS NEWEST OFFICE.

MOSCOW
Room 312
3, Solyanka Street - Building 3
Moscow, 109028
Russia
Telephone: 7-095-924-45-90
Telex: 7-095-924-50-19

SKADDEN EUROPE
BRUSSELS - BUDAPEST - FRANKFURT
LONDON - MOSCOW - PARIS - PRAGUE

GARIPLO CASSA DI RISPARMIO DELLE PROVINCE LOMBARDE SpA.

Moscow representative office

B. Gnedikovsky Per. 7, Fl.4 Tel: 200 4191
Telex 413675; Fax 200 4295
Representative - Maurizio Rossi
U.Lakad. Korolyova 4, Kor.2, Kv.43-44
Secretary/Interpreter Ludmila Ostudina

TODAY FROM RUSSIA

Today our timber is up to international standards and sells at competitive prices.
"Lekavest, L.L.C."

Head Office:
15, Ilyinka str., Moscow 103070
Bureau in Europe:
Glovingasse 20, 1010 Vienna, Austria
2000 Hanover, Germany
Fax: 040/30 142250

International Center for Information, Inc.

Russian Information Specialists and Consultants

Activities

- * Custom Information Research on Russia
- * Russian Partner Search and Due Diligence

Expertise

- * Mining & Coal
- * Industrial Equipment
- * Licensable Technology

Resources

- * Alliances with Major Russian Scientific and Industrial Centers
- * Network of Russian Technical Specialists
- * Counsel with Russian Federal & Local Authorities
- * Experienced International Staff

Accurate, Timely, Confidential

404 IDS Center, 50 S. 5th Street, Minneapolis, MN 55402 USA

Telephone: (612) 378-0643 Facsimile: (612) 338-6340

36, 5-ya Magistratskaya, Stol 250, Moscow 123850 RF

Telephone: (709) 259-28-47 Telex: (411609) VIEHS SU-KI

199 Marlborough Street, Boston, MA 02118 USA

Telephone: (617) 236-0103 Facsimile: (617) 236-6904

Farmers face formidable obstacles and agricultural machinery is prohibitively expensive, reports Leyla Boulton

Food supplies: the biggest threat to political stability

"THERE'S going to be a war here," declared Mr Sergei Boyakov, a fighter on the front line of Russia's battle to switch agriculture from Communism to Capitalism.

Mr Boyakov is at the head of a company of 228 hectares of land in Russia's rich southern Penza region.

He has already made more than a million roubles raising cattle for meat and dairy production. But for months, his biggest headache has been trying to persuade local state farmers to keep their cows off his pasture.

"I cleared this land and planted grass on it, and now they bring their cows to graze on it. I won't have it," he fumes.

Despairing of a negotiated settlement, he is going to hire

ex. Before they had time to make real headway, the reforms were interrupted by World War One, and then buried by the Bolsheviks. As a result, a country which before 1917 was a leading exporter of grain, is today one of the world's biggest importers.

Today, the collapse of food supplies, which helped trigger the 1917 revolution, is again the biggest threat to the country's political stability - raising fears of a *golodnyi bunt* (famine revolt) this winter. It is with this fear in mind that western governments, to the delight of their own farmers, are likely to continue subsidising grain exports to Russia for some time to come.

President Boris Yeltsin has ordered the accelerated distribution of land to private peasants, and the "re-organisation" of the *kolkhozy* (collective farms) and *sokhozy* (state farms) which account for the bulk of agricultural production. This includes cutting state subsidies to loss-making state farms.

But it will still take at least a few years before Russia is able to begin meeting its own needs. Practice shows that the state is still unable to support private farmers on any significant scale, even though their numbers doubled to 100,000 between January and April of this year.

Meanwhile, the re-organisation of the state sector on market principles - which would have the benefit of maintaining the economies of scale of large scale farming - is so far too superficial to make any difference to its effectiveness.

In Mr Boyakov's Pachelma district for instance, local authorities said they were planning to introduce the unpronouncing concept of "private collective property."

On one farm which had been re-organised in this way, peasants said the main benefit was that lazy people could be expelled - but they had a very bad idea of what it meant to hold shares in their farm.



Russian soldiers harvesting potatoes at a farm near Cherkovo, 30 km outside Moscow

police to guard his fields. But he fears the quarrel will end in bloodshed.

Mr Boyakov's battle with members of the "Shining Path" state farm goes to the heart of the difficulties of reforming Russian agriculture, six decades after Stalin herded peasants into collective and state farms.

After millions of peasants died in resisting collectivisation, their descendants are now too used to being paid by the month, with fixed holidays, salaries and social benefits, to go it alone. Or at least they are waiting to see what happens to those who do.

This returns Russia roughly to where it was at the beginning of this century, when Pyotr Stolypin, the reformist tsarist premier, started land reforms to break up the pre-existing communal system and develop a class of private farm

houses and call it marketing," he jokes bitterly.

Another brake on reform is the fact private property in the strict sense of the word is not yet allowed because of the Russian parliament's refusal to endorse the sale and purchase by local authorities can be resold only after ten years.

Given deep psychological resistance to change, it is hardly surprising that two signs put up by Mr Boyakov

proclaiming "Private Property" have been torn down over the past year.

"They take off huge percentages and call it marketing," he jokes bitterly.

Another brake on reform is the fact private property in the strict sense of the word is not yet allowed because of the Russian parliament's refusal to endorse the sale and purchase by local authorities can be resold only after ten years.

Given deep psychological resistance to change, it is hardly surprising that two signs put up by Mr Boyakov

proclaiming "Private Property" have been torn down over the past year.

"They take off huge percentages and call it marketing," he jokes bitterly.

Another brake on reform is the fact private property in the strict sense of the word is not yet allowed because of the Russian parliament's refusal to endorse the sale and purchase by local authorities can be resold only after ten years.

Given deep psychological resistance to change, it is hardly surprising that two signs put up by Mr Boyakov

proclaiming "Private Property" have been torn down over the past year.

"They take off huge percentages and call it marketing," he jokes bitterly.

Another brake on reform is the fact private property in the strict sense of the word is not yet allowed because of the Russian parliament's refusal to endorse the sale and purchase by local authorities can be resold only after ten years.

Given deep psychological resistance to change, it is hardly surprising that two signs put up by Mr Boyakov

proclaiming "Private Property" have been torn down over the past year.

"They take off huge percentages and call it marketing," he jokes bitterly.

Another brake on reform is the fact private property in the strict sense of the word is not yet allowed because of the Russian parliament's refusal to endorse the sale and purchase by local authorities can be resold only after ten years.

Given deep psychological resistance to change, it is hardly surprising that two signs put up by Mr Boyakov

proclaiming "Private Property" have been torn down over the past year.

"They take off huge percentages and call it marketing," he jokes bitterly.

Another brake on reform is the fact private property in the strict sense of the word is not yet allowed because of the Russian parliament's refusal to endorse the sale and purchase by local authorities can be resold only after ten years.

Given deep psychological resistance to change, it is hardly surprising that two signs put up by Mr Boyakov

proclaiming "Private Property" have been torn down over the past year.

"They take off huge percentages and call it marketing," he jokes bitterly.

Another brake on reform is the fact private property in the strict sense of the word is not yet allowed because of the Russian parliament's refusal to endorse the sale and purchase by local authorities can be resold only after ten years.

Given deep psychological resistance to change, it is hardly surprising that two signs put up by Mr Boyakov

proclaiming "Private Property" have been torn down over the past year.

"They take off huge percentages and call it marketing," he jokes bitterly.

Another brake on reform is the fact private property in the strict sense of the word is not yet allowed because of the Russian parliament's refusal to endorse the sale and purchase by local authorities can be resold only after ten years.

Given deep psychological resistance to change, it is hardly surprising that two signs put up by Mr Boyakov

proclaiming "Private Property" have been torn down over the past year.

"They take off huge percentages and call it marketing," he jokes bitterly.

Another brake on reform is the fact private property in the strict sense of the word is not yet allowed because of the Russian parliament's refusal to endorse the sale and purchase by local authorities can be resold only after ten years.

Given deep psychological resistance to change, it is hardly surprising that two signs put up by Mr Boyakov

proclaiming "Private Property" have been torn down over the past year.

"They take off huge percentages and call it marketing," he jokes bitterly.

Another brake on reform is the fact private property in the strict sense of the word is not yet allowed because of the Russian parliament's refusal to endorse the sale and purchase by local authorities can be resold only after ten years.

Given deep psychological resistance to change, it is hardly surprising that two signs put up by Mr Boyakov

proclaiming "Private Property" have been torn down over the past year.

"They take off huge percentages and call it marketing," he jokes bitterly.

Another brake on reform is the fact private property in the strict sense of the word is not yet allowed because of the Russian parliament's refusal to endorse the sale and purchase by local authorities can be resold only after ten years.

Given deep psychological resistance to change, it is hardly surprising that two signs put up by Mr Boyakov

proclaiming "Private Property" have been torn down over the past year.

"They take off huge percentages and call it marketing," he jokes bitterly.

Another brake on reform is the fact private property in the strict sense of the word is not yet allowed because of the Russian parliament's refusal to endorse the sale and purchase by local authorities can be resold only after ten years.

Given deep psychological resistance to change, it is hardly surprising that two signs put up by Mr Boyakov

proclaiming "Private Property" have been torn down over the past year.

"They take off huge percentages and call it marketing," he jokes bitterly.

Another brake on reform is the fact private property in the strict sense of the word is not yet allowed because of the Russian parliament's refusal to endorse the sale and purchase by local authorities can be resold only after ten years.

Given deep psychological resistance to change, it is hardly surprising that two signs put up by Mr Boyakov

proclaiming "Private Property" have been torn down over the past year.

"They take off huge percentages and call it marketing," he jokes bitterly.

Another brake on reform is the fact private property in the strict sense of the word is not yet allowed because of the Russian parliament's refusal to endorse the sale and purchase by local authorities can be resold only after ten years.

Given deep psychological resistance to change, it is hardly surprising that two signs put up by Mr Boyakov

proclaiming "Private Property" have been torn down over the past year.

"They take off huge percentages and call it marketing," he jokes bitterly.

Another brake on reform is the fact private property in the strict sense of the word is not yet allowed because of the Russian parliament's refusal to endorse the sale and purchase by local authorities can be resold only after ten years.

Given deep psychological resistance to change, it is hardly surprising that two signs put up by Mr Boyakov

proclaiming "Private Property" have been torn down over the past year.

"They take off huge percentages and call it marketing," he jokes bitterly.

Another brake on reform is the fact private property in the strict sense of the word is not yet allowed because of the Russian parliament's refusal to endorse the sale and purchase by local authorities can be resold only after ten years.

Given deep psychological resistance to change, it is hardly surprising that two signs put up by Mr Boyakov

proclaiming "Private Property" have been torn down over the past year.

"They take off huge percentages and call it marketing," he jokes bitterly.

Another brake on reform is the fact private property in the strict sense of the word is not yet allowed because of the Russian parliament's refusal to endorse the sale and purchase by local authorities can be resold only after ten years.

Given deep psychological resistance to change, it is hardly surprising that two signs put up by Mr Boyakov

proclaiming "Private Property" have been torn down over the past year.

"They take off huge percentages and call it marketing," he jokes bitterly.

Another brake on reform is the fact private property in the strict sense of the word is not yet allowed because of the Russian parliament's refusal to endorse the sale and purchase by local authorities can be resold only after ten years.

Given deep psychological resistance to change, it is hardly surprising that two signs put up by Mr Boyakov

proclaiming "Private Property" have been torn down over the past year.

"They take off huge percentages and call it marketing," he jokes bitterly.

Another brake on reform is the fact private property in the strict sense of the word is not yet allowed because of the Russian parliament's refusal to endorse the sale and purchase by local authorities can be resold only after ten years.

Given deep psychological resistance to change, it is hardly surprising that two signs put up by Mr Boyakov

proclaiming "Private Property" have been torn down over the past year.

"They take off huge percentages and call it marketing," he jokes bitterly.

Another brake on reform is the fact private property in the strict sense of the word is not yet allowed because of the Russian parliament's refusal to endorse the sale and purchase by local authorities can be resold only after ten years.

Given deep psychological resistance to change, it is hardly surprising that two signs put up by Mr Boyakov

proclaiming "Private Property" have been torn down over the past year.

"They take off huge percentages and call it marketing," he jokes bitterly.

Another brake on reform is the fact private property in the strict sense of the word is not yet allowed because of the Russian parliament's refusal to endorse the sale and purchase by local authorities can be resold only after ten years.

Given deep psychological resistance to change, it is hardly surprising that two signs put up by Mr Boyakov

proclaiming "Private Property" have been torn down over the past year.

"They take off huge percentages and call it marketing," he jokes bitterly.

Another brake on reform is the fact private property in the strict sense of the word is not yet allowed because of the Russian parliament's refusal to endorse the sale and purchase by local authorities can be resold only after ten years.

Given deep psychological resistance to change, it is hardly surprising that two signs put up by Mr Boyakov

proclaiming "Private Property" have been torn down over the past year.

"They take off huge percentages and call it marketing," he jokes bitterly.

Another brake on reform is the fact private property in the strict sense of the word is not yet allowed because of the Russian parliament's refusal to endorse the sale and purchase by local authorities can be resold only after ten years.

Given deep psychological resistance to change, it is hardly surprising that two signs put up by Mr Boyakov

proclaiming "Private Property" have been torn down over the past year.

"They take off huge percentages and call it marketing," he jokes bitterly.

Another brake on reform is the fact private property in the strict sense of the word is not yet allowed because of the Russian parliament's refusal to endorse the sale and purchase by local authorities can be resold only after ten years.

Given deep psychological resistance to change, it is hardly surprising that two signs put up by Mr Boyakov

proclaiming "Private Property" have been torn down over the past year.

"They take off huge percentages and call it marketing," he jokes bitterly.

Another brake on reform is the fact private property in the strict sense of the word is not yet allowed because of the Russian parliament's refusal to endorse the sale and purchase by local authorities can be resold only after ten years.

Given deep psychological resistance to change, it is hardly surprising that two signs put up by Mr Boyakov

proclaiming "Private Property" have been torn down over the past year.

"They take off huge percentages and call it marketing," he jokes bitterly.

Another brake on reform is the fact private property in the strict sense of the word is not yet allowed because of the Russian parliament's refusal to endorse the sale and purchase by local authorities can be resold only after ten years.

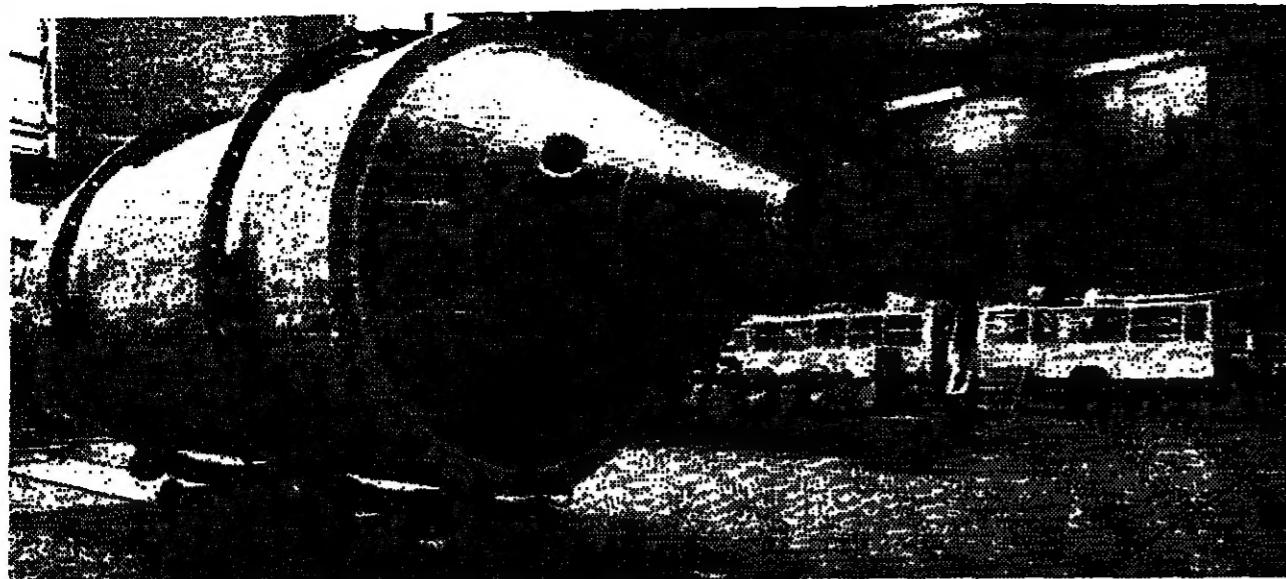
Given deep psychological resistance to change, it is hardly surprising that two signs put up by Mr Boyakov

proclaiming "Private Property" have been torn down over the past year.

"They take off huge percentages and call it marketing," he jokes bitterly.

Another brake on reform is the fact private property in the strict sense of the word is not yet allowed because of the

THE REFORMING OF RUSSIA 8



Sign of the times: grain silos, made from unused rocket casings — and from old trolley buses — at the Yuzhny missile factory

Drastic cost-cuts in research and defence projects have left top scientists with an uncertain future, reports Leyla Boulton

A wealth of spare talent

FOR DECADES one of the showpieces of Communist rule, Russian brains are turning out to be one of the better buys for investors seeking opportunities in the newly-capitalist country.

The Soviet Union's collapse last December, followed by price liberalisation and drastic government spending cuts in January, has left an impressive state-sponsored system of scientific research in complete disarray.

This, in turn, has opened up the chance for outsiders to tap the wealth of scientific talent in Russia and the other newly-independent republics.

In the meantime, the disintegration of the old Soviet system has triggered fears among western governments that under-paid scientists will sell Soviet nuclear and other military secrets to Third World dictators.

These fears are no doubt exaggerated — there are still restrictions on the scientists' movement, the Russian government has promised to increase their pay, and many do not actually want to leave the country.

Still, the future appears extremely bleak to many scientists, who have been looked after by the state all their lives and now have to find their own solutions — "if they told us to be patient for a year or two, then we could at least go and work as doormen in the meantime," says Sergei, a computer programmer who has not been paid this year.

While his institute waits for overdue grants from the state (the government blames a physical shortage of banknotes for the delay), Sergei and his colleagues are surviving on a few unofficial orders from defence and other state-owned plants.

But even these are at risk because the industry's own financial resources are rapidly declining as a result of 'across the board' spending cuts.

These include a reduction in defence procurement — a leading employer of scientific talent — to 13 per cent of last year's level.

Some scientists have lost no time in helping themselves. One such pioneer is Professor Boris Babayan, who created the supercomputers used in the Soviet space programme and the design of nuclear weapons. He and a team of colleagues at the Institute for Precision Mechanics and Computer Technology are now putting the finishing touches to an agreement to carry out research in Moscow for Sun Microsystems, a Californian computer company.

Prof. Babayan, seeking funds to complete work on a new super-computer, the Ehrus 3, began talking to foreign computer companies a year ago. He is not saying how much Sun will pay him and his colleagues, but it does not take much to improve on his current monthly salary of Rbs2,000 (\$20) a month.

Other scientists are choosing

to leave the country. One of Prof. Babayan's colleagues is emigrating to the US, while three others have taken a prolonged leave of absence of abroad.

While such solutions may secure the future of the very top scientists or those with easily marketable skills, such as programming, they will not be applicable to all.

Nowhere is this clearer than in the *akademgorodok* (scientific village) set in beautiful forest-land, 30km outside Novosibirsk, the biggest city in Siberia.

Conceived in 1957 as a place for scientists to think in peace and live in comfort, it contains more than 20 research institutes — ranging from nuclear physics, mining, inorganic chemistry, and semiconductor physics. The livelihood of 30,000 scientists, receiving an average monthly wage of Rbs1,400, depends on it.

"Our policy is to hang in here until the very last. There's nowhere else to go," says Mr. Sergei Kuznetsov, a 44-year-old mathematician at the local Computing Centre, which can carry out mathematical modelling for everything from the weather to military aircraft.

Apart from the shortage of housing which makes it difficult to move ("we're no longer restricted here by internal passport rules but by our apartments"), Mr. Kuznetsov says sharp price rises make it prohibitively expensive to travel around to

look for other jobs. An air ticket to Moscow costs Rbs540 — or a third of his monthly salary.

He heads the Computing Centre's department for seeking foreign grants to fund joint research projects with the outside world — "it's embarrassing to seek help," he says. "We perfectly understand that the hand of the state will not reach out to us. We have to do something ourselves."

"Before, we always felt important. Fundamental science used to be one of the achievements thanks to which we compared ourselves to the civilised world, but now we live in a situation where there is little money, poverty and illness. He is an example of what is happening, here and there an industrial restructuring, forced by government policy, carried out by entrepreneurs, taking him from the state sector into private business."

"One day I sat down to count how many organisations of the party, the state, the enterprise, the local authorities — could interfere with my decisions. There were 45."

He also noted that while there were highly skilled people available, "we had no experience of quality mass production."

The company has identified growth markets — of which project explain that the aim is to attract matching private funds for joint research projects.

Another way out is through domestic entrepreneurship. In a small factory set up on premises belonging to the Botanical Gardens, just outside the *akademgorodok*, Mr. Yuri Yurchenko, a microbiologist who used to be involved in the production of biological weapons, now oversees the production of cosmetics.

□ See also page four: *Champions of free enterprise*

THERE is a little district in Moscow, not far from the prison where the leaders of the August putsch are held, where the names celebrate the huge plants in the midst of them: *elektrosvodostroya*, or electric factory streets and lanes, an electric factory metro station and so on.

The original plant works still, though there are now three different state enterprises instead of the previous one turning out heavy electrical equipment — transformers, generators and switchgear.

In its shade is a smaller building, which encloses sterile rooms in which white-coated technicians produce quartz crystals, oscillators and microchips, together with calculators, fax machines and telephone handsets.

The smaller plant is called

Fonon International: its juxtaposition with its neighbour

emphasises the point made by

Mr. Dmitri Nikitin, Fonon's

president — this is that "when

the 80 per cent of the economy

which made industrial goods,

largely for the military, begins

to collapse, the 20 per cent

which makes for the consumer, begins to be set free."

Fonon International works

in the sector now freeing itself

from the shadow of the giants:

as the first declines towards

collapse, its grows and flour-

ishes. He is an example of

what is happening, here and

there an industrial restructuring

forced by government policy,

carried out by entrepreneurs,

taking him from the state

sector into private business.

"One day I sat down to

count how many organisations

of the party, the state, the

enterprise, the local authori-

ties — could interfere with my

decisions. There were 45."

He also noted that while

there were highly skilled peo-

ple available, "we had no ex-

perience of quality mass produc-

tion."

The company has identified

growth markets — of which

project explain that the aim is to

attract matching private funds

for joint research projects.

Another way out is through

domestic entrepreneurship. In

a small factory set up on pre-

mises belonging to the Botanical

Gardens, just outside the *akadem-*

gorodok, Mr. Yuri Yur-

chenko, a microbiologist who

used to be involved in the pro-

duction of biological weapons,

now oversees the production of

cosmetics.

□ See also page four: *Champions of free enterprise*

The ingenuity and ability of Russian entrepreneurs

Out of the shadows at last

able which rivals the leading edge anywhere else in the world — "the educational level is even higher," he says. His specifications for production machinery have been produced for him in military industrial plants desperate for new orders: his engineers are all Soviet-trained: the good-looking calculators which now come off his lines at the rate of 50,000 a month have some foreign components and casings, but were Russian-designed.

The original plant works still, though there are now three different state enterprises instead of the previous one turning out heavy electrical equipment — transformers, generators and switchgear.

In its shade is a smaller building, which encloses sterile rooms in which white-coated technicians produce quartz crystals, oscillators and microchips, together with calculators, fax machines and telephone handsets.

The smaller plant is called

Fonon International: its juxtaposition with its neighbour

emphasises the point made by

Mr. Dmitri Nikitin, Fonon's

president — this is that "when

the 80 per cent of the economy

which made industrial goods,

largely for the military, begins

to collapse, the 20 per cent

which makes for the consumer, begins to be set free."

Fonon International works

in the sector now freeing itself

from the shadow of the giants:

as the first declines towards

collapse, its grows and flour-

ishes. He is an example of

what is happening, here and

there an industrial restructuring

forced by government policy,

carried out by entrepreneurs,

taking him from the state

sector into private business.

"One day I sat down to

count how many organisations

of the party, the state, the

enterprise, the local authori-

ties — could interfere with my

decisions. There were 45."

He also noted that while

there were highly skilled peo-

ple available, "we had no ex-

perience of quality mass produc-

tion."

The company has identified

growth markets — of which

project explain that the aim is to

attract matching private funds

for joint research projects.

Another way out is through

domestic entrepreneurship. In

a small factory set up on pre-

mises belonging to the Botanical

Gardens, just outside the *akadem-*

gorodok, Mr. Yuri Yur-

chenko, a microbiologist who

used to be involved in the pro-

duction of biological weapons,

now oversees the production of

cosmetics.

□ See also page four: *Champions of free enterprise*

it could all be gone."

In the manner of Russian companies, he has branched into areas quite different from the core business. Fonon has a company, Yarestatravia, in the ancient city of Yaroslavl, near Moscow, with around 1,000 employees, which specialises in restoration — both of ancient Russian monuments and churches and of modern western hotels. It is now just beginning a small air-cargo operation.

Mr. Nikitin and his fellows are young enough still — in their 30s or 40s — with a training which they are putting to use, but with the ability to learn the ways of business.

"This is the most difficult area for us. But I think that Russian people are very intelligent and also resourceful: they had to think of so many ways round obstacles that business does not present any problems in principle. But of course they need experience. In three or four years time, Russian businessmen will be an international force."

John Lloyd

Decree against corruption

Continued from Page 6

we are loath to pass on the money to the Russian government. The money was to set up a socially-useful project.

President Boris Yeltsin last month issued his first decree against corruption, forbidding public servants from getting involved in business, either as intermediaries or employees of private firms.

But Mr. Gurtovol says this is only a first step, which must be followed up by higher pay for government officials so that the administration does not lose its best people to the private sector, "leaving behind the idiots and hardened criminals."

"A civil servant can't live on 2,500 roubles (\$35) a month. If we ban him from using his government position to make money on the side, we need to give him conditions for a decent life — that is a high pension, a guarantee he won't be fired, and a system of privileges which we as democrats used to fight against," he explains.

Likewise, a policeman must

know that if he dies, his pen-

X

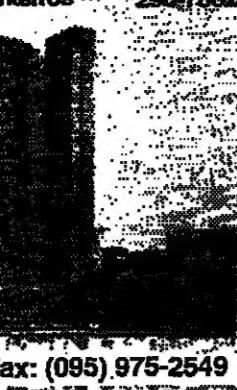
IMPORT!
food stuff, consumer goods,
equipment.

MOSCOW
121205, RUSSIA
NOVYI ARBAT, 56

EXPORT!
Raw materials

INVESTMENT!
RUSSIA and ABROAD

Tel: 299-8344
Intercos 299-8344
Fax: (095) 975-2549



Fax: (095) 975-2549

ENERGOMACHEXPORT
ENERGO MEANS ACTION!
Export-import operations ranging from miscellaneous equipment to delivery of enterprise on a turn-key basis, including, but not limited to thermal, hydropower, diesel-generator stations and industrial utilities; metallurgical and mining equipment; railway transport equipment.
Engineering, marketing, technical maintenance, international industrial cooperation.
Setting up joint ventures.
Reading intermediary and representation services.

AO Energomachexport
25a, Herzenbary per,
129010 Moscow, Russia
tel: 288 84 56
tel: 411965
fax: 288 79 90

JOINT STOCK COMPANY
ENERGOMACHEXPORT
MOSCOW RUSSIA

YOUR RELIABLE PARTNER IN RUSSIA
NATTA GROUP
* CONSULTING, JURIDICAL SUPPORT
* BUSINESS TOURS
* HOLDING SEMINARS, CONFERENCES, PRESENTATIONS
* REPRESENTATION OF YOUR INTERESTS
* MANAGEMENT OF INVESTMENT PROJECTS
* CARGO AIR TRANSPORTATION
We pay special attention to partners of medium and small business
For further information contact the Joint Administrative Receiver, 123007, Moscow, 3-d Horoshevsky proezd, 8. INTRACO, Inc.
PHONE: 7 095 250 3415
FAX: 7 095 250 3415
TELEX: 411700 INTCO
E-MAIL BOX: natta@natta.msk.su

ST. PETERSBURG TRAVEL COMPANY
THE ST. PETERSBURG TRAVEL COMPANY
Assignee, Constituent and Partner
of "Intourist" Joint Stock Company
invites you
to visit the city on the Neva and see the priceless collections of Russian and foreign art and the unique historic and architectural sights in St. Petersburg and its environs dating to the 18th-20th centuries.
+
Welcome to St. Petersburg!
11, St. Isaac's Sq., St. Petersburg 190000, Russia
Tel: (812) 210 09 05
Fax: (812) 315 55 54

TAROCO ENTERPRISES, INC.
Banking, Legal, and Trade Services
The Address You Need in the Local Market
TAROCO Group of USA & Local Companies Banks Offer:
- Representation, Partner Search, Verification, Set-up
- Legal and Financial Banking, Inter-currency, Local Companies
- Trade, Customs, Consignment, Wholesale, Transportation
Move your merchandise with confidence in Russia, Ukraine, Kazakhstan, Baltic through our wholesale and retail channels.
TAROCO
Russia: (095) 291-9250, Fax: 290-1214 B. Ehdich or A. Savin
USA: (201) 798-5000, Fax: 798-4222 Schles Bachman

Private Co "Prometex Ltd"; Moscow
3 years of experience export deliveries of ready-made products made of ferrous and non-ferrous metals; standards DIN, BS, NF.
Tel: 253 42 80
Fax: 237 73 04
Tlx: 414757 WSBTK

Enjoy doing business in St. Petersburg with Western services and facilities.
The business services you take for granted in the West are the first thing you miss when expanding your business into Russia. The Petersburg Development Group will have fully equipped and serviced offices available late 1992 at One Nevsky Prospect, St. Petersburg's most prestigious address. Facilities will include telecommunications, translation and other specialist services, as well as a private international class restaurant.
Preliminary enquiries for membership are now being invited. Please contact:
Petersburg Development Group
Boyer House
28 Head Street
Belt KA 15 2EU
Fax: 05055 4406

THE REFORMING OF RUSSIA 10

A radical overhaul of the armed forces presents big problems, reports Judy Dempsey

Money for butter, not guns, is the priority



Wreath-laying ceremony on Army Day: Russian President Boris Yeltsin at the tomb of the unknown soldier.

AS the legal successor to the former Soviet Union, the reforms which are being undertaken by the Russian government will include a radical overhaul of the armed forces. More importantly, the Russian government will remain committed to introducing sharp and deep cuts in its strategic weapons, as well as drawing up a new military doctrine.

This seems a packed and ambitious agenda over the coming months. But without reductions in the defence budget, coupled with reductions in the production of weaponry, Russia's economic reforms could be jeopardised. Money for butter, not guns, is one of the Russian government's priorities.

Revamping the armed forces is easier said than done. First, there is the question of how to cope with the 12m people who are employed directly, or indirectly with the defence industry. The Russian government is only now coming to terms with this enormous task which will entail retraining, and accepting large unemployment. In the meantime, Russia is trying to convert part of the military industrial complex into civilian projects.

For instance, in some of the military factories in the Urals, managers, admittedly with a sense of regret, and shame, about the way the Soviet Union as a super power has collapsed, have stopped manufacturing tanks. At a giant tank factory at Chelyabinsk in the Urals, Mr Oleg Guz, a floor manager, explained how the plant is now switching production to earth-moving tractors, and equipment for agriculture.

However, besides airing nostalgia for the old days of regular orders for tanks from the Soviet ministry of defence, he conceded that his plant was still producing parts for tanks.

Nor is the task of converting tanks into household goods welcomed by sections of the

former communist nomenklatura in Chelyabinsk. They still believe in the "potential enemy" (the west), seeing little reason for accepting such sharp cut-backs in arms production. Indeed, they also still believe they should continue to export weapons as a means of earning hard currency.

Conversion is not an easy process. Besides the social cost of rising unemployment - in one enterprise in Chelyabinsk alone, a work force of 60,000 will be reduced by at least 5,000 - it is costly. Mr Andrei Nechaev, Russia's economics minister, says the government would provide Rb40bn in soft credits to cover social costs.

"To stop military production, you need money to stop it," he explained recently. Mr Nechaev reckons that the defence budget in 1992 will account for about 6 per cent of GDP.

If military conversion will be a costly, and time-consuming process, so too, will be the attempts to pare down the Russian army. Mr Andrei Kokosin,

one of Russia's two deputy defence ministers - Mr Boris Yeltsin, the Russian president, is commander-in-chief of the armed forces - says the army will eventually total between 1.2m and 1.5m people.

"It will be leaner, more efficient, and more professional," he says.

But he, and other defence experts in Moscow are quick to add that provisions have to be made for those who will be retired, or retrained. The last thing Russia wants is a disgruntled, redundant officer class, which is party at the root of the Yugoslav crisis.

Because of these concerns, Russia is in no hurry to withdraw its remaining troops from the Baltic states, eastern Germany, or the central Asian republics.

Besides the fact that Russian troops continue to play an important role in guarding the frontiers which borders with Turkey and other countries in the south of the former Soviet Union, there is a widespread consensus that if these troops were withdrawn, they would have no homes to go to. This is one of the reasons why troops from the Baltic republics have not yet been withdrawn.

"It is not yet clear when and how we will withdraw these troops. It will be carried out on a case by case basis. But withdrawing troops from the border

with Turkey - which is a Nato country, will be subject to negotiations with Georgia, Azerbaijan, Armenia, and with Nato as well," says Mr Kokosin.

Parallel to the question of troops withdrawals, and reductions of Russia's armed forces, is the question about formulating a military doctrine. Since the cold war has ended, Russia must now ask itself what role the army should play and what defence strategy it should adopt. Mr Kokosin says Russia will have the foundations of a doctrine pretty soon which should be ready in detail by the end of the year.

He envisages the doctrine to include the following elements:

■ A Russian army would consist of a growing proportion of professionals. There will be a shift away from big formations, to corps and brigade structures, with a much smaller number of tanks - a long-standing tradition of the Soviet army.

■ Besides the fact that Russian troops continue to play an important role in guarding the frontiers which borders with Turkey and other countries in the south of the former Soviet Union, there is a widespread consensus that if these troops were withdrawn, they would have no homes to go to. This is one of the reasons why troops from the Baltic republics have not yet been withdrawn.

■ We will be moving towards a west-European structure," said Mr Kokosin. The emphasis will also be placed on rapid deployment forces - and rapid reaction forces: "the shock armes" which had been stationed in eastern Europe - the equivalent of the US's green berets - will act in the rear of the enemy in case of war, and will be integrated into the

rapid reaction forces.

■ The doctrine will not be based on the existence of a potential enemy or adversary.

The role of the armed forces "will be like an insurance for some unexpected events - for deterrence of any kind of aggression. Also, there will be more emphasis on international peace-keeping exercises," says Mr Kokosin.

The Russian military establishment believe that low intensity conflicts will be the main challenge in future. The ethnic conflicts in Moldavia, Tajikistan, Azerbaijan and Armenia, and Georgia confirm this assumption.

■ It will be impossible to protect every kilometre of the border (that is, the entire former Soviet Union) with troops and other military formations - "but we should control territory, in some cases, with our allies [of the former Soviet Union]," Mr Kokosin explains.

"We will have special arrangements with the former republics of the Soviet Union, and probably we should have some basic framework of security and co-operation. Russia is already drawing up a set of bi-lateral or tri-lateral agreements with regard to bases, stockpiles of ammunition, and ways in which to bring forces into action," he adds.

■ In the case of a conflict, if the Russian army was not able to

to deter, the role of the armed forces would be to act quickly and decisively to restore the peace on the terms favourable for those who were attacked.

■ In some cases, units of the Russian army could be stationed on some of the territories of the former Soviet Union.

■ "there will be national armies in these newly formed states. But in some cases, there will be special agreements between the Russian armed forces and the national armed forces - co-operation on training of officers, providing them not just with equipment but with spare parts, and technical assistance," explained Mr Kokosin.

■ Air defence will also be the subject of bi-lateral negotiations between Russia and the republics. At the moment, air defence is under the control of the Commonwealth of Independent States. Russian defence experts say it is impossible for the Baltic republics to have any kind of serious air defence system of its own.

■ "I would prefer to have a special agreement with CIS forces and Russia Federation and the Baltic republics, whereby we could keep our radar in Riga, for example, which is very important for air defence. We should probably have a joint air defence system, but under special agreements," explains Mr Kokosin.

So far, so good. But the road to a military doctrine will not be smooth. There are many problems facing the more liberal sections of the Russian defence establishment.

Relations with neighbouring Ukraine, in particular, the future of the Crimea, and who should control the Black Sea Fleet, have to be sorted out.

More nationalist-minded politicians, especially those grouped around the Russian Congress of People's Deputies, resent any concessions Russia might make with Japan over the future status of the Kuril Islands. And negotiations with the Ukraine over ratifying the START treaty, which entails deep cuts in the former Soviet Union's nuclear arsenal (see report, left: Moscow's concern) have to be resolved.

In the months ahead, Mr Kokosin and his colleagues can expect few days rest.

MAKE SURE YOU UNDERSTAND THE OPPORTUNITIES IN EASTERN EUROPE

READ THE FOLLOWING PUBLICATIONS FROM THE FINANCIAL TIMES:

Four newsletters for the developing markets of Central and Eastern Europe and the European republics of the former Soviet Union which provide detailed, first-hand information unobtainable elsewhere.

EAST EUROPEAN MARKETS - twice monthly

An essential source of accurate and succinct information on Central and Eastern Europe and the European republics of the former Soviet Union. Giving a precise, comprehensive background briefing on the latest developments, focusing on items of importance to business: foreign trade, finance, domestic economics, industry, technology and new legislation.

During this period of rapid transformation in Eastern Europe, East European Markets analyses, interprets and comments on the key issues for businessmen in the West and East, providing essential information on the opportunities for East-West trade.

FINANCE EAST EUROPE - twice monthly

Financial news, speculation and analysis from the emerging market economies of Central and Eastern Europe and the European republics of the former Soviet Union.

Finance East Europe keeps subscribers abreast of the banking and financing aspects of core privatisation; cross-border mergers & acquisitions and other forms of direct investment; project finance, trade credits, bilateral and multilateral credits, official guarantees and aid. The development of domestic equities and debt markets; the restructuring of domestic banking sectors in the countries is also covered. Regulations affecting finance and investment in the area are digested and explained.

EAST EUROPEAN BUSINESS LAW - monthly

A concise and empirical account of new laws affecting business in the countries of Central and Eastern Europe as they adapt to the free market. It covers Poland, Czechoslovakia, Hungary, Yugoslavia, Bulgaria, Romania, Albania, Croatia, Slovenia, Yugoslavia, the Baltic countries, the republics of the former USSR, the post-Communist laws of Germany's Eastern Laender and all legal issues of which business needs to be aware, both in setting up business ventures in the region and in operating there (e.g. company formation, privatisation and joint ventures, property and contract rights, credit and security, the environment, potential liabilities, intellectual property, competition law).

EAST EUROPEAN ENERGY REPORT - monthly

A revealing portrait of the developments taking place in the emerging and rapidly changing scene of the Soviet Union and the other East and Central European nations. As well as overall coverage in the monthly newsletter subscribers receive separate in-depth country profiles, with all countries being covered in a two-year cycle. A yearly index completes the comprehensive package.

East European Energy Report presents news and features across a broad range from gas production and exploration contracts to power plant refurbishment, from oil refinery deals to energy efficiency aid programmes; and the involvement of western firms in the region.

For further information and FREE SAMPLE COPIES, simply clip your business card to this ad.

indicate the publications of interest and return to:
Clare Barrett, Department E, Financial Times Newsletters, Tower House, Southampton Street, London WC2E 7HA. Tel: (+44 71) 340 9391 Fax: (+44 71) 340 7946
The information you provide will be held by us and may be used by other *Financial Times* publications for marketing purposes.

FINANCIAL TIMES

Published Weekly - Interim Issues - Special Issues - Supplements - Special Reports - Special Features